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ENVIRONMENT

Mexico City fails to lift the smog

Page 5

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World News

Gunmen fire on rally of Gamsakhurdia supporters

Gunmen loyal to Georgia's new military council opened fire on several thousand people rallying in support of ousted President Zviad Gamsakhurdia. Several people were believed to have been wounded.

The latest violence came as Georgian rebels seeking the extradition of Mr Gamsakhurdia were reported to be holding talks on his fate with Armenia, where he has taken refuge. Page 14

Russia's IMF bid

Russia applied for full membership of the International Monetary Fund and World Bank, the first step towards winning financial support for its transition to a free-market economy. Page 2

Talks over beef row

British and Russian officials met in Moscow to try to settle the row over Russia's reluctance to accept UK beef amid claims it could bring "mad cow" disease to Russia. Page 14

Gorbachev faces check

An Russian newspaper reported that former Soviet president Mikhail Gorbachev could face criminal investigation over KGB surveillance of his political opponents. Page 2

Two-headed policy

European social policy threatens to become a "two-headed monster", which could damage EC business, as a result of last month's Maastricht summit, Unice, the Europe-wide employers' organisation, said. Page 14

Marco to seek office

Former Philippines first lady Imelda Marcos, driven into exile six years ago and now back in Manila fighting charges of corruption, said she would run for president and rebuild the nation. Page 4

Aids infects 400,000

Nearly half a million people are officially reported to have Aids, the World Health Organisation says, and up to 1m carry the HIV virus. Page 4

Nato invitation

Nato agreed to set up formal ties with former Soviet republics that are part of the new Commonwealth of Independent States by inviting them to join a new east-west "co-operation council".

Refugees kept from port

Athens police set up road blocks around the Adriatic port of Durres to prevent a new wave of refugees from leaving the country for Italy. Page 21

Smog strikes Athens

Smog indications exceeded emergency levels in Athens, forcing the government to ban most cars from the centre, cut industrial production and limit central heating. Page 21

Li Peng for Italy

Chinese premier Li Peng will visit Italy at the end of the month - his first western trip since ordering troops to crush pro-democracy demonstrations in 1989. Page 20

China expels MPs

Three Canadian MPs were expelled from China after meeting relatives of jailed Chinese dissidents. Page 4

Setback for Belgium

Mr Guy Spitaels, leader of Belgium's Socialists, is to become president of Wallonia, thus withdrawing from any role in assembling a new national government. Belgium has been without effective government since elections in November. Page 2

Hong Kong heavy hand

Hong Kong customs officers, cracking down on an illegal trade in ivory, seized 54 pieces of elephant tusk from Cameroun, worth US\$128,000. Page 14

Business Summary

Sears Roebuck to axe 7,000 jobs in move to cut costs

By Judy Dempsey in Belgrade and Our Foreign Staff

YUGOSLAVIA'S federal army last night admitted that it had shot down a European Community helicopter, killing five peace monitors - four Italian soldiers and a French officer.

EC officials roundly condemned the accident but said international efforts to end the fighting would be stepped up.

In a short, but unusually frank, statement issued through Tanjug, the Belgrade-based newsmagazine, the defence ministry said one of their air-

craft had shot down an EC monitoring mission and damaged a second one.

The federal secretariat of national defence expressed "deep regret" over "an unwanted and tragic event". It said it would carry out an urgent inquiry, keep the public informed, and take legal measures against those responsible for the accident.

In a further move last night, the Serb-dominated rump Yugoslav presidency

suspended Colonel Zvonko Jurjevic, commander of the air force. Western diplomats said his suspension might be an attempt to bring the armed forces under political control.

While reassuring the European Community and the UN that moderate wings of the federal army were committed to the peace process,

Diplomats said they were surprised by the statement of admission. "The fact that the army admitted to it, that it

released the statement quickly, and promised a full inquiry, makes me cautiously optimistic that the peace process can continue," one said.

Previous public statements by the army have tended sharply to criticise independence moves by the republics of Slovenia and Croatia, which are expecting recognition by most EC countries on January 15.

The accident happened early yesterday as EC officials and

monitors were being flown from Belgrade, the Serbian and federal capital, via Hungary to Zagreb, the Croatian capital.

The motorway linking both capitals has been cut off since July when fighting between the federal army, Serb nationalists and Croatia's national guard intensified in Croatia.

Belgrade television last night showed pictures of the helicopter painted white and bearing the emblem of the EC blue in a field, with three bodies. Two bodies wore the white uniforms of EC monitors.

Italy asked for an immediate meeting of EC foreign ministers on Yugoslavia. Britain and Portugal said that the incident would not be allowed to damage the chances of peace. Portugal has recently taken over the rotating presidency of the EC.

Mr Douglas Hurd, the UK foreign secretary, said: "These

Continued on Page 14

Bush determined to open up markets for US goods and services

Japan promises to boost US imports

By Stefan Wagstyl in Tokyo

JAPAN yesterday greeted US president George Bush's call for freer access to Japanese markets with a series of conciliatory announcements promising to boost imports and support sales efforts of US

companies.

The statements from Japanese government and industry, came at the start of Mr Bush's first official visit to the country.

The president's agenda includes talks on global and regional issues, but the overriding item will be the imbalance in bilateral economic ties.

Mr Bush, with one eye on the US recession and his looming domestic election campaign, will demand substantial concessions at summit meetings today and tomorrow with Mr Kiichi Miyazawa, Japan's prime minister.

Japan's conciliatory moves came in the form of a package of economic measures from the Ministry of International Trade and Industry (MitI). The ministry estimated that import-booster proposals announced by 23 top Japanese groups could result in an increase in Japanese imports of \$10.2bn by 1993 compared with 1990. The companies have promised to increase imports and local procurement for foreign factories.

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EUROPEAN NEWS

Anti-peace forces strike a blow in Yugoslavia

THE SHOOTING down of a European Community helicopter, north of Zagreb, the capital of Croatia, yesterday comes at a crucial juncture in peace negotiations involving the United Nations and the EC.

The tragedy appears to be in the interests of no one side in the conflict. But a western diplomat said: "Some forces simply do not want the peace process to succeed."

Diplomats said the timetable for the negotiations could be jeopardised by the incident unless all sides - Croat, Serb and federal army - insisted that the peace process continue even in the face of violent defiance by uncontrolled elements.

Croatia wants a ceasefire and UN forces in order to speed up recognition of its independence. It also needs stability to cope with half a million

refugees and to rebuild its war-torn economy and infrastructure.

The Serbian government wants a ceasefire because an anti-war movement is growing in the republic, along with shortages of raw materials, and it fears that it will be isolated by the international community.

Sections of the army, which remains out of political or constitutional control, want a ceasefire because they know that if the war spreads, they will not be able to contain their gains.

However, according to western military attachés, hardline army nationalists who oppose Croatia's independence, and who support Serb nationalist rebels inside Croatia, appear determined to fight on.

Today, Mr Slobodan Milosevic, the president of Serbia, is due to hold

Some elements want both EC and UN out of the country, writes Judy Dempsey

talks with Mr Milan Babic, head of the self-proclaimed republic of Krajina in southern Croatia.

Mr Babic, and other hardline Serb nationalists leaders in eastern Slavonia, east of Croatia, recently defied the Serbian leader's acceptance of the latest UN-sponsored ceasefire and the deployment of UN troops. They said they would refuse to disarm, or allow UN troops to be deployed in these Serb-inhabited regions.

By challenging Mr Milosevic, Serb

rebels in Croatia appear to be acting independently of Belgrade and increasing the possibility of a formal split.

In Bosnia-Herzegovina, the authority of Mr Radovan Karadzic, head of the republic's Serbs who has close contacts with Mr Milosevic, is also being undermined by nationalist Serbs.

These Bosnian Serbs are threatening to support the rebel Serbs in Krajina by declaring their own republic, and defying any ceasefire. As unity among Serbs weakens, a formal split among Serbs in these three republics could not only scupper the peace process but also lead to a spread of the fighting to the ethnically-mixed republic of Bosnia.

Western diplomats said radical factions in the federal army could end up supporting nationalist Serbs in

Croatia, and in Banja Luka, northern Bosnia.

"Yesterday's tragic incident could well play into the hands of the Serb nationalists, who, unlike many Serbs in Serbia, do not want an end to the fighting until they have their own separate republics," one said.

The issue of recognition of four of the six Yugoslav republics is one of the items under discussion tomorrow when the EC-sponsored peace conference on Yugoslavia is scheduled to reconvene in Brussels. On January 15, EC countries will decide on recognising the republics of Slovenia, Croatia, Macedonia, and Bosnia-Herzegovina.

Said a western diplomat: "Some forces simply want the UN and EC to forget about recognition, and get out of Yugoslavia. All sides in the conflict should do these people."

Russia applies for full IMF membership

By Lionel Barber in Washington

RUSSIA yesterday applied for full membership of the International Monetary Fund and World Bank, the first step towards winning financial support for its transition to a free-market economy.

This follows President Boris Yeltsin's historic order last week scrapping price controls in the former Soviet republic.

The US and other western allies have declared they will support Fund and Bank membership for Russia and other reformist Soviet republics, allowing them access to billions of dollars of development loans once they adopt an IMF prescribed reform programme.

Until recently, western countries, notably the US, had vigorously opposed full IMF membership on the grounds that the Soviet leadership was not prepared to embrace serious economic reform. The Bush administration now recognises that the IMF is best placed to assume the burden of direct financial aid and offering expert advice.

Russia's application came amid accelerating US moves to prepare for an international conference in Washington this month to co-ordinate food and medical aid for the former Soviet republics.

Up to 80 countries could attend the conference on January 22 and 23, the US Department said. The meeting will be held at foreign minister level and will involve international financial institutions, including the IMF, World Bank and European Bank for Reconstruction and Development.

Ms Margaret Tutwiler, the State Department chief spokeswoman, said the aim would be to organise a division of labour to meet "immediate and drastically increasing humanitarian needs".

US officials said yesterday the conference would not involve the administration seeking individual pledges of money from donor nations. Although the focus would be on food aid, the role of the IMF in assisting reform in Russia, Ukraine and other reform-minded republics was expected to be on the agenda.

Russia is likely to have to

Germany and Russia signed an agreement yesterday to allow up to 11,000 Russian contract workers to find jobs on the German labour market every year, as well as offering training for a further 2,000 young labourers and apprentices, writes Quentin Peel in Bonn. At the same time Germany has agreed to provide advice and training in a range of areas, including labour relations and labour law, employee involvement in management, and social security.

wait at least six months for its request to be processed, along with an earlier one from Ukraine and Azerbaijan's yesterday. One reason is the lack of adequate economic data.

Economic performance is the main gauge for calculating a member's "quota", which determines a member's capital in the Fund and the amount it is allowed to withdraw.

A further complication, however, concerns Washington's commitment to support a quota increase for the Fund. This would be part of a sober increase in the institution's capital base to meet increased borrowing requirements.

Enabling legislation remains entangled in a foreign aid bill in Congress. This bill also includes an Israeli request for up to \$100m in housing loan guarantees which the administration successfully delayed for 120 days last year, and which will shortly become due for withdrawal.

The United Nations Security Council looks set to meet on January 30 to discuss the break-up of the Soviet Union and the role of the UN in the post-Cold War era.

The meeting, proposed by the UK and supported by the US and France, is partly intended to allay western concerns about command and control of nuclear weapons and the risks of nuclear proliferation.

A broader aim, however, is to reinforce the authority of Mr Boutros Ghali, the new UN secretary-general.



A wounded man is carried away after gunmen opened fire on Gamsakhurdia supporters in Tbilisi yesterday

Violence marks Russian Christmas

By Leyla Boultou in Moscow

VIOLENCE prompted by soaring food prices and fresh rumblings in the armed forces marked the first Russian Orthodox celebration yesterday of Christmas as an official holiday since the Bolshevik Revolution.

Tass news agency said people in the southern town of Stavropol smashed shop windows in anger at the explosion of prices triggered by the abrupt end of seven decades of price controls last week. Shops known as the birthplace of Mr Mikhail Gorbachev were forced to reduce their newly-liberated prices for meat and sausages.

In Ukraine, the deputy chief of the Black Sea Fleet said the 300-ship force could not go

along with an oath of allegiance demanded by the Ukrainian government. Admiral Ivan Kapitanets explained the mutiny was part of the strategic forces which are supposed to remain under the unified command of the Commonwealth of Independent States.

Two conservative newspaperers, *Krasnaya Zvezda*, the armed forces daily, and *Sovietskaya Rossiya*, published angry officers' letters and hostile editorials expressing concern at the break-up of the Red Army.

Republican representatives today meet in Moscow to

tackle military issues at expert level.

But food remains the main issue. Protests in the ancient town of Vladimir forced authorities to intervene to lower the still-controlled price of milk from Rbs to Rbs, while a complaint by young mothers prompted similar action by the regional government council in Nizhny Novgorod. The Russian government has devolved responsibility for remaining price controls to local authorities.

Elsewhere there were signs of voluntary lowering of prices by shops after food was left on shelves. With free prices a new concept, it will take time to find the right price levels to clear stocks.

Setback for Belgian unity hopes

A POLITICAL crisis which has left Belgium without effective government since elections last November has taken a fresh turn that could make it even harder to build a new coalition, Reuter reports from Brussels.

Mr Guy Spitaels, president of the French-speaking Socialists, has agreed to become president of Wallonia, the French-speaking southern half of Belgium, effectively withdrawing from any role in assembling a new national government.

Mr Spitaels' power base is in Wallonia and he is widely disliked in Dutch-speaking Flanders.

The move is likely to exacerbate tensions between Belgium's two main regions, which argue constantly about budgets and other issues.

The two regional governments are of key importance as they have wide-ranging powers under a programme of devolution pushed through in recent years.

The Dutch-language daily newspaper *De Standard* said in an editorial yesterday: "The chances of building a stable national government are small."

The previous coalition of Christian Democrats and Socialists, which collapsed in October, has stayed on as a caretaker government. Prime Minister Wilfried Martens is Europe's longest serving prime minister but his political future is uncertain as his Flemish Christian Democrats (CVP) suffered a setback in the November

Fabius set to become French Socialist party chief

By Ian Davidson in Paris

MR LAURENT FABIUS, speaker of the French national assembly and former prime minister, is expected to be elected to succeed Mr Pierre Mauroy as the Socialist party's first secretary when its governing committee meets tomorrow. Mr Mauroy resigned yesterday.

He was given the appointment largely because of the decisive support of Mr Michel Rocard, also a former prime minister

and leader of the third largest faction in the party. Between them, the two men command the support of more than half the votes in the 131-strong governing committee.

The row, hammered out by party leaders, significantly strengthened Mr Rocard's chances of selection as the Socialist candidate in the next presidential election, due in 1995.

Mr Mauroy, in his resigna-

tion announcement yesterday, described Mr Rocard as "the virtual candidate" of the party.

The one factor which appears least satisfied, because it has secured least from the intra-party negotiations, is the trade unionist min-line group led by Mr Louis Josan, education minister. Last-minute horse-trading is thus possible before the vote on Mr Mauroy's successor at tomorrow's committee meeting.

The irony is that it is Mr Fabius who did most to stimulate the faction war.

He made two previous attempts to seize the party leadership, in 1988 and in 1990.

As the ostensible price for his support, Mr Rocard has called on Mr Fabius to end the war between the party factions, and for a collegial and proportional sharing of party jobs in the departmental federations.

The irony is that it is Mr Fabius who did most to stimulate the faction war.

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With the moral backing of President François Mitterrand. Both of failed, but they deepened the party's traditional splits and contributed to its sagging public reputation.

In addition, Mr Rocard has called on Mr Fabius to resist any move (by President Mitterrand) to reinstate a large element of proportional representation in next year's general election.

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OECD report praises federal government for overcoming political handicaps

Regional division 'impeding Czechoslovak reform'

SUBSTANTIAL economic costs have been incurred and Czechoslovakia embarked on its reform process from a far less promising base than Hungary and Poland, which were able to build on substantive earlier reforms begun under former communist governments, the report notes.

The orthodox socialist policies followed after the Soviet invasion of 1968 ensured the starting point for market reforms after the "velvet revolution" of November 1989 was "an economy almost completely dominated by central planning, with little experience of markets and almost no legal and institutional base for a market economy".

However, the conservatism of the former rulers left Czechoslovakia with a lower foreign debt, lower inflation and lower government debt than either Poland or Hungary. It also gave the newly demo-

cratic state a more solid macroeconomic base than its central European neighbours.

Against this background the reform strategy of the government is "clearly appropriate", the report says.

It defines the policy as "lib-

eralisation to create opportunities, tight macro-economic policies to sustain stability and privatisation to transform the fundamental structural conditions for economic activity".

One of the notable achievements of the first phase of reform has been "the preservation of macro-economic stability in the face of liberalisation". A key contribution to stability has been "the apparent willingness of the population to accept one-time sub-

stantial declines in real wages". The combination of wage restraint with tight budget and monetary policies in 1990 had yielded benefits.

"By not allowing the price surge associated with liberalisation to become embedded in

the economy, the government

rose by no more than 5 per cent from June to the end of the year.

Planned increases in house rents will put unavoidable pressure on the consumer price index in 1992, the report says. But "it should be possible to keep inflation in single digits".

However, this will partly depend on workers who are expected to try to recoup part of last year's fall in incomes.

Real wages fell 27 per cent over the first half of 1991, when personal consumption fell 37 per cent. GDP fell 9.2 per cent in the period and net material product (GDP less services) declined 13.8 per cent.

The survey notes that the government's small-scale privatisations got off to a quick start, while plans for large-scale privatisations are "on track".

Voucher books have been distributed, company lists published and the physical infrastructure for the bidding process is in place.

"There can be little doubt that the strategy of privatising quickly is basically sound."

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Möllemann urges change in German recovery plan

By Christopher Parkes in Bonn

MR Jürgen Möllemann,

German economics minister,

yesterday proposed a radical

overhaul of the state-funded

Aufschwung Ost economic

recovery programme for

the country's new states.

He called for changes in the

law to break the log-jam of

claims to land and property

from people dispossessed

following the setting up of the

former GDR in 1949, and

demanded an extra DM2bn

(\$1.2bn) immediately for investment incentives to encourage

entrepreneurs.

He proposed that the duration

of state-subsidised job creation

schemes should be cut from a

year to six months, and called

for improved export credit

guarantees for companies hit

by the collapse of their tradi-

tional markets in east Europe.

WORLD TRADE NEWS

Tough EC line raises new fears for Gatt Round

By David Gardner in Brussels

THE European Community yesterday appeared to be hardening its position on the farm subsidies row, threatening to sink the Uruguay Round world trade talks as EC-US bilateral talks failed to resolve the impasse.

The EC has reiterated to the US that there can be no agreement on farm trade within the General Agreement on Tariffs and Trade (Gatt) talks unless the direct payments to farmers for the Community's planned subsidy cuts are put in the Gatt "green box".

This is for subventions allowable under Gatt rules because they do not distort trade and would allow Brussels to make the deep cuts in its farm price support system through which it could meet the Uruguay Round targets for dismantling subsidies.

When the US and EC failed

to agree on farm subsidies just before Christmas, Mr Arthur Dunkel, Gatt director-general, Brussels, by writing into the "final act" of the Uruguay Round that the EC's compensation payments would not qualify for the "green box".

In a move in the hours of Dunkel to reflect the proposal, nothing has happened bilaterally (with the US) until he moves, a Commission official said yesterday.

The Commission feels that the dynamics, which link any subsidy cannot be "totally decoupled" from production as Gatt insists, are nevertheless designed to restrain both production and subsidised exports.

The Dunkel paper was therefore asking us to crackly our farmers for absolutely no benefit at all to the world market for farm products," an official stressed.

On December 23, the Twelve told Mr Dunkel his proposal was "not acceptable and therefore has to be modified." For

sign, trade and agriculture

US farmers, page 30

New textile rules 'pose threat to Caribbean'

CLOTHING exporters in Central America and the Caribbean say they will be damaged if proposals for new rules governing the textile and clothing trade are implemented, Gamma James reports from Kingston.

The producers, which ship mainly to the US, say their industries will be damaged if quotas are phased out over 10 years, as proposed in the current negotiating text for the industry in the Uruguay Round of trade talks. The producers say their fears have been compounded by the conclusions of a report prepared by the Fiber, Fabric and Apparel Coalition for Trade, a combination of US textile and clothing groups.

The report projects severe

damage to the US industry,

which would decline by 40-60

per cent in the face of intensified competition by Asian economies, including China.

The producers said in letters sent to the White House and US congressmen: "This would occur by the year 2002 if quotas were phased out over the 10-year period proposed in the text tabled by the chairman of the negotiating group on textiles and clothing.

Much of the region's clothes trade with the US is based on bilateral treaties where clothes are assembled and re-exported.

Producers say proposed changes could cut jobs in the US industry from 1.74m to

750,000.

Canada seeks end to car content dispute

CANADA has asked for a dispute settlement panel to be set up under the US-Canada free trade agreement (FTA) to adjudicate a disagreement over the local content of Japanese cars assembled in North America, Bernard Simon reports from Toronto.

The row follows a US Customs inquiry into the North American content of Honda Civic cars assembled at a factory near Toronto, then exported to the US.

The US is concerned that Honda may be violating FTA provisions requiring 50 per cent North American content to qualify for duty-free cross-border shipment.

Mr Michael Wilson, Canada's trade minister, said the dispute centred on what inter-

est charges qualified as local content.

"Despite efforts to win a settlement, the US contends that only interest paid with respect to a mortgage can be included as 'territorial content' under FTA rules of origin. Our position is that 'territorial content' includes any interest paid in relation to land, equipment and buildings used in making goods."

Ottawa has tended to favour more generous local content rules than the US, in an effort to woo investment by Japanese and other foreign car makers in Canada. The bilateral panels are likely to be a model for other regional trade arrangements. About two dozen panels have been formed since the FTA took effect three years ago.

Polish airline sells aircraft to Ukraine

LOT, Poland's state-owned airline, has sold its seven long-range IL-62s along with 10 short-range AN-24 aircraft to Avialinie, the Ukraine's newly-established airline, Christopher Robinski reports from Warsaw. Delivery is to be completed by February.

LOT has been seeking a buyer for its IL-62s since last autumn. The Polish airline has two Boeing 767s for its transatlantic routes, another is soon to be delivered, and the purchase of two or three more is being considered.

LOT yesterday refused to confirm that the Ukraine had agreed to pay \$15m (£9.3m) for the aircraft. Last year, it signed a \$60m contract to buy nine Boeing 757s for use on its European routes. The mid-1990s should see it with 30 aircraft, all made in the west.

Australia backs Gatt compromise package

AUSTRALIA's Labor government yesterday approved the compromise package proposed by Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (Gatt) to bring the Uruguay Round to an end, Kevin Brown reports from Sydney.

Mr John Kerin, Australian trade minister, said the cabinet had accepted his recommendation that the package provided an acceptable basis for concluding the round.

Mr Kerin said the package fell short of the demands for liberalisation of agricultural trade put forward by the Cairns group of 14 agricultural

exporting nations, which is chaired by Australia. But he said it contained "elements of a positive nature" including provisions for an agreement on trade in services, and protection for intellectual property rights.

The Dunkel package was designed to break a deadlock on agricultural trade between the European Community (EC) and the US, which was broadly supported by the Cairns Group.

The Cairns group sought cuts of 90 per cent in EC export subsidies and 75 per cent in internal support, both over 10 years.

Under the compromise package, export subsidies will fall

by 35 per cent and internal support by 20 per cent, both over six years. Also, most barriers to trade in agricultural goods will be converted to tariffs, and most signatories to Gatt will have to open at least 3 per cent of domestic market sectors to imports, rising to 5 per cent after six years.

The cabinet decided to support the package in spite of disappointment over the size of proposed reductions in EC subsidies and the smallness of improvements in access to protected markets in the EC, the US and Japan.

Ministers said the package was the best obtainable in the face of continued EC opposition.

changes to more significant

changes to the Community's Common Agricultural Policy.

Australia and other Cairns Group members had earlier threatened to refuse to accept a deal unless substantial progress was made in liberalising agricultural trade over the long term," he said.

Australia's reluctant acceptance of the Dunkel proposals follows the government's failure to persuade the US to reduce its Export Enhancement Programme for agricultural products.

Australian farmers claim the programme has reduced global grain prices and forced them out of traditional markets,



Kerin: acceptable basis

especially in the Middle East.

President Bush sympathised with the farmers during a visit to Australia last week, but offered no changes to the programme.

Opposition to Dunkel's solution for Uruguay Round grows

THE US pharmaceutical industry yesterday denounced the latest proposals for ending the Gatt Uruguay Round talks as "an enormous hook for the biggest pirates in the world", Nancie Dunne reports from Washington.

The industry's trade association joined a growing list of groups and countries opposed to proposals made by Mr Arthur Dunkel, Gatt director-general, on December 28 last year.

The 10-year grace period on intellectual property rights provided for developing countries such as India and Thailand

was "an unacceptable proposition," Dr Harvey Bale, senior vice-president of the Pharmaceutical Manufacturers Association, said.

Industry support for settling the Round is seen as the key to getting congressional approval for it. Like other opponents of the Dunkel text, Dr Bale seemed unwilling to lose all hope for the Round and said he would seek changes in the proposed text.

Gatt was the subject of meetings all over Washington yesterday as groups sought to stake out their positions. US and EC textile leaders

also denounced the Dunkel text. No US groups appear willing to accept it as a take-it-or-leave-it proposition. Mrs Hills has said she will seek changes.

Other US officials are having trouble summoning enthusiasm; one senior trade official said that if the text was unacceptable, he would rather "leave it."

Mr Abe Katz, head of the US Council for International Business, said it would be "misleading" to assert that US business was totally negative, because the Dunkel paper had many positive proposals.

Hill for a number of months and creates a hostile atmosphere there."

Chief among the "nay-sayers" were the the American Textile Manufacturers Institute (ATMI), the American Apparel Manufacturers Association and a number of EC apparel and textile groups who flew to Washington to express their opposition.

"Countries which have cavalierly disregarded the most fundamental rules of international trade, are notorious dumpers, subsidisers and polluters and have built insurmountable tariff protections,

Voice, text, video, data, France Telecom masterminds all telecommunications for the 1992 Olympic Winter Games.

Kansai lifts deal goes to Swiss

SCHINDLER, the Swiss lifts and escalators group, has seen the first pay-off from its decision three years ago to step up its presence in the Japanese market. Ian Rodger reports from Zurich.

It has won a SF16.8m (3.25m) contract to supply escalators and elevators for the new Kansai International airport near Osaka.

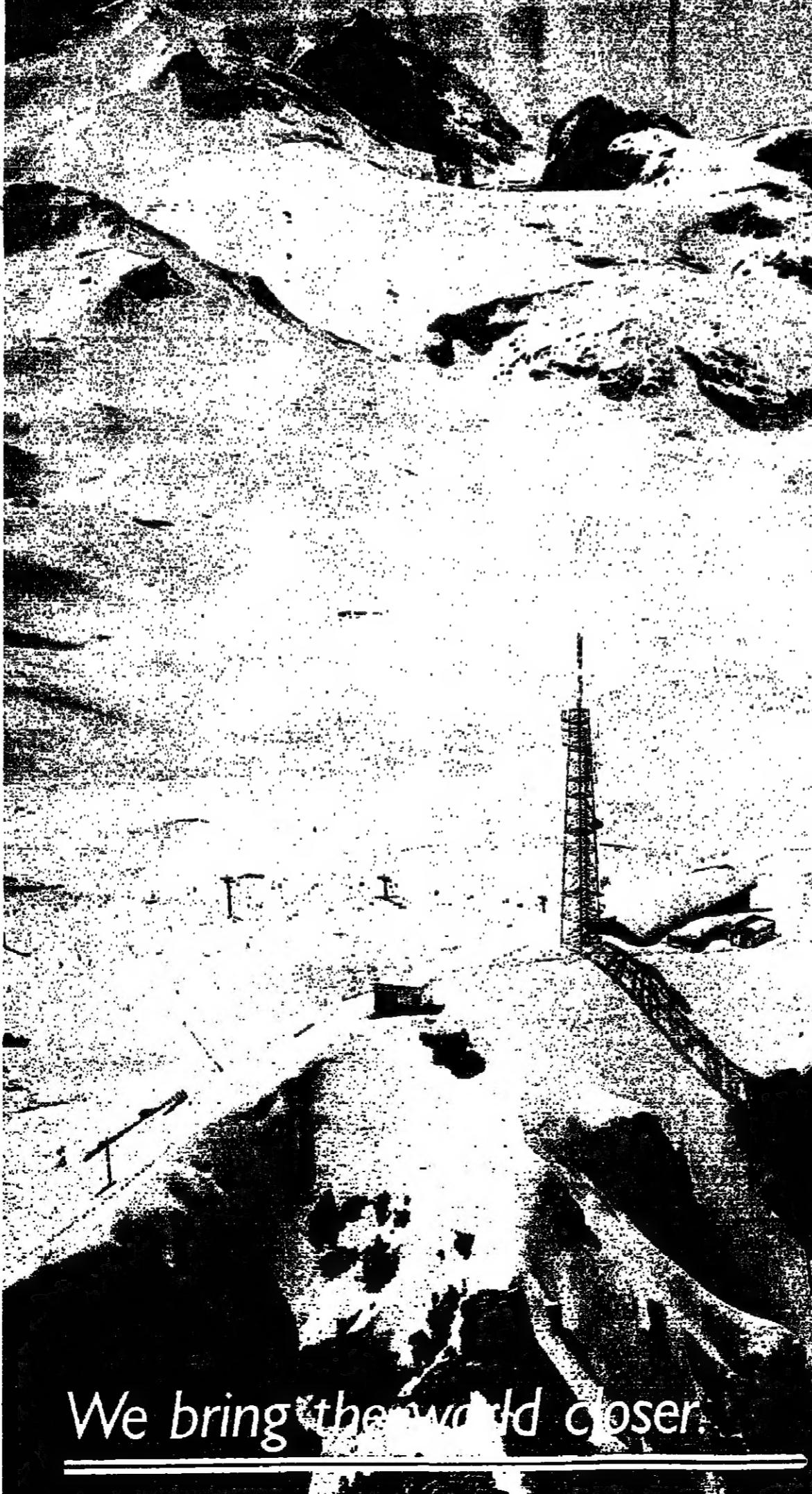
Schindler acquired a Japanese lifts company, Nippon Elevator, in 1988. "It was important to get in to the Japanese market, because the Japanese companies Mitsubishi, Toshiba, and Hitachi are our major competitors in Asia-Pacific markets," the Swiss company said.

It yesterday refused to confirm that the Ukraine had agreed to pay \$15m (£9.3m) for the aircraft. Last year, it signed a \$60m contract to buy nine Boeing 757s for use on its European routes. The mid-1990s should see it with 30 aircraft, all made in the west.

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INTERNATIONAL NEWS



Marcos: consulted the poor

Marcos says she will seek presidency

MRS Imelda Marcos, the former Philippines first lady said yesterday she wants to run for president in Philippine elections scheduled for May, Reuter reports from Manila.

Minutes after pleading not guilty on corruption charges in a Manila court, Mrs Marcos said she hoped to secure the nomination of one of the opposition parties as its candidate to contest the May polls.

"After months of direct consultation with our poor and oppressed citizens, I have decided to run for office to seek the presidency by submitting to the democratic process of a national convention," she said.

Mrs Marcos and the late dictator Ferdinand Marcos were hounded from the Philippines in a popular revolt in 1986, accused of looting billions of dollars. The 52-year-old widow returned to an enthusiastic welcome from supporters in November after almost six years of exile in the US.

She accused President Corazon Aquino, the woman who ousted her, of running a "sick and misdirected government".

It was the first time Mrs Marcos had announced plans to run for the presidency, although she has been edging towards such a move since returning from exile. She said she hoped to forge a united opposition coalition for the May polls and wanted a national convention to select the opposition candidate.

Mrs Aquino has said she will not run in the elections on May 11. Some commentators believe she may change her mind if Mrs Marcos runs.

The filing of criminal charges is part of a government bid to recover more than \$50m (£192m) it says the Marcoses had deposited in secret Swiss bank accounts.

Kurds need \$145m aid say UN officials

AT LEAST \$145m is needed to protect and help Kurds in Iraq over the next six months, UN officials said yesterday, AP reports from Geneva.

"The humanitarian programme has got to go on; the guards have got to stay in place," said Mr Michael Stopford, spokesman for the UN relief programme in Iraq.

Meanwhile, Iraq's health minister said that 85,942 Iraqis died in 1991 as a result of the UN economic sanctions imposed following the invasion of Kuwait.

Mr Omid Medhat Mubarak said 27,473 of those who died were children under five who suffered respiratory infections, diarrhoea and other illnesses because there were no medicines to treat them.

Mr Mubarak warned that the death rate would rise in 1992 if the trade embargo continued, the official Iraqi News Agency said.

Imports of food and medicine are allowed under emergency measures adopted by the UN Security Council after the government of Saddam Hussein to sell \$1.8m of oil to buy essential humanitarian supplies.

It has refused to accept the terms of the resolutions. Baghdad officials say the amount is not enough and that proposed UN scrutiny of the sales and food distribution would infringe its sovereignty.

Some of the \$1.6bn also would pay for UN relief programmes in Iraq and reparations to Kuwait.

In Geneva, Mr Stopford urged international donors to help Iraqi Kurds even if they disapproved of Baghdad's policies.

"Never mind the political uncertainties, someone's got to pay for these operations," Mr Stopford said.

Mr Stopford said Iraqi authorities were still preventing UN efforts to aid the Shia Moslem population in the southern Iraqi marshes near the Iranian border.

Farmers relieved as Bush takes heat off rice imports

By Robert Thomson in Tokyo

JAPANESE farmers welcomed US President George Bush with an invitation to visit the "beautiful, pastoral side of Japan" and a warning that they remain determined in the fight against the opening of the country's rice market.

In an unusual full-page newspaper advertisement, the Central Union of Agricultural Co-operatives, which represents 5m farmers, expressed its support for a "new world order". However, they insisted this new order should not include rice imports by Japan.

Several Japanese politicians have been relieved that the motor trade has become the most important issue on the Bush agenda, having feared that they would be the

prime target of US criticism and that the Japanese government would be under heavy pressure to make a concession on rice imports.

Instead, Japanese car makers have been pressed to increase purchases of foreign parts and to remove obstacles to the sale of foreign cars in Japan, while concern over opening the rice market has eased.

Several Japanese politicians have been relieved that the motor trade has become the most important issue on the Bush agenda, having feared that they would be the

prime target of US criticism and that the Japanese government would be under heavy pressure to make a concession on rice imports.

Before Mr Bush's arrival, Mr Kiichi Miyazawa, the prime minister, proposed that Japan examine the possibility of rice tariffication, the replacement of the import ban with a tariff regime, but gave no pledge on this politically sensitive issue.

Japanese negotiators, who want to convince the domestic audience that they are resisting foreign pressure, intend to wait until the US and EC reach agreement on farm trade before making a concession. This is, in part, because farmers' groups say they will vote against the ruling Liberal Democratic Party at an Upper House election this summer if the government allows imports.

In spite of the farmers' threats, Mr Michio Watanabe, the foreign minister and an LDP faction head, has insisted that Japan introduce tariffication, but suggests that it could effectively limit the opening to 5 per cent of the 10m-tonne market by imposing a 700 per cent tariff on imported rice.

The shift in US attention to the Japanese car industry is particularly welcomed by the farmers' groups, which have argued that they are threatened by imports because the aggressiveness of Japanese manufacturers has created a huge trade surplus. In the letter to Mr Bush, the

farmers' union suggested that the "new world order" be based on "well-balanced development in both agriculture and manufacturing sectors".

"We fear that a policy of a country that diminishes its agriculture and impoverishes its rural communities, while excessively increasing manufactured exports, is the sort of policy that would be unwelcome in the new world order," the union said.

The advertisement described the "farming regions of the US Midwest" and the rice paddies of Japan as the "heartland" of each country. "We may be able to import some automobiles from your country, but farmlands of such immeasurable value just cannot be imported."

First fall for ten years in Japanese motor sales

By Robert Thomson

A 3.9 PER CENT fall in motor vehicle sales last year in Japan, the first decline in a decade, has highlighted the impact of slower domestic growth and the difficulty faced by foreign manufacturers attempting to expand their sales.

The Japan Automobile Dealers' Association (Jada) said 5.74m vehicles were sold last year, 169,920 of them foreign (10.7 per cent down on a year earlier). Car sales fell 6.5 per cent to 4.03m, trucks rose 3 per cent to 1.65m and buses were down 4.5 per cent at 23,756.

Apart from blaming slower economic growth, Jada said that tougher parking legislation had restricted sales in large cities. Parking fines have

been increased sharply and potential purchasers must now provide more evidence that they have a parking space before they can take delivery of a car.

The decline in sales has hurt the profits of leading Japanese makers, who, in turn, have put extra pressure on their suppliers to cut costs. Motor manufacturers are hoping that the recent decline in Japanese interest rates will stimulate sales.

However, the December figures were not encouraging, with total vehicle sales of 493,825, down 8.5 per cent on the same month in 1990. It was the eighth consecutive month of decline. Car sales were down 10.9 per cent; those of imported

vehicles were 16.6 per cent lower.

Jada said, that Toyota sales fell 5.9 per cent to 2.35m vehicles, and those of Nissan, the second largest manufacturer, fell 4.2 per cent to 1.31m units. Strong demand for luxury models was shown in a 42 per cent increase in sales of cars of above 2,000cc.

● Construction orders received by domestic contractors last November fell 15.7 per cent from the same month in 1990, the Japan Federation of Construction Contractors said yesterday. Orders from the private sector fell 24.3 per cent, reflecting the impact of an oversupply of apartments, while public orders rose 13.4 per cent.



President Bush yesterday pressed home his campaign to champion US interests during his visit to Japan by attending the opening of a second outlet of Toys R Us in Kashihara City.

The US retailer, after years of fighting government restrictions, opened its first shop last month. It has become a symbol of US efforts to crack open the Japanese marketplace.

"We have much to learn from the three-year

battle waged by Toys R Us to open the \$600 Japanese toy market," said Mr Bush, pictured with the chairman, Mr Charles Lazarus.

Shopper Fukada Eiji bought a computer game for his son and said: "I guess the trade problem must be very serious for the president to come to the opening of a toy store." The Asahi Evening News reported that the US store had put local toy shops "in a state of panic".

Honda and Toyota third and fourth in US car sales league

By Kevin Done, Motor Industry Correspondent, in Detroit

US Light Vehicle Sales 1991

units %age market share

GM 4,346m -12.6 35.1% Ford 2,859m -13.5 23.3% Chrysler 1,508m -11.2 12.2%

JAPANESE car producers last year increased further their share of US car sales, adding to mounting US-Japanese trade frictions. Their advance came as US new car sales fell by 12 per cent to 8.2m, the fourth decline in five years and the lowest level since 1982.

With the recession in the US car market deepening the big three US car makers - General Motors, Ford and Chrysler - all suffered heavy losses.

The chairmen of the big three are accompanying President George Bush on his visit to Japan this week.

Japanese-badged cars captured 31 per cent of the US new car market last year, compared with 28 per cent a year earlier. For the third successive year the Honda Accord, which is produced both in the US and in Japan, was the best selling car in America with sales of 392,297, ahead of the Ford Taurus, with the Toyota Camry in third place.

For the first time Chrysler,

the smallest of the big three, was overtaken by two Japanese producers and was relegated to fifth place in the US new car market.

Its share of US new car sales dropped to 8.5 per cent from 9.2 per cent a year ago, while Honda increased its share to 9.8 per cent in 1991 from 9.1 per cent in 1990, and Toyota boosted its share to 9.0 per cent from 8.3 per cent.

GM's share of the US fell by 13.1 per cent to 3,305,983, while Chrysler's car sales fell by 18.4 per cent to 702,518. Chrysler still sells more vehicles in total in the US market than any Japanese producer, however, when light trucks, such as pick-ups, four-wheel drive leisure utility vehicles and multi-purpose vehicles (minivans) are included.

The total US market for cars and light trucks declined last year by 11.2 per cent to 12.3m, the worst performance since 1983, from 13.9m in 1990. Only a slow recovery is forecast by US car makers for 1992.

Ford's new car sales in the US fell by 15.8 per cent to 1,945,603 last year. Price discounts to retail customers were at record levels in the face of falling demand and excess capacity. Ford estimates that automotive capacity in North America exceeded industry sales by more than 5m units last year.

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The US car market remained virtually unchanged at 35.4 per cent, but Ford lost ground with its share dropping to 15.9 per cent from 20.8 per cent a year ago.

Leaders take a nationalistic line

Algeria's Islamic party stays silent on economy

By Francis Ghilie in Algiers

NEARLY half a million people around the world are officially reported to have Aids, but a UN agency says this was just a third of the estimated total, and up to 1m people carry the HIV virus, Reuter reports from Geneva.

Reported cases of the fatal disease rose by 28,278 in the last quarter of 1991, reaching a global total of 448,681 victims in 163 countries, the World Health Organisation said yesterday.

The US reported 15,541 new cases, Tanzania 6,182 and Europe 4,017 new cases.

The WHO says officially reported cases are only a fraction of the true total.

It estimates that some 1.5m people have contracted Aids, while between 5m and 11m are infected with the HIV virus which causes the disease.

Mr Abassi Madani, the World Health Organisation's director of the HIV/AIDS programme, said it was "made by countries who are enemies of Islam".

Mr Hachani has also denounced the new hydrocarbons law voted by the national

out recently, Islam has never shown any interest in the transaction of shame". Yet this policy, which aims to associate foreign oil companies with research and exploration of existing oil wells, could offer Algeria access to much-needed know-how and capital.

The FIS leader says he is not against privatisation on "certain grounds" but adds that he is nevertheless opposed to the privatisation of what he describes as "publicly-owned strategic industries".

When Mr Abassi Madani, who was one of the two paramount leaders of the FIS until his imprisonment in June, spoke on economic matters, he always did so in a manner reassuring to foreigners. He appeared mindful of the economic realities of Algeria's

dependence on western banking and technology.

However, many of the present FIS leaders belong to the Djellaba wing of the party, which believes in an Algerian version of Islamic society and rejects any "internationalist" role models for the society.

This wing believes the country should pull itself out of its current crisis by its own efforts, a nationalistic approach strikingly similar to the populist ideology so long propagated by the ruling National Liberation Front.

Solidarity with Arab brothers is another FIS theme, but one which so far has mainly been respected in the country and certainly in the minds of Algeria's creditors, who are not susceptible to an "Islamic" reading.

The incident was similar to a September visit to Beijing by US congressmen, led by Representative Nancy Pelosi. The congressmen had focused on Tiananmen Square, but were frustrated by Chinese officials.

China insists it will not tolerate interference in its internal affairs. Yesterday's events are embarrassing for the Chinese, none the less, because they come shortly before several human rights and trade issues come up for discussion before the US Congress.

The MPs, speaking upon their arrival in Hong Kong, said they had finished a meeting with Wong Yip Yuen, head of China International Trust and Investment Corporation, when they were taken to a police station where about 100 army and police were present. They were then taken in a convoy of 14 cars to the airport and were not allowed to return to their hotel.

Seoul to cancel exercises with US

By John Riddick in Seoul

SOUTH Korea said yesterday it would cancel annual military exercises with the US, following a pledge from North Korea to allow inspection of its nuclear facilities.

The two steps, which appear to have been co-ordinated, will help ease tensions between North and South Korea. They are the latest signs of a rapprochement after 38 years of uneasy peace since the 1950-53 Korean war.

North Korea has been under increasing international pressure to allow inspection of its nuclear facilities. South Korea and the US, its principal ally, are convinced that North Korea is developing nuclear weapons and that Pyongyang will have completed a nuclear device by 1995.

A statement issued on North Korean state radio yesterday confirmed reports from the International Atomic Energy Agency on Monday that Pyongyang would allow inspection of its nuclear facilities.

It is not the first time that North Korea has promised to sign a nuclear safeguards accord and allow inspections. But it is the first time that South Korea has accepted Pyongyang's sincerity.

Seoul is apparently convinced that North Korea will fulfil its promise made during a meeting on December 31, in which the two sides agreed to create a nuclear-free Korean peninsula.

The scrapping of annual US-South Korean military exercises, agreed this week between US President George Bush and Mr Roh Tae Woo, his South Korean counterpart, also removes one of North Korea's principal objectives to improved relations with Seoul.

North Korea has protested over the annual Team Spirit exercises since they started in 1976 and has frequently suspended confidence-building negotiations with South Korea because of them.

Western diplomats in Seoul said they were encouraged by yesterday's announcements but wanted to see promises translated into action. "It doesn't matter what North Korea says, or even what North Korea signs," said one diplomat.

"What matters is what they do, and there is still plenty of scope for frustration regarding the inspection of its nuclear facilities."

Despite such caution, however, most diplomats said that the process of improving inter-Korean relations was gaining momentum. The two sides have signed a non-aggression pact and are expanding economic links.

Canadian MPs expelled from China

By Angus Foster in Hong Kong

THREE Canadian MPs were yesterday expelled from China after meeting relatives of jailed Chinese dissidents and threatening to lay a wreath in Tiananmen Square, symbol of the 1989 massacre.

AMERICAN NEWS

US Treasury urges reform of corporate tax

By George Graham in Washington

THE US Treasury has outlined new ideas for transforming the corporate tax system to eliminate the bias that drives companies to finance themselves through debt rather than equity.

In a study on the integration of individual and corporate tax systems, the Treasury suggests that reform could generate savings of up to \$25bn (£13.7bn) a year for the US economy by increasing corporate capital by as much as \$50bn and reducing corporate debt ratios by up to 7 percentage points.

The distortion arises from the fact that the US, unlike most other developed countries, taxes corporate dividends twice over: once as the company's profits and a second time as the shareholder's income. Interest payments, on the other hand, may be deducted from taxable income by the company.

While the Treasury stops short of recommending any specific legislation to change the current system, the report argues that simply excluding dividends from shareholders' taxable income would be the easiest way of stopping the double taxation. The proposal would also end the discrimination against retained earnings.

Nasa may have to cut 5,000 space shuttle jobs

By George Graham

THE US may be forced to cut 5,000 jobs from its space shuttle programme, according to Mr Robert Crispin, director of the Kennedy Space Centre in Florida. The National Aeronautics and Space Administration (Nasa) has promised to cut 15 per cent over the next five years from the \$2.7bn (£1.3bn) annual costs of its shuttle programme, which accounts for nearly 20 per cent of its overall budget. That would mean a reduction of about 5,000 jobs, although some staff might be shifted to other programmes.

Vice President Dan Quayle,

who chairs the National Space Council, announced last summer that the US would build no new shuttles, concentrating instead on developing a new generation of launch rockets.

Nasa said yesterday the

Salinas to merge ministries in cabinet reshuffle

MEXICO'S President Carlos Salinas de Gortari has replaced his education minister, Mr Manuel Bartlett Diaz, who resigned on Monday night, with the budget minister, Mr Ernesto Zedillo Ponce de Leon, writes Damian Fraser.

He also announced plans to merge the budget and finance ministries,

which he said would "strengthen fiscal and financial policy" and consolidate

economic recovery.

Mr Zedillo, a 40-year-old Yale-educated economist, earned a reputation as a tough, orthodox, penny-pinching budget minister, and won wide acclaim for organising a programme to eradicate extreme poverty during his three-year stay in the ministry.

He is a close ally of Mr Salinas's

powerful chief of staff, Mr Jose Cor

doba, and his new post suggests that

the long-heralded reforms of the educa

tion system may soon be launched.

Mr Zedillo will not be replaced as budget minister, and instead his department will become part of the Finance Ministry, as was the case in the 1970s. This gives Mr Pedro Aspe, the charismatic finance minister, undisputed leadership over the handling of Mexico's economy.

Mr Aspe must now be considered one of the leading contenders to succeed Mr

Salinas in 1994, along with Mr Manuel Cuncho, the mayor of Mexico City.

Mr Bartlett, an old-style Mexican politician, unlike Mr Zedillo and Mr Aspe, is likely to have out of federal politics, and may well become the governor of the state of Puebla later in the year.

Mr Bartlett had been interior minister in the previous administration, and oversaw the fraud-tainted 1988 elections that brought Mr Salinas to power.

Brazil in crisis over 147% rise in pensions

By Christina Lamb in Rio de Janeiro

BRAZIL'S President Fernando Collor de Mello spent yesterday locked in meetings with Economy Ministry officials to decide how to fund a 147 per cent increase in pensions granted by the Supreme Court on Monday.

The ruling followed a two-month legal battle and came as a blow to the government, which had argued that the state pension fund was bankrupt and that the Treasury did not have the necessary funds for the increase.

An Economy Ministry official said yesterday the extra \$8bn that the government now pay out this year would wipe out its entire revenue.

It is expecting as a result of its recent tax reform and thus jeopardise its planned fiscal adjustment currently under the scrutiny of the International Monetary Fund.

Brazil is hoping for the approval of a \$5bn loan from the IMF later this month.

Before yesterday's meeting Mr Marclio Marques Moreira, the economy minister, said the money would have to come from somewhere other than the Treasury, suggesting that social security contributions might be raised.

However, these are already among the highest in the world and businessmen warned that a further increase could push many companies over the edge, leading to further dismissals.

The São Paulo Federation of Industries is already predicting 60,000 lay-offs in the next three months.

President Collor was expected to make a broadcast to the nation on the issue last night.

Murder suspect held

A SUSPECT in the murder last July of Mr Amos Ng, a Guatemalan-based journalist, has been arrested, AP reports from Guatemala City. Police said Mr David Eduardo Lanza Marroquin, 22, was being held in jail. Mr Ng, a Malaysian-born Briton, had been a contributor to the Financial Times.



Mexico's Pemex refinery was closed last year to reduce air pollution. The government has shut down scores of factories which failed to comply with emission standards

comply with tough emissions standards; invested hundreds of millions of dollars in improving public transport, the quality of gasoline, and planting trees; and in November raised leaded gasoline prices by 55 cent.

The total cost of Mexico City's anti-pollution programme is now put at \$4.5bn although much of that used for better public transport would have been spent anyway.

While the measures taken have stopped the increase of some pollutants (notably lead), the programme, say many environmentalists and economists, has not been particularly well thought out.

One problem is that with a number of different ministries responsible for the city's environment - including the departments of health, environment, transport, education, the Mexico City and State of Mexico governments - that implementation of the measures has been delayed by bureaucratic infighting.

More important, the government has neither established the impact of different pollutants on the health of Mexico City residents, compared to the health of residents of another large city less polluted.

There is no centralised pool of data on hospital admissions that lets researchers look at how illnesses correlate with pollution levels. Nor has any attempt been made (publicly at least) to calculate the economic cost of different pollutants.

One "back-of-the-envelope" attempt to do this by the World Bank, puts total air pollution costs in Mexico City at \$1.1bn a year. By far the most costly pollutant in terms of reducing life expectancy, increasing medical costs, and lost work days were fine particulates of faecal and other dust that permeate Mexico's air.

The suspended particulates are most common in north-east Mexico City, and are caused by the heavy concentration of industry in this part of the city, coupled with the ecological destruction of nearby lakes and trees. A simple measure that would reduce this problem - charging industries in Mexico City with much higher tax rates - has not been taken.

The government has only a handful of stations measuring particulate matter against dozens measuring ozone - much too few in the opinion of Mr Luis Manuel Guerra, director of the Autonomous Institute of Ecological Research.

The measures the government has already taken have often failed to achieve their goals. The "day without a car" programme, which was rushed into law, failed to halt the increase in petrol consumption, in part because many Mexicans bought second cars to circumvent the restriction. This year petrol consumption has risen by about 7 per cent.

The government has shied away from using market-based schemes to reduce pollution, which evidence from the US suggests would reduce the cost of cutting a given amount of pollution.

Mr Fernando Menendez, Mexico City's head of environmental planning, says that a pollution tax on companies would be too difficult. In any case, he says, "what I don't want is that someone pays me to pollute. That looks to me as criminal".

However, the government could tax the fuels (or their carbon content) used by Mexico City-based industries. This could be a useful proxy for taxing pollution.

Other market-based measures have been rejected in part because the political costs seem to be too high.

The Mexican government may be afraid that tough measures would dampen economic growth, and threaten the ruling party's political hold over the city. But until the cost of driving a car, or operating a factory reflects the environmental damage of the activity, Mexico's pollution problem will only get worse.

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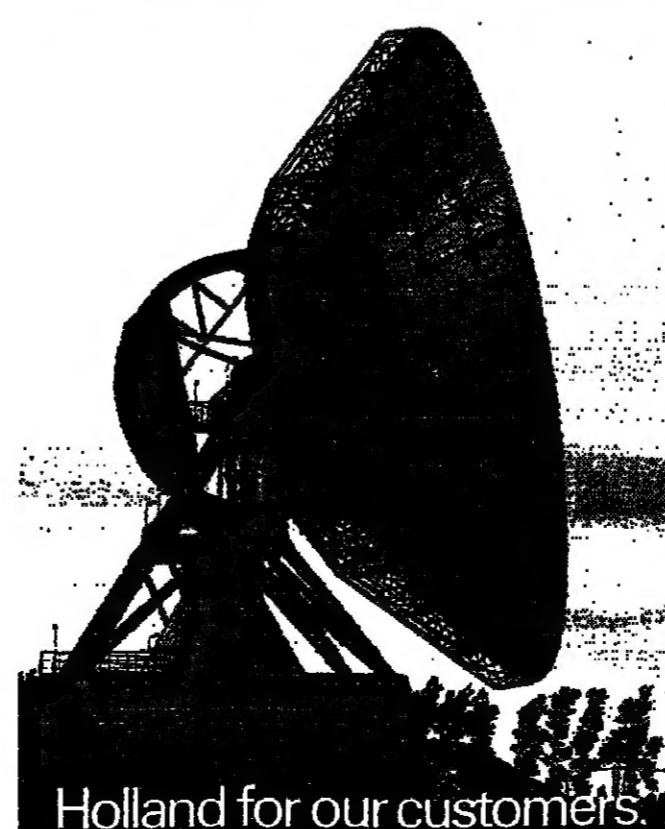
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**HIS HOLINESS
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Founder of:

'We are now in possession of that supreme knowledge of Natural Law—the scientific knowledge of the source of nature's perfect order and how to access it—that can bestow perfection on any individual and on any government, and can raise life everywhere to the level of Heaven on Earth.

We are establishing a Capital of Heaven on Earth, from where the Constitution of the Government of the Universe—Natural Law—will be enlivened in world consciousness.

This will automatically bring the Support of Nature to the whole world family and raise the ability of all governments to satisfy everyone and create problem-free nations.

In this way every government will do justice to its sovereign authority and the whole world family will enjoy perpetual peace, happiness, and prosperity—Heaven on Earth.'

—Maharishi

THE CONSTITUTION

The Source of All Order and DISCOVERED THROUGH MAHARISHI

Maharishi invites all governments to bring their people to the peace and prosperity of the Golden Age, and thereby raise governmental administration to a new level of effectiveness.

In recent decades, modern science has systematically revealed deeper layers of order in nature, from the atomic, to the nuclear and subnuclear levels of nature's functioning. This progressive exploration has culminated in the recent discovery of the unified field of all the laws of nature—the ultimate source of order in the universe.

Both understandings, modern and ancient, locate the unified source of nature's perfect order in a single, self-interacting field of intelligence at the foundation of all the laws of nature. This field sequentially creates, from within itself, all the diverse laws of nature governing at every level of the manifest universe.

Similarly, the ancient Vedic wisdom, understood and reformulated in this scientific age by His Holiness Maharishi Mahesh Yogi in his Vedic Science and Technology, identifies a single, universal source of all orderliness in nature, and a practical, scientifically validated procedure to apply this most fundamental and powerful level of Natural Law for the benefit of mankind.

The self-interacting dynamics of this unified field constitutes the most basic level of nature's dynamics, and is governed by its own fundamental laws. Just as the constitution of a nation represents the most fundamental level of national law and the basis of all the laws governing the nation, the laws governing the self-interacting dynamics of the unified field represent the most fundamental level of Nature.

The precise sequence of sounds is highly significant; it is in the sequential progression of sound and silence that the true meaning and content of the Ved reside—not on the level of intellectual meanings ascribed to the Ved in the various translations.

The complete knowledge of the Ved contained in the first sukta is also found in the first richa—the first twenty-four syllables of the first sukta (line 1). This complete knowledge is again contained in the first pada, or first eight syllables of the first richa, and is also found in the first syllable of the Ved, 'AK', which

contains the total dynamics of consciousness knowing itself. According to Maharishi's *Apaurusheya Bhashya* of the Ved, it describes the collapse of fullness of consciousness (A) within itself at its own point value (K). This collapse, which represents the total dynamics of consciousness knowing itself, occurs in eight successive stages. In the next stage of unfoldment of the Ved, these eight stages

collapse are separately elaborated in the eight syllables of the pada, which emerges from, and provides a further commentary on, the first syllable of Rik Ved, 'AK'. These eight syllables correspond to eight 'prakritis' (Ahamkar, etc.) or eight fundamental qualities of intelligence which constitute the divided nature of pure consciousness.

$$\begin{aligned}
 \text{D=10 Heterotic Superstring} \rightarrow \mathcal{L}_F^{(10)} = & \frac{1}{\pi} (\bar{\psi}_L^1 \partial_+ \psi_L^1 + \bar{\psi}_L^2 \partial_+ \psi_L^2 + \bar{\psi}_L^3 \partial_+ \psi_L^3 + \bar{\psi}_L^4 \partial_+ \psi_L^4 + \bar{\psi}_L^5 \partial_+ \psi_L^5 + \bar{\psi}_L^6 \partial_+ \psi_L^6 + \bar{\psi}_L^7 \partial_+ \psi_L^7 + \bar{\psi}_L^8 \partial_+ \psi_L^8) \\
 \text{D=4 Heterotic Superstring} \rightarrow \mathcal{L}_F^{(4)} = & \frac{1}{\pi} (\bar{\psi}_L^1 \partial_+ \bar{\psi}_L^1 + \bar{\psi}_L^2 \partial_+ \bar{\psi}_L^2 + \chi_L^1 \partial_+ \chi_L^1 + \chi_L^2 \partial_+ \chi_L^2 + \chi_L^3 \partial_+ \chi_L^3 + \chi_L^4 \partial_+ \chi_L^4 + \chi_L^5 \partial_+ \chi_L^5 + \chi_L^6 \partial_+ \chi_L^6 \\
 & + y_L^1 \partial_+ y_L^1 + y_L^2 \partial_+ y_L^2 + y_L^3 \partial_+ y_L^3 + y_L^4 \partial_+ y_L^4 + y_L^5 \partial_+ y_L^5 + y_L^6 \partial_+ y_L^6 + \omega_L^1 \partial_+ \omega_L^1 + \omega_L^2 \partial_+ \omega_L^2 \\
 & + \omega_L^3 \partial_+ \omega_L^3 + \omega_L^4 \partial_+ \omega_L^4 + \omega_L^5 \partial_+ \omega_L^5 + \omega_L^6 \partial_+ \omega_L^6 + \bar{y}_R^1 \partial_- \bar{y}_R^1 + \bar{y}_R^2 \partial_- \bar{y}_R^2 + \bar{y}_R^3 \partial_- \bar{y}_R^3 + \bar{y}_R^4 \partial_- \bar{y}_R^4 \\
 & + \bar{y}_R^5 \partial_- \bar{y}_R^5 + \bar{y}_R^6 \partial_- \bar{y}_R^6 + \bar{\omega}_R^1 \partial_- \bar{\omega}_R^1 + \bar{\omega}_R^2 \partial_- \bar{\omega}_R^2 + \bar{\omega}_R^3 \partial_- \bar{\omega}_R^3 + \bar{\omega}_R^4 \partial_- \bar{\omega}_R^4 + \bar{\omega}_R^5 \partial_- \bar{\omega}_R^5 + \bar{\omega}_R^6 \partial_- \bar{\omega}_R^6 \\
 & + \bar{\psi}_R^1 \partial_- \bar{\psi}_R^1 + \bar{\psi}_R^2 \partial_- \bar{\psi}_R^2 + \bar{\psi}_R^3 \partial_- \bar{\psi}_R^3 + \bar{\psi}_R^4 \partial_- \bar{\psi}_R^4 + \bar{\psi}_R^5 \partial_- \bar{\psi}_R^5 + \bar{\psi}_R^6 \partial_- \bar{\psi}_R^6 + \eta_R^1 \partial_- \eta_R^1 + \eta_R^2 \partial_- \eta_R^2 + \eta_R^3 \partial_- \eta_R^3 \\
 & + \bar{\eta}_R^4 \partial_- \bar{\eta}_R^4 + \bar{\eta}_R^5 \partial_- \bar{\eta}_R^5 + \bar{\eta}_R^6 \partial_- \bar{\eta}_R^6 + \bar{\Phi}_R^1 \partial_- \bar{\Phi}_R^1 + \bar{\Phi}_R^2 \partial_- \bar{\Phi}_R^2 + \bar{\Phi}_R^3 \partial_- \bar{\Phi}_R^3 + \bar{\Phi}_R^4 \partial_- \bar{\Phi}_R^4 + \bar{\Phi}_R^5 \partial_- \bar{\Phi}_R^5 + \bar{\Phi}_R^6 \partial_- \bar{\Phi}_R^6 + \bar{\Phi}_R^7 \partial_- \bar{\Phi}_R^7 + \bar{\Phi}_R^8 \partial_- \bar{\Phi}_R^8
 \end{aligned}$$

As with the structure of Ved, the Lagrangian of the superstring can be seen in various stages of unfoldment. The most compact presentation of the string dynamics is provided by the ten-dimensional formulation of the heterotic string ($\mathcal{L}^{(10)}$). In addition to purely bosonic modes associated with the abstract space-time arena in which the string moves, the mathematics reveals precisely eight fundamental fermionic degrees of freedom intrinsic to the string itself—the unique solution allowed by mathematical and quantum-mechanical consistency of the theory. These eight fundamental modes of the string correspond, in Vedic terminology, to the eight prakritis—the fundamental qualities of the unified field of consciousness. As in the structure of the Ved, these eight fundamental modes admit three interpretations corresponding to rishi, devata, and chhandas, consistent with the quantum-mechanical structure of the theory: (1) Each of the fields $\psi^i=1\dots8$ above defines a particular perspective in abstract Hilbert space (rishi), i.e., their eigen vectors form a basis in Hilbert space which can be used to expand and interpret any other state. (2) Each of the fields $\psi^i=1\dots8$ is an operator (devata), which creates and destroys specific states in

Hilbert space. (3) Each of the symbols $\psi^{i=1\dots 8}$ also denotes particular vibrational mode or state (chhandas) in Hilbert space created or destroyed by its corresponding operator. With these the interpretations afforded by the quantum principle, one obtains identical $3 \times 8 = 24$ -fold structure corresponding to the first richa of Rik Ved.

The next stage in the sequential elaboration of self-interacting dynamics of the unified field is found in free-fermionic formulation of the string in four dimensions ($L^{(4)}$); this more expressed formalism, all bosonic degrees of freedom associated with the original, abstract space-time arena fermionized, except for two right-moving and two left-moving coordinates needed to account for the four-dimensional structures classical space-time geometry. This yields precisely 64 fermion degrees of freedom intrinsic to the string itself [i.e., the 20 left movers ($\bar{\psi}^{1,2}, \chi^i, y^i, \omega^i$; $i=1\dots 6$) and 44 right movers ($\bar{y}^j, \bar{\omega}^j, \bar{y}^j, \bar{\omega}^j, \bar{\eta}^k, \bar{\eta}^k, \bar{\phi}^m, \bar{\phi}^m$; $i=1\dots 6$, $j=1\dots 5$, $k=1\dots 3$, $m=1\dots 8$) shown above. When these 64 string fields are interpreted with respect to Hilbert space, operators, and states, this gives 3-64-102 fundamental

The Constitution of the Universe is Maharishi

لَا صَنْعَةَ لِكُنَّا

cient Ancient Vedic Science Reveal

THE CONSTITUTION OF THE UNIVERSE

Harmony Displayed throughout the Universe

IT'S VEDIC SCIENCE, VERIFIED BY MODERN SCIENCE

Constitution of the Universe, to be as efficient and as effective as the Government of Nature.

and the basis of all known laws of nature. The laws governing the interacting dynamics of the unified field can therefore be called the Constitution of the Universe—the eternal, non-changing basis of Natural Law and the ultimate source of the order and harmony displayed throughout creation.

In the unified quantum field theories of modern physics, the precise mathematical form of these fundamental laws is found in the language of the superstring and the N=1 supergravity theories. In Maharishi's Vedic Science, these same fundamental laws—the Constitution of the Universe—are found in the eternal, self-referential mechanics of consciousness knowing itself. This eternal dynamics is

embodied in the very structure of the sounds of the Rik Ved, the most fundamental aspect of the Vedic literature.

This chart reveals that the two descriptions of the self-interacting dynamics of the unified field—the Constitution of the Universe—provided by both modern science and Maharishi's Vedic Science are identical, and that these two great traditions of knowledge, objective and subjective—modern and ancient—uphold one another and together rejoice in providing for mankind the basic and timely knowledge of Natural Law which alone is competent to eliminate all problems and to raise the quality of life in society to the level of Heaven on Earth.

First, the chart displays, from the standpoint of Maharishi's Vedic

Science, the self-interacting dynamics of the unified field—the Constitution of the Universe—in the structure of the Rik Ved Samhita, as brought to light by Maharishi's Apaurusheya Bhashya of the Ved.

According to Maharishi's Apaurusheya Bhashya, the structure of the Ved provides its own commentary—a commentary which is contained in the sequential unfoldment of the Ved itself in its various stages of expression. The knowledge of the total Ved—the complete dynamics of the unified field of consciousness and the mechanics of symmetry breaking through which the unified field sequentially creates the manifest universe—is contained in the first sukt of the Rik Ved, which is presented below:

Ahamkar	Buddhi	Manas	Akash	Vayu	Agni	Jal	Prithivi
हृ	ता	स्व	दे	क	मि	त्वि	जम्
HO	TA	SWA	DE	VA	MRI	TVI	JAM
स	त	व	द	व	म	त्व	ज
प	म	व	म	म	म	वि	म
स	म	व	म	म	म	वि	म
म	म	व	म	म	म	वि	म
म	म	व	म	म	म	वि	म

Ahamkar	Buddhi	Manas	Akash	Vayu	Agni	Jal	Prithivi
हो	ता	र	ल	धा	तं	अम्	
HO	TA	RAM	LA	DHA	TA	MAM	
स	दे	वा	ए	ह	व	त	
प	म	मै	र	व	व	त	
स	ह	वै	मै	मै	मै	मै	
म	वै	वै	मै	मै	मै	मै	
त	वै	वै	मै	मै	मै	मै	
न	मै	मै	मै	मै	मै	मै	
व	मै	मै	मै	मै	मै	मै	
स	च	सु	आ	न	स्त	स्त	

ture of the first pada now appear three times. The first pada passes the eight prakritis (fundamental qualities of intelligence) with respect to the knower or 'rishi' quality of pure consciousness. The second pada expresses the eight prakritis with respect to the process of being or 'devata' quality of pure consciousness. The third pada passes the eight prakritis with respect to the known or 'chhandas' quality of pure consciousness. Together, these three padas comprise the richa of the Ved, which represents another complete stage in the sequential unfoldment of knowledge—i.e., one complete version of the Constitution of the Universe.

The subsequent eight lines complete the remainder of the first—the next stage of sequential unfoldment of knowledge in the Ved. These eight lines consist of 24 padas, comprising $8 \times 24 = 192$

syllables. According to Maharishi's Apaurusheya Bhashya, these 24 padas of eight syllables elaborate the unmanifest, eight-fold structure of the 24 gaps between the syllables of the first richa. Each line consists of three padas which, as in the first richa, respectively present the structure of self-interaction with respect to the rishi, devata, and chhandas qualities of pure consciousness. Ultimately, in subsequent stages of unfoldment, these 192 syllables of the first sukt get elaborated in the 192 suktas that comprise the first mandala of the Rik Ved, which in turn gives rise to the rest of the Ved and the entire Vedic literature.

This perfectly orderly, eternal structure of knowledge—the Ved—has been preserved over thousands of years in the Vedic tradition of India. The complete knowledge of the Ved and its profound

significance for life has been revived and understood in a scientific framework by Maharishi Mahesh Yogi in his Vedic Science and Technology.

It is a highly significant feature of our scientific age that this complete knowledge of Natural Law provided by Maharishi's Vedic Science is now open to scientific confirmation through the unified quantum field theories of modern physics. Indeed, we see below that precisely this same mathematical structure of sequential unfoldment of the self-interacting dynamics of Natural Law is now available in the mathematical structure of the unified field found in the Lagrangian of the superstring, which represents the most complete mathematical expression of the detailed structure and dynamics of the unified field:

$$\begin{aligned}
 \mathcal{L}_F^{(10)} = & \frac{1}{\pi} (\Psi_L^1 \partial_\mu \Psi_L^1 + \Psi_L^2 \partial_\mu \Psi_L^2 + \Psi_L^3 \partial_\mu \Psi_L^3 + \Psi_L^4 \partial_\mu \Psi_L^4 + \Psi_L^5 \partial_\mu \Psi_L^5 + \Psi_L^6 \partial_\mu \Psi_L^6 + \Psi_L^7 \partial_\mu \Psi_L^7 + \Psi_L^8 \partial_\mu \Psi_L^8 + \Psi_L^9 \partial_\mu \Psi_L^9) \\
 \mathcal{L}_F^{(4)} = & \frac{1}{\pi} (\bar{\Psi}_L^1 \partial_\mu \bar{\Psi}_L^1 + \bar{\Psi}_L^2 \partial_\mu \bar{\Psi}_L^2 + \bar{\Psi}_L^3 \partial_\mu \bar{\Psi}_L^3 + \bar{\Psi}_L^4 \partial_\mu \bar{\Psi}_L^4 + \bar{\Psi}_L^5 \partial_\mu \bar{\Psi}_L^5 + \bar{\Psi}_L^6 \partial_\mu \bar{\Psi}_L^6 + \bar{\Psi}_L^7 \partial_\mu \bar{\Psi}_L^7 + \bar{\Psi}_L^8 \partial_\mu \bar{\Psi}_L^8 + \bar{\Psi}_L^9 \partial_\mu \bar{\Psi}_L^9) \\
 & + y_L^1 \partial_\mu y_L^1 + y_L^2 \partial_\mu y_L^2 + y_L^3 \partial_\mu y_L^3 + y_L^4 \partial_\mu y_L^4 + y_L^5 \partial_\mu y_L^5 + y_L^6 \partial_\mu y_L^6 + y_L^7 \partial_\mu y_L^7 + y_L^8 \partial_\mu y_L^8 + y_L^9 \partial_\mu y_L^9 \\
 & + \omega_L^1 \partial_\mu \omega_L^1 + \omega_L^2 \partial_\mu \omega_L^2 + \omega_L^3 \partial_\mu \omega_L^3 + \omega_L^4 \partial_\mu \omega_L^4 + \omega_L^5 \partial_\mu \omega_L^5 + \omega_L^6 \partial_\mu \omega_L^6 + \omega_L^7 \partial_\mu \omega_L^7 + \omega_L^8 \partial_\mu \omega_L^8 + \omega_L^9 \partial_\mu \omega_L^9 \\
 & + \bar{y}_R^1 \partial_\mu \bar{y}_R^1 + \bar{y}_R^2 \partial_\mu \bar{y}_R^2 + \bar{y}_R^3 \partial_\mu \bar{y}_R^3 + \bar{y}_R^4 \partial_\mu \bar{y}_R^4 + \bar{y}_R^5 \partial_\mu \bar{y}_R^5 + \bar{y}_R^6 \partial_\mu \bar{y}_R^6 + \bar{y}_R^7 \partial_\mu \bar{y}_R^7 + \bar{y}_R^8 \partial_\mu \bar{y}_R^8 + \bar{y}_R^9 \partial_\mu \bar{y}_R^9 \\
 & + \bar{\omega}_R^1 \partial_\mu \bar{\omega}_R^1 + \bar{\omega}_R^2 \partial_\mu \bar{\omega}_R^2 + \bar{\omega}_R^3 \partial_\mu \bar{\omega}_R^3 + \bar{\omega}_R^4 \partial_\mu \bar{\omega}_R^4 + \bar{\omega}_R^5 \partial_\mu \bar{\omega}_R^5 + \bar{\omega}_R^6 \partial_\mu \bar{\omega}_R^6 + \bar{\omega}_R^7 \partial_\mu \bar{\omega}_R^7 + \bar{\omega}_R^8 \partial_\mu \bar{\omega}_R^8 + \bar{\omega}_R^9 \partial_\mu \bar{\omega}_R^9 \\
 & + \bar{y}_R^1 \partial_\mu y_R^1 + \bar{y}_R^2 \partial_\mu y_R^2 + \bar{y}_R^3 \partial_\mu y_R^3 + \bar{y}_R^4 \partial_\mu y_R^4 + \bar{y}_R^5 \partial_\mu y_R^5 + \bar{y}_R^6 \partial_\mu y_R^6 + \bar{y}_R^7 \partial_\mu y_R^7 + \bar{y}_R^8 \partial_\mu y_R^8 + \bar{y}_R^9 \partial_\mu y_R^9 \\
 & + \bar{\omega}_R^1 \partial_\mu \omega_R^1 + \bar{\omega}_R^2 \partial_\mu \omega_R^2 + \bar{\omega}_R^3 \partial_\mu \omega_R^3 + \bar{\omega}_R^4 \partial_\mu \omega_R^4 + \bar{\omega}_R^5 \partial_\mu \omega_R^5 + \bar{\omega}_R^6 \partial_\mu \omega_R^6 + \bar{\omega}_R^7 \partial_\mu \omega_R^7 + \bar{\omega}_R^8 \partial_\mu \omega_R^8 + \bar{\omega}_R^9 \partial_\mu \omega_R^9
 \end{aligned}$$

essions of Natural Law at this level of description of the Constitution of the Universe—in precise correspondence with the sukt of the Rik Ved.*

This precise mathematical correspondence between the descriptions of the detailed structure of Natural Law provided by science and by Maharishi's Vedic Science—both on the level of nature's language and on the mathematical level of tools—gives great confidence that the knowledge of the most fundamental level of Natural Law, the Constitution of the Universe, is fully available to mankind. Fortunately, Maharishi's Vedic Science and Technology provides not only detailed intellectual understanding of the Constitution of the Universe (above), but a practical, scientifically validated technology to apply this fundamental and powerful level of Natural Law for the benefit of mankind. Over 500 scientific studies conducted at more than 200 universities and research institutes in 25 countries throughout the

world have verified the immense practical benefits of this simple technology—Maharishi's Transcendental Meditation and TM-Sidhi programme—to access the Constitution of the Universe and thereby develop full human potential in all areas of mind, body, and behaviour. When the Constitution of the Universe, the total potential of Natural Law on the self-referral level of individual intelligence, is fully enlivened by the attention of the conscious mind through Maharishi's Transcendental Meditation and TM-Sidhi programme—the applied technologies of Maharishi's Vedic Science—individual thought and action become spontaneously in accord with Natural Law. Once life is lived in accord with all the laws of nature governing physiological, psychological, and sociological processes, problems of ill health and inappropriate behaviour do not arise. The individual receives the support of all the laws of nature for the fulfilment of all his desires and aspirations.

The single, most profound application of Maharishi's Vedic Science and Technology is through collective practice of the TM-Sidhi programme. Group practice of the TM-Sidhi programme by as few as 7,000 citizens has been scientifically shown to create

coherence in collective consciousness, eliminate collective stress, and to raise life to be spontaneously in accord with Natural Law.

Extensive scientific research has shown that group practice of Maharishi's Transcendental Meditation and TM-Sidhi programme increases positive trends throughout society and decreases negative trends such as ill-health, crime and other anti-social behaviour.

With this scientifically proven programme the entire population of a nation now has the chance to enjoy the full support of all the laws of nature for the fulfilment of all its goals and aspirations.

By incorporating into the national constitution a clause which guarantees the establishment and maintenance of such a coherence-creating group, national law will gain the support of Natural Law, and the man-made constitution of the nation will enjoy full alliance with the eternal Constitution of the Universe.

To learn more about the Constitution of the Universe in both its theoretical and applied values please contact Maharishi International University in Fairfield, Iowa, USA, or Maharishi Vedic University in Vlodrop, Holland, in Moscow, or in Maharishi Nagar, UP, India.

to the World in 1991, Maharishi's Year of Support of Nature's Government

Secret BR report says cities could lose express rail services

By Richard Tomkins and James Buxton

DOZENS of towns and cities in the UK will lose their inter-city rail links under the government's plans for the privatisation of British Rail, the state rail network, according to a secret internal BR document.

InterCity, BR's flagship service, operates high-speed and long-haul trains throughout Britain. Under the government's proposed plans, cities which could lose such services include every major destination in Scotland, most of Glasgow and Edinburgh, every destination in Wales except Newport and Cardiff, and a score of English towns and cities such as Bradford, Hull, Lincoln, Worcester and Penzance.

The document, seen by Mr Brian Wilson, the opposition Labour party's Scottish transport spokesman, threatens to provoke strong opposition to the privatisation plans from MPs representing the constituencies affected — many of them Conservative.

But Mr Malcolm Rifkind, the transport secretary, yesterday dismissed it as "scaremongering" saying the government's purpose was to expand railway services in the UK.

Although the document is likely to be seen as an attempt by BR employees to undermine the privatisation plans, it presents a plausible analysis of the likely consequences of selling InterCity to the private sector.

It says that the government's insistence that InterCity should deliver a rate of return on its assets of 2.5 per cent a year has led to a steady erosion of services since 1982.

A private sector owner, however, would require a far higher rate of return than this, the document says, leading to sharp cuts in peripheral services that make poor use of assets such as rolling stock.

The conclusion drawn is that the lightly used sections of the InterCity network would be ruthlessly pruned, leaving them as branch lines with connecting services from the main line network.

Mr Rifkind is expected to produce his policy document setting out the framework for the privatisation of BR later this month, although the date looks in danger of slipping into February.

Yesterday he said in an interview on BBC Radio: "British Rail is a monopoly and some of its staff, possibly including the person who wrote this report, would like to keep it as a monopoly and not allow anybody else to run rail services."

JAPANESE INVESTMENT

NSK extends break as orders decline

By Chris Tigate

NSK, the Japanese bearings manufacturer, has extended the Christmas and new year shutdown at its European plant in the north of England until next Monday because of the impact of the recession on sales.

The 800 employees at the plant at Peterlee, in north east England, should have resumed work on January 2.

The plant, which exports 80 per cent of its output to Europe and Scandinavia, has been particularly affected by the economic slowdown in Germany, its biggest market. There has been an estimated 20 per cent drop in European market demand in the past year.

Management of NSK Bearings Europe were yesterday reluctant to discuss the possibility of short time working or redundancies. Mr Bill Constance, deputy managing director, said: "If the current recession continues we would have to consider very seriously further measures to those we have already taken."

NSK, Japan's largest bear-

New car sales in UK decline to nine-year low

By John Griffiths, Andrew Baxter and David Goodhart

NEW CAR sales in the UK dropped to a nine-year low in 1991, motor industry figures confirmed yesterday.

The 20.74 per cent drop to 1.55m units, described as "extremely serious" by Sir Hal Miller, chief executive of the Society of Motor Manufacturers (SMMT), prompted opposition calls for urgent action to stimulate the economy.

With SMMT statistics showing the commercial vehicle industry to have been even harder hit — sales down 28.78 per cent to 200,000 compared with 1990 — a report by Gordon Brown, Labour's industry spokesman, called for a new manufacturing investment incentive and direct action to train and jobs to bring about economic recovery.

His demand came on the eve of an ambitious attempt to address the long-term problems of the UK's engineering industry, through initiatives backed by companies, institutions, unions and the government. It will be launched today by the National Economic Development Council (NEDC).

The initiative — led by Mr

Bill Jordan, president of the AEU engineering union, and Mr Ian Gibson, chairman of Nissan UK — is designed to tackle factors contributing to the poor performance of UK engineering over the past decade compared with major competitors.

A report to today's NEDC meeting, chaired by Mr Norman Lamont, chancellor of the exchequer, says a "vigorous marketing exercise is needed to ensure all firms in the industry are aware of the best manufacturing technologies and how they apply them".

Underlying the issues for each sector, say the report, are the need to "close the skills gap and to improve the supply infrastructure which serves the whole industry". It says many of the 150,000 managers in the industry lack the skills to compete in world markets.

The report expresses enthusiasm for Japanese team-work and says their "lean" car companies have about 70 per cent of their workforce working in teams compared with 1 per cent in traditional US and European mass car producers.

Management stress can lead to merger breakdown

By Diane Summers, Labour Staff

MERGERS and acquisitions frequently fail because companies place too much importance on financial information and spend too little time planning for the stressful effects of change on their staff, a three-year study found.

More than half of all mergers and acquisitions fail to live up to financial expectations in spite of being presented to shareholders as a strategy for wealth creation, according to two psychologists from the University of Manchester's Institute of Science and Technology. In addition, mergers and

acquisitions "have become associated with lowered productivity, higher labour turnover and absenteeism, worse strike records and poorer accident rates," say the researchers.

While companies examine minutely the financial considerations of taking over or merging with another organisation, the "people" issues are very much an afterthought.

The findings are to be presented to a British Psychological Society conference in Liverpool.

The consequence is that even a genu-

ine merger between highly compatible companies is often perceived as a takeover by the staff of one of the organisations, say the researchers. Because of inadequate planning, the culture of one organisation often swamps the other and key staff then leave.

Mergers are found to be more stressful to employees than acquisitions because of the greater degree of ambiguity and because of the frequently long periods of uncertainty while negotiations are in progress.

Middle managers are found to be the

most stressed group because they are not close enough to the top to know exactly what is going on but have to manage the fears and uncertainties of junior staff.

A detailed study, for example, of the mental health of 157 middle managers after the merger of two building societies showed the particular stress experienced by staff of the smaller organisation. Six months later managers had "adverse mental health scores significantly higher than the normal population".

Sprint tests water over transatlantic calls

The US telecoms group's move may herald a new era in pricing, reports Hugo Dixon

THIS MONTH'S application by Sprint, the US telecommunication carrier, for a licence to provide telecommunication services in the UK is a challenge to British government policy.

The question is whether an era of cheap and competitive transatlantic communications is about to dawn or whether there will be a continuation of current cartel practices.

Since the government abolished the British Telecom/Mercury Communications duopoly last year, Mr Peter Lilley, the trade and industry secretary, has been claiming that the UK telecommunications market is the most liberal in the world.

In theory, it is open to competition. But in practice, an exception has been made for international calls.

Sprint's application tests this policy because it has asked to be allowed to provide domestic and international services.

Mr Vincent Gargaro, a director of Sprint International UK, argues that customers are not interested in buying long-distance domestic services from one company if they have to use another operator for international calls.

Sprint is already the third-largest long-distance operator in the US. Its ambition is to become the third operator in the long-distance telecommuni-

cations market from the UK.

The government is wary about competition for international calls. Prices have been kept artificially high by cartel practices but the government is afraid that foreign monopolists might take advantage of an open market without home companies having reciprocal access abroad.

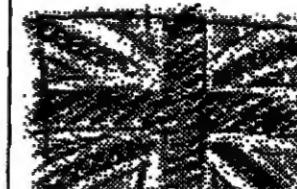
It is not only concerned about the loss to the UK of lucrative earnings — BT made \$121m in operating profits on calls between the US and the UK alone in 1987-88. It also fears "whip-sawing", where a foreign monopolist plays off one UK operator against another to get the best deal.

Telecommunication operators are in the process of restructuring themselves from national monopolies into globally-competitive groups.

AT&T, the largest US carrier, has shown an interest in the UK market. Meanwhile, BT has been trying to establish a global network via its US-based Syncordia subsidiary.

New types of competitor are emerging. Resellers such as US-based World Communications, the US regulatory body, proposed relaxing the regulatory burden on foreign companies. Sprint believes that its license application is keeping the FCC informed.

BRITAIN IN BRIEF



Government overcharged by supplier

Government departments have been overcharged by millions of pounds through invoice errors by the administration's main equipment supplier, including a £6,100 demand for a job that cost £61. The National Audit Office (NAO) criticises PSSA Services, the agency which maintains and equips government offices, of charging errors, a failure to recover costs satisfactorily, and weaknesses in operating a stock control system for supplying certain filing equipment to government departments. Sir John Smith, the treasury spokesman, strongly rejected Tory assertions that the increase in the top rate would damage economic recovery, pointing out that in the mid-1980s, the top tax rate was 60 per cent.

Labor's programme includes enhanced first-year capital allowances for new investment in manufacturing, creating a new skills fund and a job experience programme; and setting up a new, cash-limited enterprise investment scheme.

has nearly 100 solicitors and barristers throughout the country who are prepared to give local groups legal advice and take a case through the courts or mediation service. In one case legal aid has been granted to 1,500 tenants and residents in east London living near Canary Wharf to press claims for damages of up to £10,000 each against Olympia and York, the developers, and the London Docklands Development Corporation.

Continued fall in personal disposable income

A fall in personal disposable income and continued reluctance among consumers to spend rather than save, hindered the recovery of consumer demand in the second half of last year. Central Statistical Office figures have revealed that real personal disposable income fell by 0.3 per cent in the third quarter compared with the second and by 0.6 per cent compared with the first quarter of 1990.

Shipyards may have to close

At least one of the UK's four warship yards will be forced out of business. Sir Robert Easton, chairman of the Cleveland yard Yarrow Shipyards, part of the GEC group, is competing to build a new batch of up to three Type 23 anti-submarine frigates for the Royal Navy against the Tyneside yard Swan Hunter. Cumbria-based VSEL and the Southampton yard Vosper Thorneycroft. Of the 10 Type 23 orders placed so far, six have been won by Yarrow and the remainder by Swan Hunter.

Holiday groups risk price war

Thomson, Britain's biggest holiday company, has announced discounts worth £15m and warned its rival package tour companies that they risked provoking an all-out price war. Thomson said it decided to knock an average 25p off the cost of more than 300,000 holidays in response to aggressive pricing by Airtricity. Owners Abroad who are competing for second place. Owners Abroad announced price cuts last month and said it would offer free places to children on some of its holidays.

Tool group to close plant

Bridgeport Machines, one of the UK's largest manufacturers of machine tools, is to close its manufacturing plant at Bridlington, Humberside and transfer production to Leicester. The closure is one of the biggest in the recession, which has reduced order levels in parts of the domestic machine-tool market by as much as 40 per cent over the past year. The Bridlington plant will be phased out over the next six months, and only a small number of the 162 people employed there can be offered new jobs at Leicester.

Steel jobs to be axed in Wales

British Steel has confirmed that 219 workers will be made redundant by the end of the year at the Shotton steel finishing plant in Clwyd, Wales. Another 139 are being axed at Port Talbot steel works, west Glamorgan, cutting the workforce to 4,200 — a third of the level 10 years ago.

UK to complain at TV rules

The UK government is to make a formal complaint to the European Commission over alleged discrimination against British television companies by other EC member nations. The decision follows an appeal by Central Independent Television to Mr Peter Lilley, the trade and industry secretary. Central argued that whereas under UK legislation an EC company is able to own 100 per cent of a British TV company, in every other EC country there were some restrictions or conditions on foreign ownership.

Car plants make quality main priority

By Andrew Jack

JAPANESE car producers in Europe are far more concerned with quality, price and the potential for developing long-term relationships than have suppliers located in close proximity, the Institute of British Geographers (IBG) conference in Swansea, Wales, was told yesterday.

As a result, few European car component suppliers have clustered around car plants operated by Japanese investors, according to Professor Ray Hudson and Mr David Sadler of Durham University's department of geography.

The conference also heard that a European Community survey found 40 per cent of

component suppliers claimed to operate just-in-time production (JIT), which allows very short production cycles and delivery within a few hours.

On closer analysis, however, only 5 per cent actually used these methods. They also often applied only on a very limited range of products.

Many analysts have forecast that the European car industry would develop geographically along the lines of that in the US, where many JIT producers locate near to assemblers.

But the study found little evidence of the pattern being repeated in Europe.

Dr Sadler said the US distribution was caused by the fact

only 25-30 per cent of components by value are sourced from external suppliers.

In Europe, there is a far stronger tradition of independent suppliers, representing about 50 per cent of components by value in Japan, more than 70 per cent of components are sourced externally.

Large suppliers of important car sub-systems such as braking and engine parts were generally not located near to Japanese assemblers.

"Talk about clusters is very much overblown," said Dr Sadler.

"Japanese car assemblers are sourcing from across Europe. Only a few val-

ue-added or very specialist components are clustered close to the plants."

The smaller degree of clustering in Europe is also the result of political pressure from national governments and the EC, he said.

He said European production capacity by Japanese investors would increase sharply by the mid-1990s.

European companies would have to respond to their requirements over the next two or three years or face increased competition from component suppliers from Japan and Eastern Europe, he added.

Almost 70 per cent of investors, for example, said they had "single status" plants with no distinction between managers and shopfloor workers. 45 per cent said they had workers' consultative committees and 71 per cent team working.

For the Japanese investors, those figures were 100 per

cent, 77 per cent and 100 per cent respectively. In each case, detailed interviews revealed that the techniques were often not applied to vital production areas.

The survey covered 84 of the 106 inward investors in manufacturing plants with more than 30 employees in the north east over the past decade.

Labour has promised that it would grant its proposed assembly the power to adjust expenditure levels by varying Scottish income tax rates. The organisation's other responsibilities would include the electricity industry, the Scottish Development Agency, industrial training and the operation of regional development agencies.

The party's commission on electoral systems is due to present its recommendations to the national executive Committee later this month. Mr Darling is in Germany this week preparing a study to help the commission finalise these recommendations.

David Owen

German voting system favoured by Labour

By Andrew Jack

A SYSTEM of proportional representation based on the German model is emerging as favourite to be chosen by the opposition Labour party as the basis for electing candidates to a proposed Scottish parliament.

Such a move by the Scottish party would not be binding on the party nationally, but it would have a strong influence on Labour's current debate on electoral reform and set a precedent for abandoning the UK's exclusively first-past-the-post electoral system.

We would want to adapt it to meet circumstances that are particular to Scotland," he says.

Under the additional member system, voters cast two votes — one for an individual constituency candidate just as at present, and another for the

party of their choice.

In Germany, half the seats in parliament are filled with the first-past-the-post winners, while the other half are allocated from party lists, reflecting voters' party preferences.

Mr Darling said Labour would not necessarily stick to this 50:50 ratio. If it adopted the German system totally at Westminster, this appears to leave its plans vulnerable to opposition attack on the grounds that they would panhandle an area accounting for an important slice of the party's Westminster representation.

The party is veering towards the additional member approach — and away from the alternative vote model which has also been under consideration — since it would mean that a constituency link could

be maintained, he says.

He nonetheless describes as "valid" the criticism most often levelled against the additional member system: that it creates two classes of MPs.

Mr Darling says that Labour has "no plans" to address what it regards as the separate issue of Scottish representation at Westminster if the proposed assembly is created.

Since Scotland already numbers among those regions which are over

Private talks in the park

The UK government is pressing on with its programme to privatise the maintenance of the eight royal parks in and around London despite furious opposition from the Transport and General Workers' Union which represents the royal parks' 240 employees.

The scheme, the brainchild of Michael Heseltine, environment secretary, has also been criticised by some MPs and peers. But there has been no lack of tenders from landscaping and ground maintenance companies.

Beside sees the policy as an extension of compulsory competitive tendering which has led many local authorities to put out park maintenance to private contractors. It is estimated that this market is worth £70m a year.

The results of some of the tenders are expected to be announced in the next few days. However, it is already known that Glendale Industries, based at Chorley, Lancashire, has won the £250,000 per annum three-year contract for the maintenance of Green Park and St James's Park in central London.

Glendale has made bids for some of the other royal parks contracts. "We believe we can provide a better service in most of them and a better quality of horticulture for the same or less money than they are costing at the moment," said Tony Hewitt, managing director of Glendale.

But Ron Tindall, district officer of the TGWU, says: "It is purely political - privatisation for privatisation's sake."

Heseltine is unrepentant. "It is important that we get value for money and draw up contracts with high-quality specifications. If you make changes people always predict disaster."

The upkeep of the parks, which is the responsibility of the Environment Department, costs £25m a year. In addition to the two contracted to Glendale there are Regent's Park, Hyde Park, Greenwich, Bushy, Richmond and Kensington Gardens.

John Hunt

Christina Lamb describes how a Brazilian pulp producer has achieved sustainable growth

Chopping down rainforest myths



to Australia from where the company initially bought them. Its techniques are also used in South Africa, Spain, Portugal, Argentina and Colombia.

Aracruz has developed the perfect eucalyptus tree - one which grows quickly with a minimum of side branches in order to reduce the amount of land needed for plantation. Carlos Roxo, the environmental director, explains:

"Through genetic engineering we've adapted the tree to the local environment and tried to get the best tree for the area in terms of disease resistance and fibre quality."

The tree improvement programme began in 1978 when Aracruz bought seeds from places with similar conditions such as Indonesia and Australia. As Brazil could not obtain foreign technology the company sent scientists to Ikenari abroad to places like the Oxford Forestry Institute.

So developed now is its technology that the Aracruz forestry team, led by Yam Ikenari, is exporting seeds back

Roxo says the turning point was "realising we could produce trees much faster and better through a cloning process than with seeds". The simple method is based on planting eucalyptus from propagated root cuttings. When trees are felled the stumps have an average of 30 sprouts, each of which is cut into three parts and planted. After 75 days a seedling develops and is planted.

Not only is this quicker than using seeds but the cuttings grow with exactly the same characteristics as the mother tree, whereas seeds display variation. Brazil's climatic conditions mean planting can occur the whole year round. Aracruz plants an average of 100,000 seedlings and rooted cuttings per day. So far the company has planted 123,000 of its 200,000 hectares.

Aracruz trees take only seven years to reach a mature height of 35 metres compared with 12 years in Spain and Portugal and 35 years for pine trees in northern Europe. According to Roxo, Aracruz's

average yield is 35 cubic metres compared with a Brazilian average of 18 and a European of three. "This means we need 10 times less area than in Europe," he says.

Ecologists complain that eucalyptus plantations damage the soil, encroach into native forest and reduce biodiversity, but the Aracruz team rebuts these charges. The soil is monitored continually and nutrients added; careful land planning means the plantations have never encroached. For variation Aracruz now has more than 100 clonal banks - each developed for a particular soil and considered a new species. Lineu Siqueira, environmental resources manager, heads a programme to preserve the remaining original forest in which he has so far identified 156 bird, 36 mammal and 3,000 insect species.

The area around the Aracruz mills on the palm-fringed coastline of Espírito Santo state resembles a chequerboard with row after row of eucalyptus trees like upturned broomsticks standing to attention.

Interspersed with darker green patches of remaining native forest - one hectare for every 24 of eucalyptus.

The landscape is different from when Aracruz bought the land and started plantations in 1987. The coastal Atlantic forest had been almost entirely stripped by farmers, cattle raisers, loggers and charcoal burners, leaving land suitable only for coffee plantations.

"Eucalyptus should really be treated like sugar cane as a crop - one which produces huge volumes of wood in a very short time," explains Roxo. "We do not cut the Amazon and replace it with eucalyptus and we plant on land a few thousand kilometres away which has already lost biodiversity and doesn't generate anything. By giving this land an economic function we are preventing further incursion into the Amazon."

As part of this aim seedlings and credit are distributed to local farmers to plant eucalyptus on degraded land. This prevents them from cutting down trees to sell for fuel.

"People cannot say that others have no right to cut down trees even if that's the only way they can earn a living," believes Roxo. "The way to both help them and regenerate forests is through development and you cannot give people anything better than a job."

Lorenzen, who was one of the first signatories of the Business Charter for Sustainable Development, is the leading Brazilian crusader for industry to adopt environmental protection measures.

Aside from its forestry programme the company has spent nearly \$300m on environmental measures including a \$100m project to introduce a chlorine-free bleaching process. Aracruz generates almost all its own power. Effluents go through primary treatment, then enter a series of six lagoons before being discharged into the sea 1.7km away from the coast.

Lorenzen maintains that environmental protection measures may be costly but necessary. In his case they also make good business sense: "We export 80 per cent of our production so we have to ensure that our product is environmentally acceptable to our clients and their customers in Europe and the US." Aracruz issues clients with a policy resolve which they can show to customers who may be tending towards recycled paper. "It's not only our philosophy it's our self defence," he says.

Recycling scheme takes 'soft' option

By John Thornhill

The current heated debate about what to do with the world's waste was given a boost yesterday as Gateway, the UK food retailer, pitched in with a study which suggested that Britain could recover 80 per cent of household waste for recycling in a way which would make both environmental and economic sense.

The report argued that the UK could achieve the highest waste recovery and recycling rates in Europe mainly by concentrating on recovering the organic fraction of domestic waste which constitutes 60 per cent of its volume.

Most other recycling schemes have been almost exclusively devoted to re-using the "hard" elements of domestic rubbish such as glass, metals, paper and plastics, and have largely ignored the potential for recovering "soft" materials such as soiled paper and garden clippings.

The report suggests these soft materials could be used to produce a contaminant-free compost using the WMC process - a British technology capable of separating organic material from the rest of the domestic waste stream.

Research at the Long Ashton Research Station, a government institute, has shown that this process has very similar properties to the best of the commercial peat-based composts.

The report proposes that a full-scale commercial experiment should be conducted to test the viability of the WMC process. The scheme could be financed by the creation of a National Recycling Fund which would levy a small recycling tax on packaging materials and newsprint. The fund could also pay for the creation of a comprehensive national system of banks for glass, metals, plastics, paper, textiles and batteries.

Gateway commissioned the report from Landbank Consultancy, an environmental group headed by Bryn Jones, a former chairman of Greenpeace, as part of a programme of environmental research in the packaging field.

Its aim was to establish an effective alternative to the

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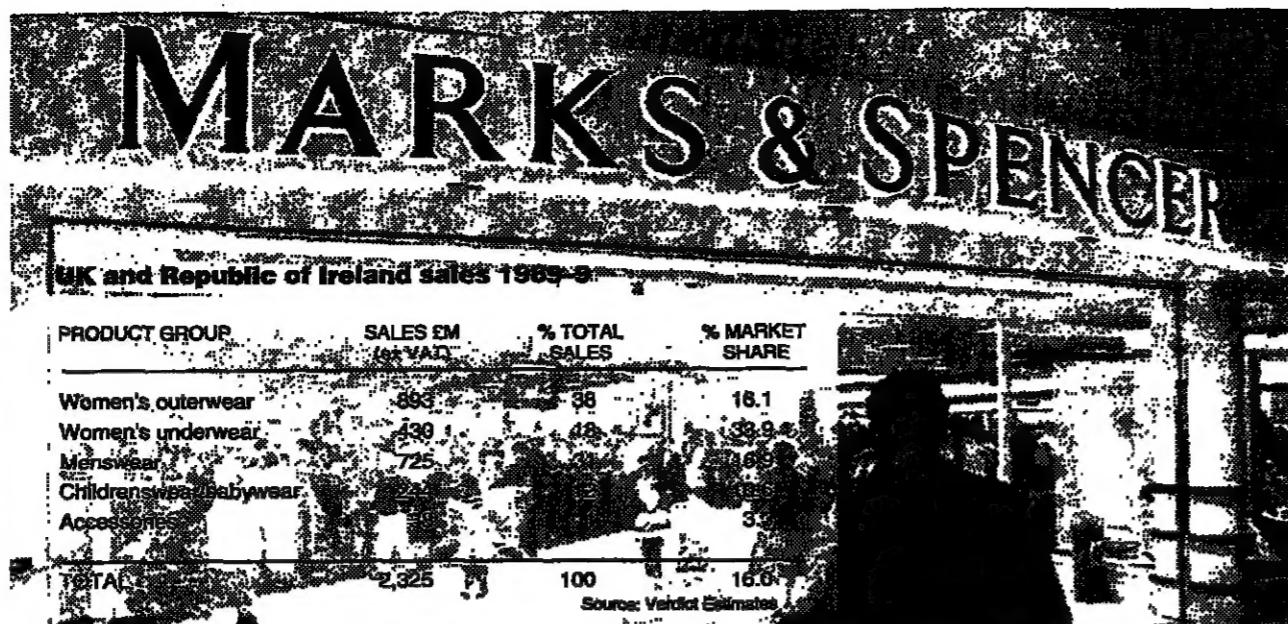
WILLIS CORROON



MANAGEMENT

John Thornhill and Alice Rawsthorn investigate the background to tensions between Britain's largest clothes retailer and its suppliers

Why sparks are flying



have become much louder. Some suppliers – notably Stellmann, the German clothing group – have been growing in public.

These criticisms have been inflamed by the news of cutbacks at several long-established suppliers such as SR Gent, fueling speculation that M and S has become even tougher, even too tough, with its manufacturers.

The manner of M and S's dealings has also attracted fire and its decision to share the costs of the VAT increase between itself and its suppliers rather than raising prices provoked considerable antagonism. The head of one big clothing group said he was called into Baker Street and simply instructed to "comply with the decision in a completely arrogant manner". Another supplier described the group's behaviour as "outrageously high-handed".

Silver, who has been at M and S for 40 years, seems untroubled by such criticisms although he accepts that the current recession has indeed exposed many difficulties. "Recession finds out a number of problems and we had a new experience for me. A half a dozen of our suppliers went bankrupt," he says.

But although he greatly regrets these corporate collapses he vehemently rejects the charge that they were in any way the fault of M and S. "I would say that every single one of them was tied up in imprudent financial activity taking over companies and expanding on the basis of debts which they were then unable to service," he says.

M and S accepts it is "no pussycat" when it comes to negotiating with its suppliers but points out that many of its manufacturers have built their businesses on the back of M and S's success. "They have grown from little rag trade businesses into successful public companies," says Silver proudly.

Many of these trading relationships stretch back 25, 50 or even 100 years and both sides have developed an intimate knowledge of each other's businesses, he says. Senior M and S directors meet the boards of each of its major suppliers twice a year where there are the "the frankest of discussions" according to Silver.

Martin Taylor, chief executive of Courtaulds Textiles, says it is "stupid" for suppliers to blame M and S for their problems. He argues that the company simply acts as a transmission mechanism telling the companies what consumers are prepared to pay.

Another industry figure comments: "M and S is a tough negotiator on price, but so it always has been. If M and S seems tough with supplier at present, that is a reflection of market conditions."

The rumpus over M and S's relations with its suppliers reflects the broader problems confronting the clothing industry. UK clothing companies have steadily lost share of their domestic market to lower cost producers from Asia, and more recently, Africa. The recession has merely accelerated the process, especially with the dollar standing where it does against sterling.

Whether it likes it or not, M and S will find it increasingly difficult to continue to source clothing at a competitive cost in the UK. The fact that the proportion of goods the company buys in the UK has fallen over the past 40 years from 90 per cent to 83 per cent is indicative of the trend. Baker Street already buys some goods direct from the Far East although mainly for the top tier of its catalogue. "If you want hand-embroidered knitwear you have to go to the nimble fingers of the Far East," Silver says.

But he adds that M and S buys the overwhelming majority of the goods from the Far East through its existing UK suppliers, such as Courtaulds, Coats Viyella, SR Gent and William Baird, in order to preserve quality standards and simplify warehousing and distribution arrangements.

But M and S would still prefer to have a strong flexible supplier base close to hand and has even encouraged overseas manufacturers to set up in the UK. For example, Delta, an Israeli manufacturer of leisurewear and underwear, has recently opened a factory in Scotland partly as a result of M and S's prompting.

Silver argues that having a responsive local manufacturing base allows the retailer to work closely with the manufacturer to develop new products. He cites the example of machine-washable lambswool fabrics, and easy-to-iron cotton

shirts which he describes as representing "the essence of Marks and Spencer".

The massive investment that the best UK clothing companies have made in advanced manufacturing systems has also enabled them to retain a competitive edge in terms of speed, cost and flexibility. Designs of shirts which previously took weeks to change can now be altered in a matter of hours using computer-aided design and manufacturing techniques.

Electronic data interchange (EDI) links have also been established between M and S and its suppliers allowing the supply chain to be managed more effectively. "You do not just place a contract and wave goodbye to it. Sizes and colours can be altered as the public expresses its interest," Silver says.

But although such flexibility is of great advantage to M and S, it can turn out to be a nightmare for the supplier, which increasingly has to stock up with raw materials in advance of orders and second-guess future levels of demand.

Silver accepts that quick response – or fast response as he calls it – can cause problems but argues that it has to be seen within the context of a stable trading relationship with regular predictable bulk orders being placed for about 80 per cent of its products. For example, in the summer M and S knows that 50 per cent of its women's blouses will be

"There is no point in moaning about it" said one women's wear supplier. "We have all got to meet the technological challenge whether we like it or not and make sure that the right quantities arrive at the right quality when they are required."

Whatever the tensions in the relationship, there is a widespread recognition that suppliers would rather deal with M and S than most other retailers. "M and S is always scrupulous in its dealings," says Taylor of Courtaulds. "They do not send back garments for spurious reasons. And M and S always, always pays on time."

M and S has indeed helped shelter the UK clothing industry from the coldest winds of international competition. But its ability to do so, while remaining fully competitive on the high street, will be sorely tested in the coming months as recession persists.

The clothing industry is grimly bracing itself for another rash of casualties.

Put the stress on self-preservation

By Dr Michael McGannon



There is no such thing as executive stress.

At least that is what many of you seem to think as you ignore the warning signs that could eventually spoil your job prospects and damage your health.

Stress in itself is neither good nor bad. It occurs when the body and the mind scream for something as basic as oxygen (for the proper functioning of the brain, heart and other vital organs) or water (to cool an otherwise overheated system).

Modern managers reach for alcohol (which depresses liquidity and forces the body to lose precious water) or cigarettes (which decreases oxygen-carrying capacity of the blood).

Sometimes the response to stress is more dangerous than the stress itself. Ask yourself: is this part of the solution or part of the problem?

After deciphering your symptoms, you must go for the long-term treatment ticket, the "cure". In doing so, you may or may not find alliances in the medical community. To treat an acute, short burst of stress with tranquillisers, "sleepers", ulcer and headache medications may be entirely appropriate. However, to treat long-term, chronic stress with medications simply silences the alarms that the symptoms are sending out.

The real cure may be something relatively simple like losing weight, stopping smoking, taking regular exercise, drinking less, or going on holiday. It may be something more complex involving psycho-therapy.

Either way, nature is unkind to us when we ignore its messages.

Lastly, have the courage to talk about it. Seek help from a friend, your spouse, a member of the clergy, or a professional therapist. Stress already has a long and illustrious catalogue of victims. With an honest and rational approach, stress can be converted from a serial killer of international managers to an opportunity for self-knowledge and growth. Don't forget: life is the real career, not just business.

The author is medical director of INSEAD's business-health course.

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GOVERNMENT CONTRACTS

Announcement by the Review Board

The independent Review Board for Government Contracts is now embarking on the seventh comprehensive General Review of the profit formula for pricing non-competitive Government Contracts.

The Board will take into consideration written representations on any aspect of the profit formula which are received before 29 February 1992. The Government and the Confederation of British Industry may be asked to comment on a submission unless the author has objected to its disclosure.

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Wednesday January 8 1992

Hurry home, Mr Bush

SADLY, Japan-bashing has now become a presidential activity, to the world's regret and Mr Bush's shame. The ostensible purpose is to his current visit to Japan is to secure better access for US products in Japanese markets. But the real reason is to divert responsibility for US's current and deep-seated - economic away from his administration.

To blame any one president for America's relative economic decline would be absurd. But Mr Bush can, and should, be roundly condemned for descending to the depths of xenophobic, economic nationalism reached by so many of his Congressional opponents. US elections should not be fought at the expense of relations between the world's most important economic powers.

One depressingly familiar sign of the Bush administration's desperate slide towards mercantilism is its obsession with the size of Japan's trade surplus. The fact that Japan exports more to the rest of the world than the rest of the world exports to Japan does not mean that Japan's markets are not open to foreign products.

Japanese trade policy is neither depressing US manufacturing output nor creating American jobs, as Mr Bush well knows. Japan has a trade surplus because, as a nation, it saves more than it invests. The US has a trade deficit because it invests more than it saves, largely because the fiscal deficit is such a drain on American savings.

Bullying

Even less relevant as proof of unfair trade practices is the bilateral US deficit with Japan, which has, in any case, remained roughly constant over the past year. There may well be non-tariff barriers against exports to Japan. But the Gatt is the forum in which to seek redress for anti-competitive trade distortions. Bilateral bullying for specific and self-serving trade concessions is not the right way.

Yet bullying the Japanese serves a particular, political purpose for Mr Bush. The US public remains worried by the lack of economic growth, in spite of repeated cuts in inter-

est rates, and the failure of US companies to stand up to foreign competition. The electorate is looking for a scapegoat, and Mr Bush would do anything to avoid its being him.

So the Japanese are to get the blame. Hence Mr Bush's decision to take 21 professional scapegoat hunters with him. The inclusion of the chief executives of the US's failing big three car manufacturers is particularly pertinent. Few have been more shrill than Chrysler's Mr Lee Iacocca in their demands for state subsidies and protectionism. His lectures to the Japanese on the need for free and fair trade will have a certain irony.

Marked contrast

The CEOs of the US car industry, in fact, embody many failings of US corporate, capitalist culture. Over the years they have paid themselves too much, collaborated with trade unions in short-term thinking which failed to create a well-trained and flexible workforce and underestimated the importance of product quality.

Not merely in these respects, but, above all, in the relatively poor performances of their companies, do they stand in marked contrast to their Japanese counterparts. The fact that the average US CEO earns 125 times the annual remuneration of a manufacturing worker, compared with just 15 times in Japan, is one indication of the contrast. The failure of the US corporate culture is just one part of America's structural impediments to efficiency. Add the poor record of US education, and the low savings rate, and the causes of the US's relative decline begin to emerge.

It would be naive to suggest that Mr Bush can solve any of these problems. But he should go home determined to look for ways to address them, rather than try to paint as the devil the very nation from which the US has most to learn. In so doing he risks shifting the parameters of next year's presidential campaign from whether the US should embrace protectionism to how tight the embrace should be. Mr Bush, once an ardent free-trader, knows how dangerous that would be, not just for the US but for the world.

Engineering a solution

THESE ARE dark days for the UK engineering industry. It is beset by a recession, the severity of which took most companies by surprise, and frustrated that the government's mishandling of macro-economic policy is forcing it once more to fight for its survival.

The industry also accuses the government of failing to provide a supportive long-term framework for investment, research and training. The substance to this charge is more difficult to judge and more central to any assessment of whether the relationship between the public and private sectors needs reform.

A report to be discussed today by the National Economic Development Council should be an opportunity to float new ideas on how the government and the industry might work together. Unfortunately it is as revealing about Nedo's shortcomings as it is about the weaknesses of the engineering industry.

The report is good on its analysis of the industry's record: strong increases in productivity and relative reductions in labour costs have not been matched by improvements in profitability, investment and innovation. The industry is still handicapped by a huge skills deficit.

But Nedo's policy prescriptions are a feeble restatement of conventional wisdom. It presents sensible recommendations for how government and industry might more effectively identify and promulgate world class standards of management, training and manufacturing systems.

Consensus

This is all so uncontroversial that the government can and no doubt will claim it is already doing much of it. Yet there is no indication that these measures will play a critical role in enabling the industry to meet the competitive challenge it faces from its continental and Far Eastern competitors. It fails to exploit the way the market for ideas could be opening up a year after Mrs Thatcher's departure.

Nedo still sees its role as creating a consensus between political parties, employers and unions over issues such as industrial policy and training.

Do you long for the day when you can toss out the remote control on your video machine and, when you leave for work in the morning, tell it in plain English to record your favourite afternoon soap opera? Or perhaps you would enjoy flipping up a screen on your CD player, while travelling on the 7:58 train from Sevenoaks, and watching a movie on the way to work?

Better still, why not stay at home and work via a machine that fits in the palm of your hand, sending and receiving sound, text and crystal clear pictures by means of an inbuilt digital communicator? When work is done, you could relax by donning the video goggles, earphones and electronic sensors, and enjoying a computer-generated fantasy of your choice.

The technology for these devices, and many more, is developing at startling speed. Electronic gadgets that may still pass for implausible science fiction are suddenly looking like reality, if expensive and risky, business propositions for high-technology companies. Indeed, technology is advancing so rapidly that the business strategy for consumer electronics companies is shifting fundamentally.

These companies, in Japan and elsewhere, have been working for years to develop technology to improve the performance of products we know and love, from televisions to stereos. Now they are faced with a simultaneous explosion of different technologies that have created almost limitless possibilities for the design of electronic goods. The question is: what are they going to do with them?

The pace of change, including the rapid advance of digital processing, has torn down the barriers between separate categories of goods, such as televisions, telephones, stereos and computers, and is leading to new types of products - many in the broad category of multi-media devices that perform multiple functions. It has also prompted a budding stra-

Creative genius, as much as engineering and manufacturing prowess, will be required to turn all this technology into products that succeed

tegic alliance between Sony, the Japanese consumer electronics company, and Apple Computer, the US personal computer maker, two of the most innovative companies in their respective fields.

Companies' success in developing new products will determine whether they are able to maintain the rapid growth that has characterised the electronics industry for several decades. The growth products of the 1980s, such as video recorders, personal computers, or Walkman-type cassette players, are approaching market saturation and new products need to be introduced to sustain the momentum. The electronics companies will also be keen to get a decent return from their research spending, which for Matsushita and Sony last year came to about 10 per cent of sales.

Hints of the brave new world in consumer electronics can be seen in products coming to market now:

■ **Video displays:** Sharp, the Osaka-based electronics company, took the lead in offering compact and portable video displays last year when it offered for sale an 8.5-inch colour television that hangs flat on a wall. The television uses liquid crystal display (LCD) technology that eliminates the need for the traditional bulky, heavy picture tube. Improvements in manufacturing technology in the coming years should steadily reduce the price below the current Y550,000 (£2,350), and allow for larger flat-screen TVs that can be moved about easily and consume little electricity.

Building consensus over policy is not the problem it was in the 1980s. The main political parties are increasingly converging on economic policy.

What they lack is agreement but ideas. If Nedo's reports are to be of more value to industries such as engineering, it needs to shift focus.

Right issues

The starting point is to pick the right issues. If Nedo confines itself to promoting consensus between political parties, employers and trade unions, it will be limited to the terrain which the parties have chosen, for their own reasons. Instead Nedo needs constantly to point out where current policy debates are too short-sighted or closed: a confident government would welcome a more unruly approach. For example, the engineering report does discuss the problem for aerospace companies of falling defence spending: but it is mute or timid upon more controversial issues such as science policy and standard setting.

Second, Nedo should audit the effectiveness of policy. The widespread concern within the engineering industry over the way training has been disrupted by the creation of Training and Enterprise Councils is not reflected in this report. The report is bland and predictable where it should have a critical edge.

Third, it should expand the imagination of policy makers by provoking new ideas. In engineering this could have meant looking at the future of innovation policy, the impact on industrial relations of the proposed merger of the industry's two main unions, the engineering union, AEU, and the electricians union, EETPU, the way that utility regulation and public procurement might affect supplying industries; and the way policies on inward investment might be developed to attract more research and design facilities.

Nedo needs to move out of the shadow of Thatcherism. It needs to agitate the way the market for ideas could be opening up a year after Mrs Thatcher's departure.

Nedo still sees its role as creating a consensus between political parties, employers and unions over issues such as industrial policy and training.

Spring fever

■ In the spring, a Frenchman's (or Frenchwoman's) fancy must not turn to thoughts of harassment.

If they do, and if the transgressors are at work, Véronique Neiertz, France's state secretary for women's rights and daily life will point to the way the market for ideas could be opening up a year after Mrs Thatcher's departure.

Nedo still sees its role as

creating a consensus between

political parties, employers and

unions over issues such as

industrial policy and training.

Technology is changing at a rapid pace, but companies are still not sure where the developments are leading, says Steven Butler

Brave new world of electronics



1. White screen television
2. Virtual Reality
3. Flat panel colour TV
4. Compact disc player

already, in Japan, a 5.5-inch colour LCD television that should keep the kids quiet in the back seat of the car is available for about \$400.

For big screens, more popular in Japan and the US than Europe, the quality has improved steadily, both for large picture tubes and projection televisions, in which the image is projected on to a flat screen bigger than the 40-inch technical limit for glass tubes. The gradual increase in picture quality for traditional broadcast standards will continue as digital processing and other small improvements are introduced.

High-quality TV projection on to these large screens, up to 100 inches and more, will require high-definition television (HDTV). Otherwise the flaws in older broadcast standards are simply magnified. HDTV is only available in Japan today, but should become available in Europe by the middle of the decade.

■ **Digital music:** digital music on compact disc has already virtually put traditional long-playing records out of business. The technology is now being developed further: this year Sony is launching its MiniDisc, a compact disc (CD) player that, after a few years of miniaturisation, should be little bigger than a small matchbox. Meanwhile, Philips and Matsushita are launching the Digital Compact Cassette (DCC), which will play a digital tape about the same size as traditional (analog) cassette tapes.

Both the MiniDisc and DCC achieve miniaturisation by using new technology to compress digital data, although sound quality is compromised to some extent compared with a full-sized CD.

Sony's MiniDisc, which can record as well as play music, will be smaller, giving it the edge on portability, and will contain circuits to prevent it skipping tracks when knocked about. This is a problem with portable CD players on the market today.

DCC machines have the advantage of being able to play old-style analog cassettes, as well as play and record digital tapes. But they will never be smaller than the most minute Walkman-type tape players, and it remains to be seen whether digital tape audio quality will be significantly better than for analog tapes, which have seen quality steadily improve.

■ **Compact discs:** the little CD read by a laser currently used for music is becoming an ever more capable performer. The digital information that it stores can be used for other functions, from text to moving colour images. Within a few years, most personal computers may come with a CD drive.

Sony has tapped just a small part of the CD's potential with its Data Discman, which will be available in the UK from this spring and which can display reference books stored on a small 3cm CD. The latest model displays simple illustrations and produces sound - actually pronouncing the dictionary entries.

Philips and Sony have jointly developed the compact disc interactive format (CD-I), a full-sized CD that can display moving pictures and text, and play music. It could, for example, display the score of an opera while

playing it. Sony is planning to use the CD-I to publish comic books in Japan, where they are extremely popular.

The storage capacity of CDs is also being improved. Pioneer Electronic and Sony are both working on technologies to increase capacity by four and 20 times. If a CD could store an entire feature film, it could undermine the less portable and less flexible videotape business.

Yet the latest products using CDs, such as the CD-I, are taking electronics companies into unknown territory because they go far beyond the scope of traditional forms of entertainment. While no one could predict with certainty that video recorders would be so successful, there was at least a body of popular films and television

material that could be used on the machines. Similarly, an improved stereo system, like the compact disc player launched in 1982, had an obvious appeal to music lovers and a ready library of "software" - ie, popular music - to be recorded on CD.

It is far less obvious what to do with the CD-I. So far there is little software in the form of prepared compact discs to go with the new machines. This has become a general problem: advanced technology has vastly broadened the scope for what machines can potentially do, but the software has lagged far behind.

Mr Nobuyuki Idei, a Sony director, explains the dilemma: "In the past the hardware and software were separate businesses. The software was freely

available. Now we cannot think about hardware without software."

Electronics companies are aware of the need to keep the supply of "software" growing by gaining, for example, access to film libraries. Two years ago Sony paid \$3.6bn (£1.86bn) for Columbia Pictures and, in 1988, \$2bn for CBS Records, while last December Matsushita made a \$6.1bn (£3.35bn) acquisition of MCA, the US entertainment group that includes Universal Studios.

At least two new concepts under development are moving electronics companies on to uncertain ground:

■ **Virtual reality:** the interactive computer simulation of visual, audio and tactile reality, triggered by body movements detected by electronic sensors, is still primitive.

Computers can generate the visual and auditory sensations of pushing a ball around in space in response to finger movements and will eventually be able to simulate the sights and sounds of much more complex environments - everything from tropical islands to space machines. Virtual reality machines put the participants into these environments, and allow them to manipulate them. An orchestra may respond to the beat of a simulated baton, or the world blow up at the touch of an imagined button.

Sony has set a team of scientists to work on the concept in the full knowledge that developing a successful mass market for virtual reality machines is beyond the company's traditional strengths in making the hardware. Mr Idei says: "For virtual reality we have to depend entirely on new artists. We need a lot of people like Steven Spielberg."

■ **Multi-media:** this is the buzzword for a new generation of computers, still at the drawing board stage, with sophisticated video and audio capabilities. They could be, for example, small interactive machines that play CD-quality music, receive and display moving and still pictures, send and receive data, and perform computing functions. They could have applications in education, but the consumer market potential is uncertain.

"The possibilities for multi-media are very big," says Mr Masaharu Noyori, head of technology planning at Matsushita Electric Industrial. Yet, who needs it? In spite of the vast technological possibilities, Mr Noyori admits that the biggest problem facing Matsushita is working out what people want.

The dangers of spending millions

on developing machines that flop in the market are huge. Market research is not necessarily a help because consumers themselves are unlikely to know what they want until machines hit store shelves.

Sony is teaming up with Apple Computer and Motorola to develop multi-media products. The details of their co-operation have not been announced, but Sony's expertise in audio-visual technology will be combined with Apple's experience in personal computing and Motorola's capabilities in digital cellular phone technology. Mr Idei says: "This is the merger of the computer and audio-visual industries. It will take 10 years, but it will come."

This is brave talk. From a technical standpoint, less and less separates the many branches of the consumer electronics family. Yet creative genius, as much as engineering and manufacturing prowess, will be required to turn all this technology into products that sell.

The necessity of tapping into the artistically "creative" side of the business has been recognised not only by Sony and Matsushita, but also by Pioneer, Toshiba and JVC, all of which have formed close links with American entertainment companies. Such has been the pace of their technological innovation of late that Japanese companies are having to make big new efforts to broaden their horizons, in order to exploit ideas developing elsewhere.

■ **Out now, The weather forecast for 1992.**

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5. CD-I

6. CD-I

7. CD-I

8. CD-I

9. CD-I

LETTERS

Investment in industry

From Mr Christopher Heakin, Sir, Your leading article, "Dividends in recession" (January 6), highlighted one of the most worrying features of British industry - the low level of investment in new plant and technology. You showed that a large proportion of my shareholders, the pension funds, only pay an effective rate of 13% per cent tax on the dividends we distribute. If we choose to retain some of this money in order to invest in plant and equipment, the same shareholders would effectively pay tax on these funds, at a rate of 35 per cent, less the capital allowances - say a net 25 per cent.

Investors have been pressuring companies to maximise dividends, even if profits are reducing. There is an obvious tax reason for this. Some rights issue proceeds may even have been used to maintain dividend payments.

Meanwhile, our German competitors, under no such pressure, retain far more of their profits within their businesses, creating new technology and manufacturing capacity to enable them to increase their share of the British consumer market.

Should not Mr Lamont, the chancellor, and Mr Smith the shadow chancellor, be addressing this absurd situation?

Christopher Heakin, chairman, Northern Foods, Bayswater House, Hull, HU1 3JU.

Opening hours

From Mr H M V Gray, Sir, Barry Hyman got his facts wrong when he wrote to you last week concerning bank opening hours. NetWest has been opening full branches from 9.00 am until 4.30 pm since last summer, with some 450 outlets staying open until 5.30 pm. Some 230 branches are open from 9.00 am until 3.30 pm on a Saturday.

I believe that the combination of opening hours and number of outlets concerned compares very favourably with that offered by Mr Hyman's shop.

H M V Gray, general manager, UK branch business, National Westminster Bank, 41 Lombard, London EC3.

Education: the casualties and the consensus

From Mr Alan J Bishop.

Sir, Your leader on Kenneth Clarke's plans to change the teacher training system in the UK ("Education and the election", January 6) rightly refers to them as "panicky electioneering".

In the subject I represent, mathematics, there is little support for yet more change in the schools and on the cheap. Already Mr Clarke's policies have guaranteed that we will be short of mathematics teachers for the foreseeable future. He has ensured that those mathematics teachers who are still teaching will be so over-worked, overburdened, with bureaucracy, and stressed, that they will have little time, energy or enthusiasm left to take on other responsibilities. His new plans are unlikely to stem the flow of experienced teachers out of school and will attract more newcomers into mathematics teaching.

What these plans will do is change Britain from a country which has many of the best-trained maths teachers in Europe to one having many of the worst-trained. Teacher-training comes from all countries to study and learn from our methods and our practices. Most approaches are similar worldwide.

Some politicians do recognise the complex nature of learning to teach successfully a subject like mathematics to all children. Mr Clarke clearly doesn't, and his clearly

Commitment to better quality statistics

From P A Manley.

Sir, Mr John Smith, the shadow chancellor, makes some arguably valid points in his Personal View ("How to make the Budget a real budget", January 6) and in particular that relating to the need to ensure the independence of the Government Statistical Service. But he fails to make any commitment to introduce these reforms should he find himself the actual chancellor.

This leaves one with the feeling that he wishes to keep his options open in the event of electoral success. Does he wish to be selective about the statistics he will present, and avoid full disclosure on fiscal policy? Such an evasion is something for which he criticises the present government by innuendo.

P A Manley, 13 North Road, London N7.

From Mr Robert Markless.

Sir, Mr John Smith is quite correct when he suggests that the government's economic decision-making has been affected detrimentally by the deteriorating quality of official statistics.

His criticisms echo those of many of us who for years have been concerned about the quality of statistics provided by government, not only in economics but in all fields of social policy. Indeed, I have yet to meet anyone outside the government and the Government Statistical Service (GSS) who does not believe that there is a problem.

John Smith's proposed solution, whereby an independent statistical service is set up, may well be a long-term answer and should be the subject of further public debate. Such a radical change, however, would cause a great deal of upheaval and could take time to become established.

Any government seriously wishing to restore public confidence in official statistics would do well in the short term to set up an independent national statistics council to act as a watchdog, as we in the Social Science Forum have consistently argued. For such a body to be effective, it would have to be independent of government, reporting directly to parliament, as the National Audit Office does. It would have the responsibility of providing a mechanism through which interested parties could contribute to decisions about the content of official statistics and of adjudicating where accusations of political abuse were made.

Robert Markless, joint co-ordinator, Social Science Forum, 61 Richborne Terrace, London SW8.

Second, what is wrong with

Turkey and EC anti-subsidy proceedings

From Mr Izzet M. Simon, Sir, You refer ("Turkey in drumming move against Pakistan", December 12), to the EC anti-subsidy proceeding against Turkish polyester fibres and yarns. The reference is incorrect and incomplete.

First, the definitive resolution of the matter was in September 1981, so your reference to provisional duties in June 1982 was outdated. Secondly, of the 11 schemes investigated (and without prejudice to

whether they all qualified as countervailable subsidies, which we deny), the Commission eventually identified only three - not eight - schemes not consistent with its requiring possible countervailing action.

Third, many of these schemes had either been abolished during the investigation period or during the course of the proceeding, or did not apply to exports to the EC among others.

This was done within the

context of Turkey's general programme of modifying its industrial incentive schemes and phasing out those measures not consistent with its international obligations. Consequently, the case was settled by an undertaking between the Turkish government and the Commission.

Izzet M. Simon, Optemher Wolff & Donnelly, Box 31, 1050 Brussels, Belgium.

PERSONAL VIEW

Tax reforms - from the absurd to the ridiculous

By Andrew Dilnot

The suggestion by Mr Norman Lamont, the chancellor, that Labour would raise the basic rate of income tax to 35 per cent is absurd. Mr Lamont's team tried to identify and cost all the public services, aims of the Labour party, and came up with £35bn. The Treasury team then "estimated" that Labour could raise £10bn from a new top rate of income tax of 30% and the abolition of the National Insurance ceiling. That left a £25bn gap to be filled by a 10 per cent increase in the basic rate of income tax.

It may be that £25bn is what Labour's additional desired spending would cost, but there is no suggestion that they would increase spending by that amount immediately. The shadow chancellor, John Smith and his team, have repeatedly said they would only spend as the economy grew and provided additional resources.

The Tories' own desire looks quite expensive: they want to spend £20bn on cutting public sector borrowing to zero, and a further £15.5bn on cutting the basic rate of income tax to 30 per cent. The Tory wish net adds up to £35.5bn, not much less than £35bn.

Labour would not raise the basic rate by 10%, but neither could the party deliver enormous increases in public spending. The Conservatives could not cut taxes and borrowing in the short term. The speed with which either party could achieve its aim depends almost entirely on the rate at

which the economy grows.

Coming closer to sensible debate, Labour has made some spending commitments for the first year of a new parliament to increase child benefit and the state retirement pension. These increases would cost about £10bn a year. To pay for these benefit changes, Labour proposes the abolition of the National Insurance ceiling, and the new 50 per cent top-rate tax. The abolition of the NI ceiling would hit everyone earning more than £20,000. As yet, Labour has not worked out where the new 50 per cent tax rate will be imposed, but gross earnings of about £40,000 a year seem a reasonable assumption.

The table illustrates the impact of these tax changes at various income levels.

The clearest point to emerge is that the National Insurance

change is far more important than the new top income tax rate. Almost 4m people would lose from the National Insurance reform, only about 750,000 from the new income tax rate. And even at an income of £100,000 a year the loss from the NI rise exceeds that from the additional income tax.

Far too much attention has been paid to income tax, and too little to the NI proposals. These two changes are of radically different types: the income tax increase is a simple piece of redistributive taxation,

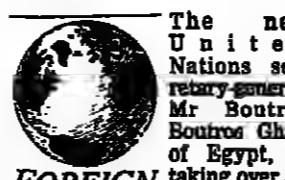
those earning below this level is higher at 34 per cent (combined income tax of 26 per cent and NI of 8 per cent) than on those above-average earnings facing 25 per cent tax plus a smaller NI percentage.

The NI system is a disgrace of which the government should be ashamed. Labour should be congratulated for recognising the problem, and being prepared to tackle it. But the immediate abolition of the ceiling would impose losses of poll tax and higher proportions on 4m voters. If Labour did not

Suitable subjects for reform

Robert Mauthner

A small, international force would help extend the United Nations' peace-enforcement role



FOREIGN AFFAIRS

The new United Nations secretary-general, Mr Boutros Ghali of Egypt, is taking over an organisation which has recently seen

a great boost to its authority and prestige, but which still has a long way to go to attain its founders' ambitious goals.

This leaves one with the feeling that he wishes to keep his options open in the event of electoral success. Does he wish to be selective about the statistics he will present, and avoid full disclosure on fiscal policy? Such an evasion is something for which he criticises the present government by innuendo.

P A Manley, 13 North Road, London N7.

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Robert Markless, joint co-ordinator, Social Science Forum, 61 Richborne Terrace, London SW8.

Second, what is wrong with

the former Soviet Union, is posing an entirely new problem for the UN. Instead of a balance of power, the international organisation is now likely to suffer from an imbalance of power.

They are complex. But the difficulty of finding solutions can not be a permanent pretext for failing to tackle a problem which is fundamental to the organisation's credibility.

If the composition of the Security Council is a suitable subject for reform, a revision of the limitations the UN has hitherto set on the kind of military actions it can undertake is also required to meet entirely new situations.

The check and balances within the Security Council which existed even during the declining years of the Soviet Union, could disappear altogether, leading to what even Washington's friends might consider an unduly dominant position for the US. That is an unhealthy situation in the longer term and it raises a question which most members of the Security Council, the permanent five in particular, have been unwilling to answer: has the moment arrived to increase the permanent membership of the council?

If, for the greater part of its 45-year life, the UN has had more detractors than admirers, superpower rivalry must take much of the blame. Though member nations never ceased to pay lip-service during the Cold War years to the UN's idealistic objectives, the maintenance of international peace and security, the organisation became little more than a forum for confrontation between the great powers.

The ending of the Cold War changed all that. The new spirit of co-operation between the US and the former Soviet Union was exemplified by the Security Council's endorsement of the US-led military operation against Iraq, one of the most effective joint actions in the UN's history. But with the break-up of the Soviet Union into several independent republics, the cosy new relationship built up between Mr Mikhail Gorbachev's Soviet Union and the west risks being transformed once again.

Russia, it has been agreed, will take over the Soviet Union's permanent Security Council seat. Plainly, it will not, given its present state of economic chaos and the prospect of more political upheaval, want to cross the US and its western allies or play too active a role on the international stage for some years. That might be seen as a benefit by some western governments. But Russia's very weakness, and the risk that growing internal social and economic tensions could lead to further violent upheavals in the states

subscribed by a number of criteria under which UN forces can be deployed only with the consent of all parties, after a ceasefire is in place, and on condition that their arms are used only in self-defence.

The other main military option open to member countries is the kind of large-scale operation which can be authorised by the Security Council under Chapter VII of the UN Charter, such as the one undertaken to counter North Korea's attack on South Korea in 1950 and to reverse Iraq's invasion of Kuwait in 1991. In both cases an ad hoc multilateral force was assembled under US command. Yet in spite of its official designation as commander of UN forces in Korea, US General Douglas MacArthur never reported directly to the Security Council and the US decision to cross the 38th parallel dividing North and South Korea did not receive the advance approval of the other

member states for contingencies of this kind. Placed under a UN commander directly responsible to the Security Council, it would be clearly identified with the UN from the start, instead of with the country providing the largest military contribution, as in the Gulf conflict.

The imprimatur of impartiality given by a genuine UN force would be of great political advantage in a situation such as the one in Yugoslavia, where the respective factions are particularly prone to accuse outsiders of bias in favour of one ethnic nationality or another. Moreover, nobody else, certainly not the European Community or the US, is likely to do the job required in Yugoslavia. Mr Boutros Ghali and the member states should not miss the best opportunity that they have had for decades to put the UN's peace-keeping and peace-enforcement capacity on a permanent footing.



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Gamsakhurdia supporters defy Georgian rebels as extradition talks begin

Gunmen fire on Tbilisi demonstration

By Neil Buckley in Tbilisi

GUNMEN in Tbilisi, the Georgian capital, again opened fire yesterday on crowds demonstrating in support of President Zviad Gamsakhurdia who fled the country on Monday. Two people were reported to have been wounded.

The opposition military council, which has taken control of the republic, said it gave the orders to disperse the 3,000-strong demonstration. Last week at least two people were killed when masked gunmen fired into another pro-Gamsakhurdia crowd.

Mr Gamsakhurdia is believed to be in Ichevan, Armenia. Mr Tengiz Sigua, Georgia's acting prime minister, said he had spoken by telephone to Mr Levon Ter-Petrosyan, the Armenian president. The two had agreed that Mr Gamsakhurdia and his family could remain temporarily in the country, but would not be allowed to leave, he said.

About 100 supporters who fled with the president, many of them armed, were to be sent back to Georgia.

Yesterday's shooting incident was another blow for the military council, which is attempting to establish control in the republic. But Mr Jaba Iosseliani, one of the council's two leaders, was unrepentant. "I gave the order for the crowd to be dispersed, and I will do the same tomorrow and the day after if necessary."

He said the council had



A smoke bomb lands among supporters of ousted Georgian president Zviad Gamsakhurdia during a rally in Tbilisi

imposed the "absolute minimum" of restrictions on Tbilisi residents, asking only that a curfew and a ban on public meetings be observed.

Mr Iosseliani, who denied any role in the incident, said his men had fired blanks. But in an apparent move, Mr Sigua insisted the use of firearms to disperse demonstrators had been prohibited.

He also contradicted the

assertions of the council that the rest of Georgia had been quiet. He said there were reports of groups of Gamsakhurdia supporters seizing sections of railway line in western Georgia, and tearing down a television tower in Abkhazia, in the north-west.

Regional prefects appointed by Mr Gamsakhurdia were being replaced by men from the council. Mr Sigua said, and

were attempting to confiscate weapons and maintain order in the republic.

There were unconfirmed reports of meetings elsewhere in the country in support of Mr Gamsakhurdia. Travellers arriving in Tbilisi said they had heard shooting around the town of Kutaisi, 200km from the capital. Tbilisi's communications have been damaged in the recent fighting, making it

difficult to receive news.

Mr Sigua said he was urging the council to annul last Thursday's order to dissolve the Georgian parliament, which he hoped would meet again by January 15.

and other matters.

The military council has said it will hand over all its powers to the provisional government as soon as the situation stabilises.

EC steps up efforts to calm Moscow's fear over mad cow disease

UK, Russia act to settle beef row

By Our Foreign Staff

BRITISH and Russian officials were in intensive talks in Moscow yesterday to try to settle an embarrassing row over Russia's reluctance to accept UK beef aid because of claims it could bring "mad cow" disease to Russia.

Veterinary surgeons from the UK and the European Commission were also meeting their Russian counterparts in an attempt to persuade them that the beef is safe.

Mrs Lynda Chalker, the British minister for overseas development, is due to fly to St Petersburg tomorrow, when she will seek to defuse the row.

The announcement of Mrs Chalker's visit came as an exasperated British government said it had suspended delivery of 2,000 tonnes of frozen beef to Russia while steps

were taken to persuade the Russian authorities that British beef is free of the "mad cow" disease, bovine spongiform encephalopathy.

The beef rejected by Moscow officials at the weekend was the first tranche of the EC's food aid programme for Russia. The British meat was finally accepted by the northern Russian city of Murmansk, which has different health regulations from those of Moscow and where no cattle are reared.

The rest of Britain's meat aid consignment - accumulated by the UK under the EC's Common Agricultural Policy - has been put back into cold storage pending the return from Moscow later this week of Mr Keith Meldrum, the UK's chief veterinary officer.

Mr Meldrum, who flew to

Moscow on Monday, will hold further talks with the Russian authorities today.

The Ministry of Agriculture in London confirmed that the beef sent to Russia had come from UK herds which might have been infected by BSE.

However, under EC regulations adopted in June 1990, the infected parts - mainly bones and offal - could be removed and the meat safely consumed.

But the meat could not be certified in the normal way. Only meat from herds which had been free of the disease for two years could be certified as BSE-free. The disease is a brain disorder which has ravaged British herds for the past five years and has also soured Britain's trade relations with other members of the European Community.

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"We believe there is a considerable range of measures which could and should be pressed ahead under the Portuguese and British presidents," he said.

Employers attack Maastricht deal

By David Gardner in Brussels

EUROPEAN social policy threatens to become "a two-headed monster" which could damage EC business, as a result of last month's Maastricht summit, European employers said yesterday.

The UK agreed to the Maastricht treaty on European Union only after its 11 partners consented to keep existing social clauses and pursue their more ambitious aims in labour law through an unprecedented protocol, allowing them to legislate through the Community and exempting Britain.

Mr Zygmunt Tyszkiewicz, secretary-general of Unice, the Europe-wide employers' organisation, said this was the worst of both worlds.

EC monitors killed

Continued from Page 1

First, the retained social chapter - which will still be the basis for laws applying to all 12 member states - should have been tightened up. This would have prevented the European Commission from introducing laws like the controversial directive limiting the working week to 48 hours by health and safety rules, which require only a qualified majority vote rather than unanimous.

Second, the protocol on social policy was full of legal holes. It left unclear, for instance, whether measures passed by the 11 become part of the body of EC law (the *acquis communautaire*).

If they do, as France and

Germany insist, then the diluted form of majority voting envisaged for the protocol could mean six countries legislating not only for all the EC, except the UK, but also for the seven European Free Trade Association countries which will fall into line with EC law once the European Economic Area is set up in 1993.

Mr Tyszkiewicz also pointed out contradictions between the protocol - which allows positive discrimination in favour of women, for example - and the treaty, which does not.

The protocol excludes "pay" from EC competence, but does not define exactly what it includes.

This, the Unice secretary-general suggested,

might lead to loopholes, such as that which led the European Court to rule that pensions for men and women had to be equalised retroactively - the so-called Barber case, the financial costs of which Maastricht also diluted through a protocol.

Patrick Blum adds from Lisbon: Mr Douglas Hurd, the UK foreign secretary, said in Lisbon yesterday that Britain was "not closing with a bang the idea of a social dimension in the community".

"We believe there is a considerable range of measures which could and should be pressed ahead under the Portuguese and British presidents," he said.

Middle East peace talks

Continued from Page 1

Mr Yitzhak Shamir, the prime minister, said: "We are very disappointed by the unjust and one-sided decision of the Security Council. It ignores the acts of murder against Israeli citizens."

Israel will continue to fulfil its duty to safeguard the security of its citizens and will act against all those who encourage and incite terror and violence and will continue to move the peace process forward," he added.

The UN Security Council resolution, which received full US backing, was passed by a vote of 15-0.

Israel yesterday accused Washington of bowing to Arab pressure by supporting the UN resolution.

"We can only express our bitterness, our anger and our

regret that the US continues to pay a price to bring the Arabs to the negotiating table at the expense of Israel and of terror victims," said Mr Yossi Ben-Aharon, a senior aide to the prime minister and a member of the Israeli negotiating team to the peace talks.

Mr Shimon Peres, leader of the opposition Labour party, hinted that the timing of the vote had been inappropriate.

"They should have considered very carefully whether the expulsions were appropriate at this time and whether they would in fact achieve their aims," he said.

The helicopters were flying over Novi Marof, near Varazdin, about 50 km northeast of Zagreb, from which federal

army units had completely withdrawn in September.

The Croatian interior minister said one of two federal air force jets flying in the area turned and fired a missile at one of the helicopters.

Mr Alexander Popovic, a 17-year-old who saw the helicopters come down, said: "I saw the plane fire on the helicopters. One helicopter was hit, the second one veered to the right to escape."

The two dead, who were the first EC monitors to die in the Yugoslav civil war, included the Italian pilot and co-pilot of the helicopter, which exploded in mid-air. The second helicopter, carrying four Italians and a Belgian, crashed safely.

Italy provides most of the pilots and logistical support for the 170-strong EC monitoring team, while France has supplied administrative back-up.

The current generation Ford Probe, which is now being phased out of production, is already exported to several left-hand drive markets such as Germany, the Netherlands, Switzerland and Sweden.

Chrysler last year became the first of the big three US carmakers to announce plans to produce a right-hand drive version of a North American vehicle, when it said it would export vehicles to the UK, including a right-hand drive version of its Cherokee four-wheel drive vehicle.

Ford and Chrysler are only following some Japanese producers, however, which are already shipping right-hand drive versions of vehicles produced at their US plants to Japan and the UK. A trend began with Honda with its Accord estate car.

US car sales, Page 4; Japanese motor sales, Page 4; Japanese investment in UK, Page 8

THE LEX COLUMN

Siren voices on the ERM

Background noise about UK membership of the ERM is plainly not going away. Yesterday brought a fresh appeal from a group of UK monetarist economists to quit the system entirely and revert to domestic monetarist policies, presumably along the lines of the early 1980s. Such agitation is relevant to the markets insofar as it puts pressure on sterling. Beyond that, the question is how far it belongs in the realm of the practical.

It is in principle self-evident that sound money is not desirable at any price: if, for instance, it were to reduce the UK to a permanently depressed region. But there are only four basic options. The UK can leave the ERM on the terms suggested by the monetarists, preferably with the addition of an independent UK central bank. But the monetarist of a decade ago remains deeply unfashionable; as for central bank independence, it is viewed with hostility by the Treasury. Second, the UK can revert to the older native tradition of inflation tempered by devaluation. But the stop-go policies of the 1970s are more unfashionable again.

This leaves only two practical options, both of which involve staying in. The first is to tough things out at the original central rate, the logic being that since the ERM is designed to be painful it might as well get on with it. To devalue would be only to buy time until UK inflation brought the pain back. The second is to devalue anyway, on the grounds that time is worth buying until the mismatch between the UK and German economies is less extreme.

The obvious snag about the second is that it weakens faith in sterling while retaining the obligation to defend it, thus raising the theoretical possibility of higher interest rates again.

A possible way out might be the perception by other ERM members that German monetarist stringency is here to stay, leading to an agreed revaluation by the D-Mark later in the year. But that has to be a matter of genuine consensus. The practical likelihood is that the Tories, for better or worse, will have to fight an election on the present terms.

Wall Street

It might be a negative indicator for US equities that the advisory panel of the Wall Street Week television programme is more bullish than ever before. It certainly suggests a degree of caution about the stampede into equities since the discount rate cut on December 20. Could this simply reflect a one-off shift of funds from money market accounts? Or have investors scanned the makings of robust recovery?

Retail investor enthusiasm

for equities in an apparently overvalued market could be interpreted as the final bowing of a bull trend that can be traced back as far as 1974. But according to Mr Bob Purcell of Merrill Lynch, there is a danger of over-simplification. Non-cyclical growth stocks like biotechnology companies do look like peaking out. In contrast, the S & P capital goods index fell 12 per cent between March and mid-December. That sector is now rebounding from an oversold position. There may thus be some way further to go in cyclical stocks - though not necessarily consumer-related ones like cars - even after the general buying frenzy dies away.

All of which must be encouraging for European fund managers wondering about adding to their US portfolio before the interest rate differential with Germany narrows and the dollar starts to recover. There are caveats, certainly. One is that the markets may be upset by injudicious fiscal priming in Washington. Another is that recovery may not materialise. Mr Farrell believes it will, though it may not last. The 1990s will see a much more stop-go kind of economy, he says. So investors will have to become used to trading in and out of the market.

European food

This week's purchase by Saint Louis of a 13.8 per cent stake in Source Perrier is another intriguing development.

Unit trusts

Billie Gifford's resignation from the Unit Trust Association no doubt owes something to Scottish thrift, saving as it does an annual subscription of £15,000. But it also reflects frustration within the industry over plans to change the way units are priced. Coming after defections by the Prudential and others over robust UTA criticisms of insurance company commission structures, the latest departure further differentiates parts of the retail financial services sector. It would obviously be useful for the market if unit trusts, investment trusts and insurers were able to present a united front against the building societies. But that, it seems, is not the real world.

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INTERNATIONAL COMPANIES AND FINANCE

Former Lonrho director joins Vestey Group unit

By Michiyo Nakamoto in London

UNION International, the troubled arm of the Vestey Group, one of Britain's largest private companies, has appointed Mr Terry Robinson, a former executive director of Lonrho, the international trading group, as chief executive and a director.

The appointment comes amid mounting speculation over the future of Union, which could face administration if it is unable to win the support of bankers for a rescheduling of its substantial borrowings.

Union, which announced in October that it may breach its banking covenants, is in discussions with more than 70 international banks over the rescheduling of loans totalling about £350m (£637m).

It recently appointed Schroders as financial adviser and the appointment of a chief

executive from outside the group is part of its restructuring. Mr Tim Vestey, who has led the group through its recent rocky period, will remain a director of Union and general manager of Vestey Group.

Mr Robinson, 47, recently resigned from Lonrho where he has been a group management accountant and since 1981, a director of the group.

As one of Lonrho's most outspoken directors, he has often been mentioned as a possible candidate to succeed Mr Tiny Rowland, the group's 74-year-old chief executive.

At Lonrho, he was instrumental in shaping the group's defence against Mr Alan Bond, the Australian entrepreneur who built up a hostile stake in the group nearly three years ago.

Mr Robinson said his

appointment at Union was "very useful" in establishing a positive relationship with the banks, and that the experience with developing countries which he gained at Lonrho and in developing strategies for businesses would serve him well at Union.

Union, which is involved in businesses ranging from meat wholesaling and retailing to property development, is burdened with outlet property developments that are likely to lead to a write-down of more than £50m, and has been hit by recession in its major markets and hyper-inflation in Brazil where it has cattle interests.

While there was "every chance of moving out of any of the businesses", Mr Robinson said he believed the agro-industries would remain the rationale for Union.

Observer, Page 18

High-tech plastics joint venture

By William Dawkins in Paris

ELF ATOCHEM, the chemicals subsidiary of Elf Aquitaine, the French oil group, is considering a worldwide joint venture in high-performance plastics with Rohm and Haas, the US maker of Plexiglas.

The companies are planning three joint ventures, for their acrylic sheet and powder moulding businesses, covering the US, western Europe and the rest of the world, to reduce manufacturing costs, share research and development and expand their product

lines.

High-performance plastics are used in buildings, car components and trim, sanitary ware, furniture and street signs, and the industry is dominated by some of the world's largest chemicals companies.

Elf Atochem would not give the market share of its high-performance plastic, Alutglas, but it said: "To stay competitive in the coming decade, a company must be present on at least two, if not on the three, main markets - Europe,

northern America and Asia. It is already a reality for other producers."

The US joint venture will be 51 per cent controlled by Rohm and Haas; Elf Atochem will control the European business and the company for the rest of the world will be equally owned. Elf Atochem has annual sales of FF750m (US\$85m), of which the equivalent of £250m is in performance plastics, about the same as Rohm and Haas, which has total sales of \$85m.

At a special shareholders' meeting held by Selmer on January 3, it was decided to write down the value of the Norwegian company's capital to zero. This meant a write-off of SKr297m for Skanska. It was also agreed to make a new share issue in Selmer worth NKR350m, though Skanska has still not made up its mind whether it will participate.

Skanska had earlier proposed a financial reconstruction for Selmer based on the provision of further credit for it from the Norwegian banks. However, the banks opposed this and made a counter-offer suggesting that Skanska should guarantee the further credit provisions for Selmer, something that Skanska in turn rejected.

Last October, Skanska reported profits (after financial items) for the first eight months of 1991 of SKr1.16m, against SKr1.71m. At that time it said it expected a profit for the year of around SKr1.75m after estimated write-downs of SKr900m.

Skanska to cut forecast of profits by SKr700m

By Robert Taylor in Stockholm

SKANSKA, the largest construction and real estate company in Scandinavia, has scaled down its profits forecast for last year by SKr700m to around SKr1.1bn (SI80m). It made a profit of SKr2.37bn in 1990.

Skanska said the main reason for its latest gloomy prognosis stemmed from the financial troubles incurred by Selmer, Norway's biggest building company, in which Skanska has a one-third interest.

Selmer's other main shareholders are the troubled Norwegian banks, Christiansen and Norske, who joined Skanska in 1990 in a rescue of the company.

Skanska also blamed the "turbo-ride in the exchange and money markets during the autumn" as well as falling property profits for the further revision in its profits forecast.

Selmer is estimated to have incurred a loss of SKr750m in 1991 because of difficulty in selling apartments in Oslo and in Spain as well as problems with its energy projects.

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Mr RAUL Gardini, former chief of Elf's Ferruzzi agro-industrial and chemicals group is branching out on his own, and adding to the pace of Italian expansion into the world food processing business.

It was early December when Mr Gardini and his French business associate Mr Jean-Marc Verne, paid FF1.65bn (SI15m) for a large slice of France's commodities industry.

They went on to attract help from an international consortium of some of the biggest players in the world sugar, grain and starch industries, creating a large and potentially very influential alliance, with tentacles in the US, across Europe and in the territories of the former Soviet Union.

The deal gave Mr Gardini and his allies majority control of Cacao Barry, the world's largest cocoa bean processor, and Sogéviandes and Vital, France's largest meat trader and processor, plus a stake in their former owner, loss-making Sucres et Denrées (Suden), France's top commodity dealer.

It makes Mr Gardini a potential competitor to Béghin Say, the French sugar group chaired by Mr Verne, which is controlled by Ferruzzi. Mr Gardini said he would try to avoid competing against Eridiana, Ferruzzi's sugar division, "but if we can't avoid it, we can't," he added.

Mr Gardini, chairman of Gardini e Associati (GEA), the holding group which controls the former Suden companies, will spend much of this month visiting managers before settling on firm plans.

The establishment of food processing businesses in east-

ern Europe, where demand can only grow and where the exporter must become an investor, may become a priority, said Mr Gardini. "One can set up in a market that needs imports, but if possible, one must also get established in the country. Currently, neither Cacao Barry nor Sogéviandes are in the countries of eastern Europe. We will have to reflect on this," he said.

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The Power of Ideas: M&A 1991.

During 1991, corporations around the world aggressively focused on restructuring both their balance sheets and their basic businesses. Their primary goal was to become globally competitive. Assets which did not meet this objective were sold, and operations which offered a competitive advantage were merged or acquired. The result:

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the U.S. commercial banking industry, worldwide privatizations, the development of Eastern Europe and a broad resurgence in Latin America. CS First Boston played a significant role in every one of these areas.

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CS First Boston Client	Description of Transaction
Automotive	
Augat Inc. Bratislavské Automobilové Závody Ford Motor Company Pegulan-Werke AG, a subsidiary of Stora AB Republic of Poland Skoda Automobilovy Koncern, s.p.	Acquisition of National Industries, Inc. Establishment of a new Company with Volkswagen AG Divestiture of Ford New Holland, Inc. to Fiat S.p.A. Sale of Durmont to Girozentrale et al. Sale of 51% Interest in Fabryka Samochodow Malolitrazowych S.A. to Fiat S.p.A. (Pending) Establishment of a new Company with Volkswagen AG
Chemicals & Allied Products	
Ecolab Inc. M. A. Hanna Hungarian State Property Agency Roche Holding AG	Joint Venture and Acquisition of the Cleaning and Sanitizing Businesses of Henkel KGaA Acquisition of Colorant and Additive Concentrates Business from Akzo N.V. (Pending) Privatization of Oxigén és Dissousgázgyár Kft to Messer Griesheim GmbH (a member of the Hoechst Group) Divestiture of the Plant Protection Operations of The Maag Group to Ciba-Geigy
Consumer Products & Services	
American Standard Inc. Countess York of California, Inc. Envirosafe Services, Inc. Fedders Corporation Hungarian State Property Agency MacAndrews & Forbes Group Inc. Pegulan-Werke AB, a subsidiary of Stora AB Reebok International Ltd. Revlon, Inc. Revlon, Inc. Sara Lee Corporation Sara Lee Corporation Sara Lee Personal Products (Australia) Pty. Ltd. Sara Lee Personal Products (Australia) Pty. Ltd. Simsmetal Waste Management Services Pty. Limited The Stanley Works Svenska Cellulosa Aktiebolaget SCA Taramat s.a. Tonka Corporation Unifi, Inc.	Divestiture of Tyler Refrigeration to Kelso & Company Sale of 45% Interest to Inter-American Partners Acquisition of Remaining Interest by EnviroSource Inc. (Pending) Acquisition of the Emerson Quiet Kool Division from Jepson Corporation Privatization of Lehel Hűtőgépgyár Rt. to AB Electrolux Divestiture of Crosman Products Incorporated to Worldwide Sports & Recreation Inc. Sale of Richetti to Partek OY Repurchase of 32% Interest from Pentland Group plc Divestiture of Max Factor and The Betrix Cosmetics and Fragrances to The Procter & Gamble Company Divestiture of Clean & Clear Cosmetics to Johnson & Johnson Acquisition of Majority Interest in Compact Trading and Packing Company from the Hungarian State Property Agency Acquisition of 9 Textile and Apparel Businesses from Linter Group Limited Divestiture of Pelaco Group Pty. Ltd. to Gazamore Pty. Ltd. Divestiture of Yarn Businesses of Bradmill Textiles and National Textiles to Rocklea Spinning Mills Divestiture of Waste Management Division to Ipodec Ordures Usines SA Advice with Respect to Hart-Scott-Rodino Filing by Newell Co. Divestiture of Austrian Tissue Operations to Papierwerke Waldhof-Achaffenberg PWA Joint Venture with Whirlpool International B.V. Taking a 43% Interest (Pending) Sale of Company to Hasbro, Inc. Acquisition of Macfield, Inc.
Financial Institutions	
Banco de Crédito Industrial Banco Commercial Antioqueno C&S/Sovran Corporation California Federal Bank FSB, a subsidiary of CalFed Inc. Comerica Incorporated Comerica Incorporated Federal Government of the United States of Mexico	Fairness Opinion on Merger with Banco Exterior de España, S.A. Merger with Banco Santander (Colombia) Stock Swap Merger with NCNB Corporation to form NationsBank Corporation (Ticker Symbol: NB) (Pending) Divestiture of Trust Services of America, Inc. to Northern Trust Corporation (Pending) Acquisition for Stock of Plaza Commerce Bancorp Merger for Stock with Manufacturers National Corporation Privatization of 78.6% Interest in Banca Confia S.A. to an Investor Group



CS FIRST BOSTON

1991 M&A Results (Continued)

CS First Boston Client	Description of Transaction
Federal Government of the United States of Mexico	Privatization of Banca Cremi S.A. to Multivalores
Federal Government of the United States of Mexico	Privatization of Banco de Credito y Servicios Bancreser to an Investor Group
Federal Government of the United States of Mexico	Privatization of a 70.7% Interest in Banco Nacional de México (Banamex) to Acciones y Valores
Federal Government of the United States of Mexico	Privatization of Banco de Oriente to Grupo Margen
Federal Government of the United States of Mexico	Privatization of Banpais S.A. to C.B.I. Mexival
Federal Government of the United States of Mexico	Privatization of 77% of Multibanco Mercantil de México S.A. to Grupo Financiero Probursa
Federal Government of the United States of Mexico	Privatization of Bancomer S.A. to Valores de Monterrey S.A.
Federal Government of the United States of Mexico	Divestiture of Valley Fidelity Bank & Trust Company to First Tennessee National Corporation
First American Banksshares, Inc.	Divestiture of Credit Card Operations to First USA Inc.
Hibernia National Corporation	Divestiture of Retail Credit Card Operations to General Electric Capital Corporation
House of Fraser	Divestiture of MBank Waco and El Paso to Investor Groups
MCorp	Divestiture of United Penn Bank to Mellon Bank Corporation
Midlantic Corporation	Divestiture of York Bank and Trust Company to First Maryland Bancorp
Midlantic Corporation	Merger for Stock with Zentralsparkasse und Kommerzialbank Wien AG
Oesterreichische Länderbank AG	Sale of Credit Card Portfolio to Bank One Corporation
People's Bank	Stock Swap Merger with BankAmerica Corporation (Pending)
Security Pacific Corporation	Acquisition for Stock of Ameritrust Corporation (Pending)
Society Corporation	Divestiture of Trustcorp Bank Huntington, N.A. to Fort Wayne National Corporation
Society Corporation	Merger for Common Stock with Wachovia Corporation
South Carolina National Corporation	Acquisition of Old Stone Credit Corporation from Old Stone Corp.
Thomas H. Lee Company	Merger for Stock with Norwest Corporation
United Banks of Colorado, Inc.	
Food & Beverage	
Brierley Investments Limited	Sale of 14.17% Interest in Lion Nathan Limited to an Investor Group
Cereal Foods Limited	Sale of the Biscuit Businesses and Nabisco Brand Names of Cereal Foods Limited to Lanes Biscuits Pty. Limited
Garvey Holding AG	Sale of 89.3% Interest in OMSA Alimentacion S.A. to Management
Glenmore Distilleries, Inc.	Sale of Company to United Distillers, a unit of Guinness Plc
Heineken International Beheer B.V.	Acquisition of 50.3% Interest in Komáromi Sörgyár
Iberlat, S.A.	Acquisition of 50% Interest in Lactaria Espanola, S.A. (Pending)
Procordia AB	Sale of W. Weibull AB to SLR (Pending)
Republic of Poland	Privatization of a 40% Interest in E. Wedel S.A. to PepsiCo, Inc.
Whitman Corporation	Spinoff of Pet Incorporated
Health Care	
American Medical International, Inc.	Divestiture of 3 Acute Care Hospitals to PSL Healthcare System, Inc.
American Medical International, Inc.	Divestiture of Comprecare Holdings, Inc. to an Investor Group
E. I. du Pont de Nemours and Company	Divestiture of Isostat Microbial System to Carter-Wallace, Inc.
E. I. du Pont de Nemours and Company	Divestiture of Oncogene-based Cancer Diagnostics Initiative to Applied BioTechnology
E. I. du Pont de Nemours and Company	Divestiture of Vista Immunoassay System to Syva Company, a subsidiary of Syntex Corporation
Hospital Corporation International Ltd.	Merger with Bioplan Holdings plc (Pending)
Quail España, S.A.	Joint Venture with National Medical Enterprises, Inc. to form New Teknon S.A.
Rhone-Poulenc Rorer, Inc.	Sale of Certain Assets of Woeim Pharma GmbH to a 50-50 Joint Venture with Johnson & Johnson and Merck & Co.
Industrial & Other	
ABB Asea Brown Boveri Ltd	Divestiture of Dry Branch Kaolin Company to Imetal S.A.
ABB Asea Brown Boveri Ltd	Divestiture of Georgia Kaolin Company, Inc. to ECC Group PLC
Beheersmaatschappij ENBI BV	Divestiture of ENBI Group to Koninklijke Nijverdal-Ten Cate (Pending)
Cookson Group Plc	Sale of 80.4% Interest in Cookson Plibrico Ltd. to Asahi Glass Co., Limited
Cross & Trecker Corporation	Sale of Company to Giddings & Lewis, Inc.
Itel Corporation	Divestiture of Great Lakes International to Blackstone Capital Partners, L.P.
Ishikawajima-Harima Heavy Industries Co., Ltd.	Sale of 20% Interest in Jurong Shipyard Limited to an Investor Group
Lawson Mardon Group Limited	Advice to Special Committee with Respect to Sale of an Interest held by Roman Corporation to Standuff Company, a unit of Craggott & Partners Capital Investment
Lion Nathan Limited	Divestiture of 75% Interest in New Zealand Can Ltd. to Amcor Limited
Lundrigans-Comstock Limited	Sale of Comstock Canada Limited to JWP, Inc.
Océ-van der Grinten N.V.	Acquisition of the Bruning Division from AM International
Oerlikon-Bürkli Holding Ltd.	Divestiture of the Welding Division to Soudure Autogene Francaise, a subsidiary of L'Air Liquide
Papíripari Vállalat	Sale of Majority Interest in Szolnok Papir Rt, a subsidiary of Papíripari Vállalat, to Brigi and Bergermeister Papierfabrik Aktiengesellschaft
Treuhandanstalt	Sale of Comac AG's Underwater Pumps Division of Spezialpumpen Berlin to Dresser Industries, Inc.
Treuhandanstalt	Sale of Dittendorfer Hydraulik GmbH, a subsidiary of ORSTA-Hydraulik AG, to WR-Armaturen GmbH
Treuhandanstalt	Sale of Piston Rod Division Stasskol GmbH of Comac AG to Management
United Dominion Industries Limited	Acquisition of Certain Businesses from Robertson-Ceco Corporation (Pending)
Insurance	
ABB Asea Brown Boveri Ltd	Advice on Restructuring of Sirius Gruppen AB
AmBase Corporation	Divestiture of Commonwealth Insurance Company to Fairfax Financial Holdings Limited
AmBase Corporation	Divestiture of Home Insurance Company to TVH Acquisition Corporation, an affiliate of Trygg-Hansa SPP Group
Associated Insurance Companies, Inc.	Acquisition of Shelby Insurance Company from Alleghany Corporation (Pending)
CalFed Inc.	Divestiture of Beneficial Standard Life Insurance Company to Conseco Capital Partners, L.P.
Metropolitan Life Insurance Company	Acquisition of Certain Pension Business from The Mutual Life Insurance Company of New York
Phoenix Mutual Life Insurance Company	Merger with Home Life Insurance Company (Pending)
Topdanmark A/S	Advice with Respect to European Partnership (Pending)
Media & Telecommunications	
American Television & Communications Corporation	Advice with Respect to Offer by Time Warner Inc. for Remaining Interests (Pending)
The Australian Government	Sale of Aussat Pty. Ltd. and licenses to operate Second Telecommunications Carrier to Optus Communications Pty. Ltd, a consortium of BellSouth Corporation, Cable Wireless Plc, Mayne Nickless Limited, AMP Society, NML Association and AIDC Fund
General Cinema Corporation	Acquisition of Harcourt Brace Jovanovich, Inc.
NYNEX Corporation	Divestiture of NYNEX Business Centers for Cash and Preferred Stock to Computerland Corporation
Pacific Telesis Group	Joint Venture and Related Transactions with Cellular Communications, Inc.
Provident Journal Company and Kelso & Company	Acquisition of King Broadcasting Company (Pending)
Taft Broadcasting Partners, Ltd.	Sale of Interest in WPHL Inc. to Tribune Broadcasting Company, a unit of Tribune Company (Pending)
Taft Broadcasting Partners, Ltd.	Sale of WGHP-TV to Great American Communications, Inc. (Pending)
TPI Enterprises, Inc.	Formation of Exhibition Enterprises Partnership with American Multi-Cinema, Inc.
TVX Broadcast Group Inc.	Sale of Company to Paramount Communications, Inc.

1991

1991 M&A Results (Continued)

CS First Boston Client	Description of Transaction
Natural Resources	
The Ainschutz Corporation	Sale of Certain Assets to Kerr McGee Corp. and Nippon Oil Ltd.
Arkla, Inc.	Acquisition of Minority Interest in Arkla Exploration Company (Pending)
Baker Hughes Incorporated	Divestiture of Baker Hughes Vetco Services to Tuboscope Corporation
BASF Corp.	Divestiture of Wintershall Energy (Pending)
Cabot Oil & Gas Corporation	Advisor to the Special Committee of the Board of Directors Regarding Cabot Corp. Exchange Offer
Elcor Corporation	Divestiture of Cory Associated Industries, Inc. to Redlands, plc
First Mississippi Corp.	Sale of Certain Assets to Swift Energy Inc.
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to Saskatchewan Oil and Gas Corporation
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to Chauvin Resources Ltd.
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to Lasmo Canada Inc.
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to Texaco Canada Petroleum Inc. and Mission Energy Fuel Company
Imperial Oil Limited	Divestiture of Certain Oil and Gas Properties to Various Buyers
Kilroy Co. of Texas, Inc.	Divestiture of Oil and Gas Assets to Nuevo Energy
National Intergroup, Inc.	Divestiture of Permian Partners, L.P. to Ashland Oil, Inc.
NERCO Inc.	Acquisition of U.S. Gulf Coast Offshore Division from Union Texas Petroleum Holdings, Inc.
NZFP Resources Limited	Sale of 49.6% Interest in Bridge Oil Limited to an Investor Group
NZFP Resources Limited	Divestiture of Mawson Pacific Limited to Reynolds Australia Metals Ltd.
NZFP Resources Limited	Divestiture of North American Oil and Gas Fields to New London PLC
NZFP Resources Limited	Divestiture of Red Dome Gold Mine to Niuguni Mining Limited
QFB Partners	Sale of Interest in Wafi Gold Venture to CRA Limited
Sunshine Mining Company	Divestiture of Petrolane Gas Service Limited Partnership (Pending)
Tenneco Inc.	Divestiture of U.S. Oil and Natural Gas Reserves to Sonat, Inc.
Texcan Corporation	Divestiture of Tenneco Natural Gas Liquids Corp. and Tenneco Methanol Co. to Enron Gas Processing Company, a subsidiary of Enron Corporation (Pending)
Unocal Corporation	Advice with Respect to Management Buyout
	Divestiture of Southeastern U.S. Petroleum Products, Marketing and Distribution Operations to Louis Dreyfus Energy Corp. (Pending)
Technology	
Argo-Tech Corporation	Divestiture of Aircraft Accessories Division to Vestar Capital Partners, Inc.
Bicoastal Corporation	Sale of Simufile Training International to Southern Air Transport, Inc.
Bicoastal Corporation	Sale of Librascope Corporation to Loral Corporation
E. I. du Pont de Nemours and Company; N.V. Philips Gloeilampenfabrieken	Divestiture of Optical Disk Manufacturing to OD & ME Service B.V. and OD & ME Systems B.V.
E. I. du Pont de Nemours and Company; N.V. Philips Gloeilampenfabrieken	Divestiture of U.S. CD-ROM Operations, a unit of the Philips & DuPont Optical Joint Venture to Disc Manufacturing, Inc., a subsidiary of Quixote Corporation
E. I. du Pont de Nemours and Company; N.V. Philips Gloeilampenfabrieken	Divestiture of U.S. Plastic Magneto-Optic Rewriteable Disk Operations, a unit of the Philips & DuPont Optical Joint Venture to Mitsubishi Kasei Corporation and its U.S. subsidiary Verbatim Optical Corporation
Electronic Data Systems Corporation, a subsidiary of General Motors Corporation	Acquisition of SD-Scicon plc
First Financial Management	Acquisition of Alta Health Strategies, Inc. (Pending)
Hercules Incorporated	Divestiture of Aircraft and Electronics Units to B.F. Goodrich Company
Infotron Corporation	Merger with Gandalf Technologies, Inc.
Lockheed Corporation	Advice with Respect to Proxy Contest from NL Industries, Inc.
NEC Corporation	Sale of Interest in Bull HN and Purchase of Interest in Compagnie des Machines Bull
Nokia Oy	Divestiture of Nokia Data to ICL Plc, a unit of Fujitsu Limited
NZFP Resources Limited	Divestiture of 50% Interest in Kaiser Engineering Limited to American Capital and Research Corporation
Schrack Electronik AG	Sale of 83% Interest to Creditanstalt Bankverein and Ericsson
Sumitomo Metal Industries, Ltd.	Acquisition of 10% Interest in Read-Rite Corporation and Formation of Japanese Joint Venture
Varian Associates Inc.	Divestiture of Cyropump Division to Ebara Corporation
Varian Associates Inc.	Divestiture of Dry Vacuum Product Line to Vacuum Research Corporation
Varian Associates Inc.	Divestiture of Radio Frequency Subsystems to Signal Technology Corporation
Varian Associates Inc.	Divestiture of Several Non-Core Operations to DKP Electronics, Inc.
Varian Associates Inc.	Divestiture of Solar Cell Product Line to Kopin Corporation
Varian Associates Inc.	Divestiture of Solid State Operations to Litton Industries, Inc.
Varian Associates Inc.	Divestiture of Space Communications Operations to Hughes Aircraft Company
Varian Associates Inc.	Divestiture of Vacuum Systems, Electro-Optic Division and Molecular Beam to Intevac Corporation
Transportation	
Deutsche Lufthansa AG	Acquisition with Japan Air Lines Company, Ltd. and Nissho Iwai Corporation of 57.5% Interest in DHL Worldwide Express
The Government of Venezuela	Privatization of 60% Interest in VIASA to Iberia Lineas Aereas de Espana, S.A. and Provincial Financial Group
Iberia Lineas Aereas de Espana, S.A. and Argentine Investors	Acquisition of 85% Interest in Aerolineas Argentinas
Utilities	
Fuerzas Electricas de Cataluña, S.A.	Sale of 25% Interest to Empresa Nacional de Electricidad, S.A. (Pending)
Iowa Southern Inc.	Merger for Common Stock with IE Industries Inc.
The Kansas Power & Light Company	Merger for Cash and Stock with Kansas Gas & Electric Company (Pending)
Public Service Company of New Hampshire	Merger for Cash and Securities with Northeast Utilities
Servicios Electricos del Gran Buenos Aires (SEGBA)	Privatization (Pending)
The Washington Water Power Company	Acquisition of Natural Gas Distribution Assets of CP National Corporation from ALLTEL Corporation

**First Ideas,
Then Results.**



CS FIRST BOSTON

New Issue



International Bank for Reconstruction and Development

Japanese Yen 80,000,000,000
6 per cent. Notes due 18th October, 1996

Issue Price: 101 per cent.
plus accrued interest from and including 18th October, 1991

The issue will form a single series with the outstanding
Japanese Yen 75,000,000,000 6 per cent. Notes due 18th October, 1996

Nikko Europe Plc

Bank of Tokyo Capital Markets Group
Goldman Sachs International Limited
LTCB International Limited
Morgan Stanley International
Norinchukin International plc

Credit Suisse First Boston Limited
DKB International
Merrill Lynch International Limited
Mitsubishi Trust International Limited
Mitsui Trust International Limited
Paribas Capital Markets Group
Sumitomo Finance International Limited
Swiss Bank Corporation
UBS Phillips & Drew Securities Limited

Yasuda Trust Europe Limited

Daiwa Europe Limited
IBJ International Limited
J.P. Morgan Securities Ltd.
Nomura International

Yamaichi International (Europe) Limited

Deutsche Bank Capital Markets Limited
Fuji International Finance PLC
Mitsubishi Finance International plc
Mitsui Taiyo Kobe International Limited
Nippon Credit International Limited
Salomon Brothers International Limited
Sumitomo Trust International plc
Toyo Trust International Limited
S.G. Warburg Securities

PSIT Property Security
Investment Trust
plc

Interim Report

Six months to	30.9.91	30.9.90
Unaudited figures	£2000's	£2000's
Total rents	6,629	7,322
Profit before tax and extraordinary items	3,001	1,421
Profit available for shareholders	2,757	2,541
Dividend: preference ordinary	28	34
	1,806	1,506

■ Total rents up from £7.3M to £8.6M.
■ Profit before tax increased from £1.4M to £3.0M.
■ Total dividend rises by 20% as forecast.
■ No off balance sheet accounting.
■ No administration or finance costs capitalised.
■ All interest relating to investment and dealing properties written off to revenue.

Copies of the full statement may be obtained from G. H. Caines Esq., Managing Director, Fletcham Park House, Lower Road, Fletcham, Surrey KT22 9HD.

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Yen 10,000,000,000
M E P C
Metropolitan Estate and Property
International N.V.
(Incorporated with limited liability in The Netherlands)

Floating Rate Guaranteed Notes due 1995
Irrevocably and unconditionally guaranteed by
MEPC plc

(Incorporated with limited liability in England under the
Companies Act 1929)

Notice is hereby given that for the Interest Period from January 8, 1992 to July 8, 1992 the Notes will carry an Interest Rate of 6.375% per annum. The amount of interest payable on July 8, 1992 will be Yen 271,738 per Yen 10,000,000 principal amount of Notes.

By The Chase Manhattan Bank, N.A.
London, Principal Paying Agent

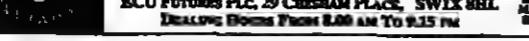
January 8, 1992



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Notice of Interest Rates

To the Holders of

Banco Central del Uruguay

New Money Notes Due 2006
Debt Conversion Notes Due 2007

NOTICE IS HEREBY GIVEN that the interest rates covering the interest period from January 2, 1992 to July 2, 1992 are detailed below:

Series Designation	Rate	Interest Amount	Interest Payment Date
USD Debt Conversion Notes	5.125 Pct. P.A.	USD 25.91 Per USD \$ 1,000	July 2, 1992
STG Debt Conversion Notes	11.9375 Pct. P.A.	STG 30.18 Per STG 500	July 2, 1992
USD New Money Notes	5.250 Pct. P.A.	USD 26.34 Per USD 1,000	July 2, 1992

CITIBANK, N.A., Agent

January 8, 1992

BankAmericaCorporation
(Incorporated in the State of Delaware)

U.S.\$400,000,000

Floating Rate Subordinated

Capital Notes Due 1997

Holders of Notes of the above issue are hereby notified that for the next interest Sub-period from 9th January, 1992 to 10th February, 1992 the following will apply:

1. Interest Payment Date: 9th

March, 1992.

2. Rate of Interest for Sub-period:

5% per annum.

3. Interest Amount payable for

Sub-period: US\$22.22 per

US\$500 nominal.

4. Accumulated Interest Amount

payable: US\$437.50 per

US\$500 nominal.

5. New Interest Sub-period will be

from 10th February, 1992 to 9th

March 1992.

Agent Bank:

Bank of America

International Limited

INTERNATIONAL COMPANIES & CAPITAL MARKETS

AT&T and NEC start advanced chip project

By Alan Cane

AT&T of the US and NEC of Japan are strengthening their collaboration in semiconductor technology to develop a high-performance memory chip which does not require continual electronic refresh.

The companies said they intended to work together to design and manufacture fast static random access memory chips (SRAMs) able to store up to 4m bits of information. The project will involve further co-operation between NEC and AT&T's Bell Laboratories.

SRAM chips are used in a wide range of electronic circuitry where they can have power-saving advantages over DRAMs, the most common kind of electronic memory.

The SRAM chips will be manufactured by NEC and sold by both companies.

The agreement is a step towards the establishment of manufacturing technologies for the next generation of semiconductors.

AT&T and NEC agreed last April to work on developing technology for advanced chips with memories four times more dense than current models allow.

The agreement is one of several between Japanese and US semiconductor companies aimed at easing trade friction between the two countries. Other examples include an agreement between Hitachi and Texas Instruments.

Separately, International Business Machines of the US and Siemens of West Germany are collaborating on advanced memory design.

For the fourth quarter to October 31, its profits fell 24.6 per cent to \$83.3m, or 70 cents a share, from \$110.6m, or 83 cents, a year earlier. Revenues eased slightly to \$1.75bn from \$1.81bn.

For the whole of 1991, Paramount had net income of \$122.3m, or \$1.03 a share, against \$258.1m, or \$2.19. Revenues in 1991 were \$3.95bn, compared with \$3.97bn in 1990.

Paramount's provision for tax was \$3.2m in the 1991 quarter, against \$41.9m a year ago.

Earnings for the year include an after-tax charge of \$35.4m for write-downs on some film and television development commitments and reorganisation costs. Paramount's provision for tax in 1991 was \$57.5m, against \$121.9m for 1990.

Although Vasp won some market share from domestic competitors last year its ticket sales fell by 8 per cent as the recession in the Brazilian airline industry began to bite. Some 560 employees will be laid off out of a workforce of 11,000.

Mr Wagner Canhudo, the president and leading shareholder, launched an aggressive expansion campaign for the airline after the group's privatisation in 1990. The company expanded into the international market and has routes to the west coast of the US, Argentina and Aruba.

Mr Carlos Bright, a company spokesman, said the Vasp's troubles would not alter its plans. He said it intended to invest about \$2.5m in the future and hoped to win routes to Miami, Brussels and Seoul.

Madison Square Garden's loss in the fourth quarter and the year reflected higher programming expenses at MSG Network, costs related to the venue's official reopening in September, and the opening of a new 5,000-seat theatre.

By Louise Kehoe in San Francisco

SEMAPTECH, the US semiconductor consortium set up some five years ago to develop world-beating chip manufacturing technology and stem Japanese competition, has lost one of its founding member-companies.

LSI Logic has withdrawn from the consortium, marking the first defection from the industry group since Sematech was formed.

LSI Logic's departure "leaves a dent, but not a serious one," said Mr William Spencer, Sematech chief executive.

Its departure comes as the industry group is asking for extended government funding for the next five years.

Sematech receives half of its annual \$200m budget from the US Department of Defence and the remainder from member-companies. Sematech officials remain confident of continued government support, noting that the group has strong congressional backing for its efforts to increase the international competitiveness of the US semiconductor industry.

However, LSI Logic's withdrawal from Sematech demonstrates the difficulties of

collaboration among competing US chip-makers.

Sematech has significantly shifted its direction since the consortium was formed," said Mr George Wells, LSI Logic president and chief operating officer. The group's current programme is "not what we signed up for", he complained.

"Shoring up the US semiconductor production equipment industry may well be a good idea but it is not where we wanted to see Sematech put its funds."

LSI, the leading manufacturer of application-specific integrated circuit chips that are tailored to meet the needs of individual customers, said the technology requirements of its specialised products have diverged significantly from those of mass production commodity chips over the past few years.

Profits at Paramount slide 52% to \$122m

By Karen Zagor in New York

PARAMOUNT Communications, the US entertainment and publishing company, yesterday blamed its 52.3 per cent decline in last year's earnings on a poor performance in entertainment and lower interest income.

For the fourth quarter to October 31, its profits fell 24.6 per cent to \$83.3m, or 70 cents a share, from \$110.6m, or 83 cents, a year earlier.

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Madison Square Garden's loss in the fourth quarter and the year reflected higher programming expenses at MSG Network, costs related to the venue's official reopening in September, and the opening of a new 5,000-seat theatre.

Paramount said the results were in line with expectations, and shares in the company rose 81% to \$40 on the New York Stock Exchange.

Income from motion pictures was affected by a series of weak film releases, but Paramount's publishing division had strong operating income.

Madison Square Garden's loss in the fourth quarter and the year reflected higher programming expenses at MSG Network, costs related to the venue's official reopening in September, and the opening of a new 5,000-seat theatre.

Mr Martin Davis, chairman and chief executive, said: "Fiscal 1991 results were clearly disappointing. However, we are

FT/ESMA INTERNATIONAL BOND SERVICE

Listed are the latest International bonds for which there is an adequate secondary market.

Closing prices as January 7

Country	Issue	Interest	Price	Yield
U.S. INDIA STRAIGHTS	1991/10/01	10.00	100.00	9.00
ALBERTA PROVINCE	1991/06/01	6.00	100.00	5.90
AUSTRIA	1991/06/01	6.00	100.00	5.90
CAZIER FINANCIAL	1991/06/01	6.00	100.00	5.90

COMMODITIES AND AGRICULTURE

Bush aide warns EC over objections to Gatt text

By David Blackwell in Oxford

US FARMERS will not easily be convinced that the so-called Dunkel text for the Uruguay Round of negotiations in the General Agreement on Tariffs and Trade is sufficient for reforms to go ahead, the Oxford farming conference was told yesterday.

If Europe persisted in its objections to the text - proposed by Mr Arthur Dunkel, Gatt director-general, as a way out of the present deadlock, the round could end in failure, said Mr Gary Blumenthal, special assistant to President George Bush for agricultural trade and food assistance. "If Europe says 'too far', I fear for the whole round."

Referring to Mr Dunkel's deadline of January 13 for country responses to his proposals, made on December 20, Mr Blumenthal said the US would "not let a time-frame drive the agreement." However, it would like an agreement this year.

In a strong attack on the European Community's Common Agricultural Policy, he suggested that "poverty through dominance" was a more fitting theme for the conference than "prosperity through excellence".

"Prosperity through excel-

lence is thematically incomplete without substantial reform of government policies which reward the inefficient, pacify or misdirect the industries and punish the industries."

However, if the Gatt talks failed, "I won't say I blame Europe but it is hard to accept that the blame lies on both sides of the Atlantic".

Mr Blumenthal rejected accusations that the US had one thing and did another, and that US subsidies were comparable to those in the EC.

He said it was inexplicable to Americans that Europeans tolerated such high taxes to support the CAP. EC consumers had spent more for European farmers than importers for farmers elsewhere in the world.

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"EC wheat prices are 60 per cent higher than the world price, barley and beef prices are nearly double and milk prices are nearly triple the world price," he said.

Not only did the EC block the admission of goods, it then used export subsidies to dump surpluses on the world market. This cost the US \$8bn in 1989 and led to global losses of \$7bn in agricultural trade, he said.

After Gatt reforms, EC farmers would capture their fair

Metals producers prepare for a grim year

The Soviet collapse is likely to help keep prices depressed, writes Kenneth Gooding

METALS producers are bracing themselves for another punishing year in 1992. Recovery in the US is faltering at a time when economic activity in the two remaining generators of growth - Germany and Japan - is slowing.

"The outlook for the traded metals is looking grim," says Mr Stephen Briggs, analyst with the Metals & Minerals Research Services consultancy group.

"Very little industrial growth can be expected in 1992 and a second year of depressed prices does not bode well for metals producers," he adds.

"In 1991 they could to some extent live off the fat from the previous three years of high prices. Now that fat has gone."

Base metals producers have so far seen London Metal Exchange prices drop by at least 30 per cent (for copper) and as much as 60 per cent (for nickel) from the peaks reached in 1989-90.

Producers once believed they were in good shape to weather the expected recession. They had used windfall profits gathered in 1988-89 to repair damaged balance sheets.

Metal stocks in western markets were low, whereas in the two previous recessions there was a great deal of excess metal. That took years to absorb after the economic recoveries began.

In isolation, the present downturn would have been rough enough. The two industries that use huge quantities of non-ferrous metals - automotive and construction - had an awful 1991 and remain in deep recession.

Car sales in the ten largest national markets fell by nearly 7 per cent in the first nine months of 1991.

Mr Abbott said the LME's cash reserves were high enough to meet statutory requirements "and there is no particular reason that the market should declare a profit and pay taxes on it. It makes more sense to push the money back to the members so that they can pay the tax."

Of the six metals traded on the LME, only tin, the most recently-introduced contract, showed a fall in turnover last year. Turnover fell by 0.5 per cent from 361,186 lots (of five tonnes each) to 358,496 lots.

Zinc showed the biggest gain, up 26 per cent from 1,424 lots (of 25 tonnes each) to 1,936, followed by aluminium, up 34 per cent from 3,563 lots (of 25 tonnes each) to 4,546.

Turnover of the LME's "flagship" contract, copper, was up 20 per cent from 4,572 lots (of 25 tonnes each) to 5,686.

Lead turnover improved by 15 per cent, from 610,381 lots (of 25 tonnes each) to 703,944 while nickel was up by 26 per cent,

from 572,970 lots (of six tonnes each) to 715,555.

Trading volume on the Tokyo Commodity Exchange for Industry reached a record 14,949,192 lots last year, surpassing the previous high of 14,839,666 set in 1990, Reuters reports from Tokyo.

The cumulative volume of platinum futures in 1991 reached 5,462,596 lots, up 65.8 per cent from 1990, and silver futures rose 108.7 per cent to 1,057,588. Volumes of gold futures, meanwhile, totalled 4,567,630 lots, down 33.5 per cent.

Trading of rubber futures totalled 2,167,583 lots, down 6.2 per cent, and wool futures reached 146,884, more than seven times higher than the previous year.

"The Tocom's precious metal complex showed wild volatility last year, in the face of market-moving news such as the Gulf War in January and the coup attempt in the former Soviet Union in August," an exchange official said.

Platinum futures, in particular, attracted panic selling from local investors in May, following the report that Nisan had developed a platinum-free auto catalyst.

"These motivated local investors and trade houses to trade actively."

The announcement pushed

ANALYSTS' AVERAGE PRICE FORECASTS FOR 1992
(US cents a lb for base metals, US dollars a troy ounce for precious metals)

	Aluminum	Copper	Lead	Nickel	Tin	Zinc	Gold	Palladium	Platinum	Silver
Billiton-Enthoven Metals	50-60	85-95	22-28	325-375	240-260	48-58	n/a	n/a	n/a	n/a
James Capel	55	105	28	320	218	55	400	400	400	400
Carr Kicat & Aitken	55	100	28	320	228	55	400	400	400	400
Economist Intelligence Unit	50	101	26.3	326	221	55	380	380	380	380
Merrill Lynch	50	105	28	320	225	55	380	380	380	380
Metallgesellschaft	55	104	23.5	320	211	55	375	375	375	375
Metal Bulletin Research	57	95	27.2	320	270	55	375	375	375	375
Metals & Minerals Research Services	65	105	27	320	220	55	360	360	360	360
Third Mineral	65	105	28	320	270	55	360	360	360	360
Socfin New Court	55	100	25	326	270	50	375	375	375	375
S.G. Warburg	55	100	25	326	270	50	375	375	375	375
1991 actual*	55.1	105.1	25.3	370	254	50.7	382	382	382	382

*Source for 1991 averages S.G. Warburg

more widely based.

Nevertheless, production and consumption of most of the traded metals would have been roughly in balance in 1991 if it had not been for the unexpected fast dissolution of the Soviet Union and its eastern bloc satellites, and the unforeseen impact that had on metals markets.

Eastern European imports of lead, tin and zinc dried up while the region's exports of aluminium, copper and nickel to the west grew at a frightening rate.

This swing in east-west trade was almost entirely responsible for depressing metals prices, particularly as so much of the eastern European market ended up by being highly visible in London Metal Exchange stocks.

Could or should the western producers have reacted more quickly by cutting output?

Mr Thomas Beack, chief economist at Metallgesellschaft, the German metals and industrial group, points out that it would have been extremely difficult for producers to have moved any faster because of the lack of statistics available from the eastern bloc countries.

"Their foreign trade figures are incomplete and their production and consumption statistics in part unreliable. This applies especially to the former Soviet Union," he says. For example, even though the Soviet Union was a

member of the United Nations Study Group on lead and zinc, it never gave production figures.

There have been widespread complaints that the Soviets have been dumping metals in the west. These cannot be substantiated, suggests Mr Beack, because London Metal Exchange prices are binding for almost all transactions, whether west-west or east-west, with only minor variations.

"However, it is true that supplies from the Soviet Union are not based on domestic cost calculations but solely on the need to earn foreign currency," he adds.

So perhaps the most important issue for metals producers in 1992 is: what can be expected from the former Soviet Union?

Mr Briggs at MMRS points out that the accelerating political break-up of the region makes forecasting well nigh impossible.

"But most of the same factors which led to the massive exports of the past two years, namely domestic demand collapsing faster than production and the desperate need for foreign exchange, will remain in place."

Neither is metals consumption in eastern Europe likely to pick up in the short term. East-west trade flows will therefore almost certainly remain a bear-

ish influence on metals prices in 1992."

Mr Beack is more optimistic. He suggests that the new republics cannot allow their domestic economies to continue to fall further into disarray. Moves already are afoot in Russia to limit the export of some raw materials so that its own processing industries enough to maintain production.

In addition, the Soviet energy situation is ever more precarious and reductions in energy-intensive production processes, such as the extraction of raw materials, cannot be ruled out, says Mr Beack.

"This would probably lead to a cut in production of non-ferrous metals. It would also signify that the metal glut from the east had passed its peak."

East-west trade will not be the only factor affecting metals prices this year. Extremely low prices last year forced producers to make output cuts - all the traded metals but copper have been affected so far - and the full impact will be felt in 1992.

However, Mr Briggs of MMRS suggests that more production cuts will be needed in the coming months. "The cuts will be on western producers to rein back their output in order to prevent stocks rising considerably further," he says.

Much also depends on the US economy. Economists

remain generally confident that it should recover enough this year to stimulate demand for metals, particularly because consumer stocks are very low.

Mr Phillip Crowley, chief economist at the RTZ Corporation, the world's largest mining company, points out, however, that although the US government will do its best in an election year to kick-start the economy, the impact will not be felt until the second half of 1992.

He says: "It is difficult to see any movement [in base metals prices] except downwards, or sideways".

Mr Crowley adds the usual rider about the upheavals in the former Soviet Union, and also suggests "we should not forget China" - formerly a big importer of metals from the west.

"China might come back in a big way as a metals buyer," he says, recalling market rumours that the recent buoyancy in copper prices was based on Chinese purchases.

While China's growing industrialisation offers metals producers a glimmer of hope for 1992, Metallgesellschaft's Mr Beack offers another. He suggests: "In view of the unpredictability of developments in the former Soviet Union, even a complete halt to supplies from this region is a possibility. And a halt to Soviet metal exports could unleash a price explosion."

LME turnover up 25% in 1991

By Kenneth Gooding, Mining Correspondent

THE LONDON Metal Exchange, the world's largest terminal market for physical metal, increased turnover by 25 per cent last year compared with 1990. Its financial strength enabled the exchange to return some contract levy money to members.

Mr Martin Abbott, the LME's director of marketing, said yesterday the results showed "growing metals industry confidence" in the LME and that its services were valued just as much in recessionary times as when prices were rising.

The strength of the increase in metals markets turnover, from 12.62m to 15.45m lots, showed there was an underlying real increase in physical business as well as that which came in recessionary times from traders rolling over stock in LME warehouses, he pointed out.

Mr Abbott said that booming LME business did not necessarily mean that its members were doing well.

Their commission incomes were based on the gross values of contracts, so they suffered when metals prices were low - as they have been for the past year.

The LME gave back to members 40 per cent of the money paid to the exchange in contract levies during the first

nine months of 1991.

Mr Abbott said the LME's cash reserves were high enough to meet statutory requirements "and there is no particular reason that the market should declare a profit and pay taxes on it. It makes more sense to push the money back to the members so that they can pay the tax."

Of the six metals traded on the LME, only tin, the most recently-introduced contract, showed a fall in turnover last year. Turnover fell by 0.5 per cent from 361,186 lots (of five tonnes each) to 358,496 lots.

Zinc showed the biggest gain, up 26 per cent from 1,424 lots (of 25 tonnes each) to 1,936, followed by aluminium, up 34 per cent from 3,563 lots (of 25 tonnes each) to 4,546.

Trading of rubber futures totalled 2,167,583 lots, down 6.2 per cent, and wool futures reached 146,884, more than seven times higher than the previous year.

"The Tocom's precious metal complex showed wild volatility last year, in the face of market-moving news such as the Gulf War in January and the coup attempt in the former Soviet Union in August," an exchange official said.

This compares with a previous forecast for 1991-92 of 114,086 tonnes. This was made last October and a revised 1990-91 output estimate of 113,76m tonnes.

All the figures are based on national crop years.

The announcement pushed

the strength of the LME's precious metal complex to 114,086 tonnes. This was made last October and a revised 1990-91 output estimate of 113,76m tonnes.

Wool futures were up 26 per cent from 361,186 lots (of five tonnes each) to 454,884 lots.

Turnover of raw rubber futures totalled 2,167,583 lots, down 6.2 per cent, and wool futures reached 146,884, more than seven times higher than the previous year.

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LONDON STOCK EXCHANGE

Downgrades slice into share prices

By Terry Byland, UK Stock Market Editor

IT WAS a case of "more of the same" on the UK stock market yesterday, as the latest round of corporate downgrades from London securities analysts cut into the share gains achieved over Christmas.

First reports on retail trading over the festive season, together with price competition in the UK travel industry, dealt a fresh blow to hopes that consumer spending will lead the way out of the recession in the domestic economy.

The market fell by nearly 28 FTSE points in early trading and a later rally owed much to a firm opening on Wall Street. The early gain on the Dow Industrial Average had been pared to only 4 points, however, by the time London closed for the day.

The final reading of 1,482.8

Account Dealing Dates		
First Dealing	Dec 30	Jan 13
Second Dealing	Jan 9	Jan 23
Third Dealing	Jan 10	Jan 24
Fourth Dealing	Jan 20	Feb 3
Fifth Dealing	Feb 20	Feb 17

Share-dealing may take place from 10am on business days after

porters in the final hour of trading.

Pressure on the store and retail sector was renewed after Boots, the joint owner with W.H. Smith of the Do-It-All group, disclosed that sales had been below target in the quarter which closed on December 31.

On the FT-SE Index showed a decline of 10.3. Trading was again two-way, with the institutions cautiously reshaping portfolios in the light of the sharp rise in equities over the week from Ratners, the jeweller retailer.

However, the broader setback across the range of the market was fuelled by this week's bearishness towards the banking sector. Concern over bad debts was increased by the deepening of gloom over the

retail sector and by disclosure that bankruptcies among UK companies rose by 56 per cent last year. A further dip in the pound, taking it to its lowest permitted level against the D-mark, reinforced worries that UK base rates may have to be raised to protect sterling inside its ERM range.

Leading oil shares also continued to feel the pressure of downgrades by UK broking analysts who have pointed to the bearish outlook for crude prices. Although losses in BP and Shell were relatively modest, both shares failed to respond to the initial upturn in the New York market.

London-based analysts of the equity market continued to express a somewhat cautious view of the outlook, in spite of the sanguine about this risk.

the confidence displayed by share prices over the past three weeks. At Flemings, the strategy team warned of a "hazardous route" to recovery in the second half of this year.

Flemings believes that the UK market has not yet discounted the risk of a rise in base rates "implicit in the government's refusal to devalue". Nor does it think that the market has fully discounted the possibility of a change in government when the UK general election is held later this year.

The economics team at Kleinwort Benson Securities, the UK merchant bank, warned that the UK government may have little choice but to raise base rates ahead of the election and that many analysts are too

optimistic about the risk.

The final reading of 1,482.8

stock from its buy list. At the close, Vodafone was 15 lower at 36p, having touched 35p. Turnover was higher than usual at 1.3m shares.

UBS reduced its 1992 profits estimate from 270m to 264m and its 1993 figure from 300m to 295m, with telecoms analyst Mr Adam Quinton citing increased losses at Orbital. Vodafone's joint venture with Ericsson, the Swedish telecoms equipment manufacturing group.

BZW said it had shifted Vodafone to a "hold" because it viewed the stock's valuation as being "up with events". The investment bank spoke of disappointing figures for new Vodafone customers during December and also mentioned increasing concern about official regulation in the cellular radio business. "We are seeing the first signs of regulation in the industry," added European Partners for Insurance Co-operation, or EPIC, in return for cash.

Specialists said that to increase Royal's solvency ratio by some 10 per cent would require more than 230m. The Royal assets being injected into the joint venture, so the stories suggested, would involve in Dutch, Italian and Spanish businesses. Royal ended the day 3% cheaper at 10.20p, after 250p.

Last year, Royal announced a European insurance joint venture with Fondiaria, of Italy, and Aschener & Münchner, of Germany. Stories circulating yesterday indicated that Royal will inject assets into the joint venture, called European Partners for Insurance Co-operation, or EPIC, in return for cash.

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Positive comment in a US business newspaper and a raised earnings estimate was said to be behind a rise against the trend for Glaxo yesterday. Buyers turned round an early 10% fall and the shares closed 13 up at 88p with 3.4m traded.

The company was highlighted in an article raising the possibility of its rivaling Merck, the world's largest drugs company. Also, US investment bank Donaldson Lufkin & Jenrette moved up its earnings estimate for Glaxo.

Donaldson analyst Mr Kent Bain increased his forecast for 1992 to \$1.25 per American Depository Receipt (ADR) from \$1.15 and held his buy rating. In early afternoon trading, in a lifeless New York market, Glaxo ADRs were up 1% to \$30.50 - a 52-week high - with 2.5m traded. Each Glaxo ADR is equivalent to two shares.

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Vodafone down

Vodafone, the UK's biggest cellular telecoms group, was a major casualty in a telecoms sector that mostly escaped the general slide in share prices.

Triggering a sharp fall in the shares was a profits downgrade by UBS Phillips & Drew, and news that BZW, the investment bank, had removed the

stock from its buy list. At the close, Vodafone was 15 lower at 36p, having touched 35p. Turnover was higher than usual at 1.3m shares.

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Ref	Price	Offer	W+	Yield	Yield	Ref	Price	Offer	W+	Yield	Ref	Price	Offer	W+	Yield	Ref	Price	Offer	W+	Yield	Ref	Price	Offer	W+	Yield
H & P Life Assurance Ltd	17-777	177.0	177.0	1.0	1.0	Previdence Capital Life Ass. Co. Ltd	071-430 73485	Royal Heritage Life Assurance Ltd Contd.	071-430 734411	Skandia Life Assurance Co Ltd (2)	071-430 734195	Target Life Assurance Co Ltd	071-430 734025	Knight Williams & Company Ltd - Cards	071-430 734025	Lion World Plaza Services Fund	071-721 72092								
Life Assurance Fd	102.2	102.2	1.0	1.0	UK Fixed Int Fd	121.4	207.2	207.2	Australia	72.7	76.4	Proprietary	131.8	131.8	1.0	KW Sector Diversification	97.3	97.3	1.0	Life Veritas Fund	071-721 72092				
Person Managed Fd	102.2	102.2	1.0	1.0	UK Fixed Int Fd	121.4	207.2	207.2	Eastern	224.8	224.8	Property	131.8	131.8	1.0	KW International	102.9	102.9	1.0	Life Veritas Fund	071-721 72092				
Life Deposit Fd	111.9	111.9	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Japan	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Person Managed Fd	111.9	111.9	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	South	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
For National Life as Target Life					UK Managed Fd	121.4	207.2	207.2	North	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
National Mutual Life					UK Managed Fd	121.4	207.2	207.2	America	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
The Prudential, Prudential Life, 555 20th	0464 4242422				UK Managed Fd	121.4	207.2	207.2	Europe	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Karlsruhe Permanent Fund					UK Managed Fd	121.4	207.2	207.2	Asia	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
UK Credit	174.2	174.2	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Latin America	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
German Early	131.4	131.4	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	High Inc.	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Property	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	North America	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Pacific	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Europe	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Asia	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Latin America	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	High Inc.	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	North America	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Pacific	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Europe	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Asia	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Latin America	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	High Inc.	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	North America	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Pacific	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
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Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Asia	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Latin America	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	High Inc.	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	North America	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Pacific	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Europe	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2	207.2	Asia	112.4	117.3	Corporate	127.1	127.1	1.0	KW International Trust	110.6	110.6	1.0	Life Veritas Fund	071-721 72092				
Industrial Fund	126.5	126.5	1.0	1.0	UK Managed Fd	121.4	207.2																		

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FOREIGN EXCHANGES

Dollar remains under pressure

THE DOLLAR remained under pressure on the foreign exchange markets yesterday, stabilising against the D-Mark but falling back against the Japanese yen before finding late support in London.

The focus on the yen/dollar exchange rate came as US President George Bush and Mr Nicholas Brady, US treasury secretary, arrived in Tokyo for talks with Japanese ministers.

Dealers commented that the two sides may agree a controlled devaluation of the dollar against the yen as a means of moderating the US trade deficit with Japan. Some analysts expect the authorities to target a rate of around Y120.

Against this background, the dollar slipped in Far Eastern trading, ending in Tokyo at Y124.05 close in London on Monday. During the Tokyo day the US currency fell below Y123 for the first time in three years.

In European trading the weak tone continued, with the dollar declining to Y122.75. But a late bout of profit-taking pushed the Japanese currency down and the dollar finished at Y124.35 in London, before dipping to Y123.90 in New York.

The yen/D-Mark exchange rate also attracted significant trading volume, with the German unit firming from Y161.68 to Y163.68 during the day.

E IN NEW YORK

Jan. 7	Close	Previous Close
1 month	1.0608 - 1.0708	1.0602 - 1.0703
1 month	1.0617 - 1.0717	1.0611 - 1.0712
1 month	1.0622 - 1.0722	1.0616 - 1.0716
1 month	1.0625 - 1.0725	1.0619 - 1.0719

Forward premiums and discounts apply in the US dollar.

STERLING INDEX

Jan. 7	Close	Previous
0.93	91.5	91.5
0.92	91.5	91.5
0.91	91.5	91.5
0.90	91.5	91.5
0.89	91.5	91.5
0.88	91.5	91.5
0.87	91.5	91.5
0.86	91.5	91.5

CURRENCY MOVEMENTS

Jan. 7	Buy	Sell	Buy	Sell
US Dollar	91.5	92.0	91.5	92.0
Australian Dollar	91.5	92.0	91.5	92.0
Swiss Franc	112.7	113.0	112.7	113.0
D-Mark	109.7	110.0	109.7	110.0
Swiss Franc	116.2	116.5	116.2	116.5
French Franc	117.3	117.6	117.3	117.6
UK Pound	91.5	91.5	91.5	91.5
Yen	91.5	91.5	91.5	91.5
DM	143.0	143.5	143.0	143.5

Commercial rates taken towards the end of London trading. Six-month forward dollar 91.54-91.67. 12 Month 110.10-110.15.

The US currency was less volatile against the D-Mark, following a substantial fall on Monday. In Tokyo the dollar closed at DM1.5160, from a DM1.5180 close in London on Monday. In Europe the dollar tested technical support to end at DM1.5450.

Analysts noted that sterling

fell in line with its permitted lower limit against the D-Mark within the ERM. The floor moved from around DM2.8470 on Monday to DM2.8405 yesterday due to a weakening of the Spanish peseta, the strongest currency in the ERM.

If weak non-farm employment figures are released on Friday and poor producer price inflation figures tomorrow, this could prompt a further easing of US monetary conditions and a flight of international funds out of US financial assets.

Elsewhere, sterling slipped further against the D-Mark but remained above its "floor" currency within the ERM.

As the permitted floor moved lower, currency traders could push the pound down without the risk of being caught by concerted central bank intervention.

Sterling also suffered from press reports that Mrs Margaret Thatcher, the former prime minister, is in favour of a devaluation of the UK currency.

Elsewhere, sterling slipped

against the D-Mark but remained above its "floor" currency within the ERM.

In European trading the weak tone continued, with the dollar declining to Y122.75. But a late bout of profit-taking pushed the Japanese currency down and the dollar finished at Y124.35 in London, before dipping to Y123.90 in New York.

The yen/D-Mark exchange rate also attracted significant trading volume, with the German unit firming from Y161.68 to Y163.68 during the day.

EMS EUROPEAN CURRENCY UNIT RATES

Em Control	Em						
Spanish Franc	1.0716	1.0716	1.0716	1.0716	1.0716	1.0716	1.0716
Belgian Franc	1.21643	1.21643	1.21643	1.21643	1.21643	1.21643	1.21643
Irish Franc	1.07575	1.07575	1.07575	1.07575	1.07575	1.07575	1.07575
Swiss Franc	1.1625	1.1625	1.1625	1.1625	1.1625	1.1625	1.1625
French Franc	1.17055	1.17055	1.17055	1.17055	1.17055	1.17055	1.17055
German Mark	1.07159	1.07159	1.07159	1.07159	1.07159	1.07159	1.07159
UK Pound	1.07159	1.07159	1.07159	1.07159	1.07159	1.07159	1.07159
Yen	1.07159	1.07159	1.07159	1.07159	1.07159	1.07159	1.07159

Forward premiums and discounts apply in the EMS currency.

Estimated values: 1.07159 (1.07159)

Forward premiums and discounts apply in the US dollar.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4:00 pm prices January 7

Continued on next page

AMERICA

Blue chips consolidate gains but Dow registers new high

Wall Street

ALTHOUGH secondary stocks powered to new highs yesterday, there was little movement in the broader market, where share prices were mixed as investors consolidated some of the big gains earned during the recent rally, writes *Patrick Harrison* in New York.

At the close the Dow Jones Industrial Average was up 4.70 at 3,204.83, a new record for the index. The more broadly based Standard & Poor's 500 finished down 0.58 at 417.40, but the Nasdaq composite of over-the-counter stocks reached yet another all-time peak, finishing 4.99 higher at 602.28. Turnover on the New York SE totalled 253 shares.

The Dow has risen almost 300 points in the past two weeks, so it came as no surprise when the rally ran out of steam in the first two days of this week. As for whether the impressive winning streak had been broken completely or just interrupted, the balance of opinion among analysts was that further, if less spectacular, gains would be made over the coming weeks. Meanwhile, demand for secondary, growth-oriented stocks showed no

signs of abating.

Compaq moved ahead \$3 to \$34 in active trading after the computer group said worldwide orders for its portable 486C personal computer had exceeded expectations. This rare piece of good news from the computer industry lifted IBM, the sector, with IBM climbing \$2.40 to \$94.40 and Digital Equipment adding \$1.40 at \$60.40.

Shurco jumped \$5.40, or 14 per cent, to \$44.40 on the American Stock Exchange after Morgan Stanley, the broking house, upgraded its rating on the stock and put the Italian restaurant chain on its list of recommended growth stocks.

Sears slipped \$1.40 to \$38.40 after the giant store group announced that it was cutting 7,000 jobs from its workforce, although the company said the plan would not involve any lay-offs.

Gap, one of the few successful retailers during the recession, fell \$3.40 to \$56.40 after Goldman Sachs was reported to have crossed a block of 1.9m shares at a price of \$56.40.

On the over-the-counter market, Bioplasty declined \$1.40 to \$4.40, in a delayed reaction to Monday's decision by the Food and Drug Administration to an undisclosed sum.

Merrill sees Dow 1992 peak of 3,400

WALL STREET'S momentum is as great, said Merrill Lynch's chief market analyst Mr Robert Farrell yesterday, that the current phase of "urgent buying" may well last until early February, even though the US market is overvalued, writes Peter Martin.

Mr Farrell, speaking in London, said that one interpretation of the current "stampede" is that it is a "classic blow-off" to a 15-year bull market. If that is so, the market might go up a lot but could lead to a bear market in 1993-94 rather like that seen in 1975-76.

From March to November last year, the US market saw a continued strong performance from growth companies such as the biotechnol-

ogy industry, which offset weakness in cyclical goods and technology companies.

The market's recent rise has been across the board. However, Mr Farrell said that the economic conditions which favour growth stocks do not favour cyclicals, and vice versa, so "it seems safe to assume that both groups cannot do well together in 1992 once the present stampede ends".

Changing economic conditions could lead to a better relative, and perhaps absolute, performance by cyclical stocks, he added. Such a scenario would limit the market's upside in 1992, to perhaps 3,400 on the Dow, with greater volatility than last year.

ASIA PACIFIC

Profit-taking causes Nikkei to retreat in quiet trading

Tokyo

PROFIT-TAKING pushed the Nikkei average back in quiet trading yesterday after Monday's 3.6 per cent gain, writes *Eduardo Terzuzzo* in Tokyo.

The Nikkei closed 334.79 off at 23,564.39, after a high in the morning of 23,901.89 and a low of 23,514.38. Volume came to 220m shares, against 180m on Monday's half-day session.

Declining bond rates by 651 to 500, with 143 issues unchanged. The Topix index of all first section stocks lost 1.76 to 2,742.37 in 8.5m share volume. Export related issues fell on small lot selling. Shimano, the bicycle parts maker, lost Y70 to Y2,020.

Roundup

TOkyo's fall on profit-taking encouraged investors to do likewise in the Pacific Rim, though Hong Kong managed to close at a new high.

HONG KONG resumed its record-breaking advance after Monday's pause, in spite of a wave of selling which brought prices of their afternoon session. The Hang Seng index registered a closing all-time high of 4,347.98, up 9.96. Turnover expanded to HK\$1.41bn.

A strong yen and lower bond yields failed to encourage investors. Hoping that the fall in short-term interest rates would prompt domestic institutions to shift funds into the stock market were not realised.

A fund manager at Dai-ichi Life said most institutional investors would find it hard to increase their equity holdings before they closed their books in March.

However, Mr Craig Chudler, strategist, at UBS Phillips & Drew, said last month's decline had triggered a significant change in the interest rate structure. "The decline in rates on postal deposits, the sharp fall in the overnight call rate and the bond market rally will prompt a gradual shift of funds into stocks," he added.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JANUARY 7 1992		MONDAY JANUARY 6 1992		DOLLAR INDEX														
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	Dm Index	Local Currency Index	Local Currency Index on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	Dm Index	Local Currency Index	Local Currency Index on day	Turnover High	Turnover Low	Year ago (approx)		
Australia (69).....	191.64	+1.3	120.07	119.20	133.19	4.17	155.68	121.51	121.37	133.80	160.31	112.74	114.07	114.07	112.74	112.74	112.74		
Austria (20).....	144.15	+0.5	105.81	144.54	142.97	+0.5	114.89	114.05	114.89	114.89	114.89	112.97	112.97	112.97	112.97	112.97	112.97		
Belgium (47).....	137.87	-0.2	114.89	110.45	114.63	-0.4	114.51	114.88	114.88	114.88	114.88	114.88	114.88	114.88	114.88	114.88	114.88	114.88	
Canada (115).....	109.18	-0.37	108.91	114.01	114.01	-0.3	132.22	130.10	108.36	108.36	110.83	111.20	110.83	110.83	110.83	110.83	110.83	110.83	
Denmark (37).....	273.94	+0.5	216.93	215.33	216.41	+0.8	182.50	220.23	215.67	215.67	215.19	216.84	215.67	215.67	215.67	215.67	215.67	215.67	
Finland (15).....	81.71	+2.0	64.89	64.23	64.23	+2.1	34.45	60.13	63.29	63.29	63.29	62.83	62.83	62.83	62.83	62.83	62.83	62.83	
France (26).....	119.77	+0.6	94.04	92.37	92.37	+0.5	92.46	92.46	94.34	94.34	94.34	94.34	94.34	94.34	94.34	94.34	94.34	94.34	
Germany (65).....	119.77	+0.6	94.04	92.37	92.37	+0.5	92.46	92.46	94.34	94.34	94.34	94.34	94.34	94.34	94.34	94.34	94.34	94.34	
Hong Kong (55).....	179.04	+1.0	141.76	140.73	141.44	+1.0	177.22	138.98	138.97	138.97	138.97	178.46	178.04	178.04	178.04	178.04	178.04	178.04	
Ireland (18).....	170.84	-0.7	135.14	134.17	134.84	-0.7	135.14	135.74	134.76	134.76	135.71	135.71	135.71	135.71	135.71	135.71	135.71	135.71	
Italy (77).....	76.58	+1.3	60.62	60.19	60.49	+0.5	15.53	75.56	58.89	58.25	58.25	64.70	64.23	64.70	64.70	64.70	64.70	64.70	
Japan (174).....	120.54	+0.2	109.42	109.42	109.42	-0.1	109.42	109.42	112.18	112.18	112.18	109.53	109.53	109.53	109.53	109.53	109.53	109.53	
Malaysia (68).....	162.54	+0.1	170.58	162.57	170.58	-0.1	114.09	114.09	114.09	114.09	114.09	114.09	114.09	114.09	114.09	114.09	114.09	114.09	
Mexico (18).....	1410.26	-0.5	1116.80	1108.92	1114.09	-0.7	473.51	1114.11	1128.39	476.35	476.35	476.35	147.78	147.78	147.78	147.78	147.78	147.78	147.78
Netherlands (31).....	154.14	-0.8	122.18	121.18	120.37	-0.6	4.49	155.45	122.79	121.88	121.88	121.77	121.40	121.40	121.40	121.40	121.40	121.40	
New Zealand (14).....	47.85	-0.4	37.90	37.63	37.63	-0.5	5.98	48.52	38.33	38.05	38.05	47.00	54.84	47.00	47.00	47.00	47.00	47.00	
Norway (25).....	186.44	-1.1	147.82	145.85	147.29	-1.1	1.71	186.54	148.92	147.84	147.84	148.90	152.59	148.90	148.90	148.90	148.90	148.90	148.90
Portugal (38).....	130.53	+0.3	105.53	105.53	105.53	+0.3	2.05	122.61	175.84	175.84	175.84	169.80	223.53	151.03	151.03	151.03	151.03	151.03	151.03
Spain (32).....	225.45	+0.7	202.24	200.78	202.78	+0.7	175.95	175.95	175.95	175.95	175.95	175.95	175.95	175.95	175.95	175.95	175.95	175.95	
Sweden (25).....	156.54	+0.4	123.55	123.05	123.67	+1.1	0.7	4.81	155.80	123.14	122.51	122.51	122.51	122.51	122.51	122.51	122.51	122.51	122.51
Switzerland (59).....	183.85	+1.0	145.57	145.42	145.24	+1.0	2.95	181.99	143.76	142.71	142.71	142.71	146.12	146.12	146.12	146.12	146.12	146.12	146.12
United Kingdom (224).....	185.10	-0.8	141.44	145.49	148.22	-0.4	5.08</td												

THESE ARE momentous times for Kenya as it embarks on the difficult path to democracy. Moving from one-party rule to multi-party government is difficult enough in Africa, where tribal allegiances still run deep; but making this change while committed to painful economic reforms is a challenge indeed, as leaders in Nigeria, Ghana, Zambia and elsewhere will testify.

With marked reluctance, President Daniel arap Moi last month joined this group, ushering in what Kenyans hope will be a new era for a country whose reputation has been damaged in recent years.

Bowing to pressure at home, and responding to a blunt demand by external aid donors for speedier social and economic reform, Mr Moi lifted the ban on opposition parties to the palpable relief and delight of most Kenyans.

In the next few months the country goes to the polls. It will be a watershed: for the first time since Kenya became a *de facto* one-party state in 1966, the ruling Kenya African National Union (Kanu) will face competition.

The opposition line-up is still taking shape, but it is clear that the Kanu government, already weakened by resignations and scandal, has a battle on its hands. The Forum for the Restoration of Democracy (FORD), a broad-based coalition led by Mr Oginga Odinga, the former vice-president, with senior officials coming from all three main tribes - Kikuyu, Lao and Luo - it poses the main challenge.

Mr Mwai Kibaki, a former vice-president, a prominent Kikuyu, one of the ministers and deputy ministers to resign in the past month, leads the other newly-formed Democratic Party, but may have difficulties dissociating himself from a Kanu legacy of mixed achievements.

The run-up to the poll could prove a demanding period should a demand for a referendum be made. Kenyans would further undermine the authority of a government evidently unpopular in Nairobi, whatever the support it may enjoy elsewhere. At the same time, multi-party politics could exacerbate the tribal and regional tensions that lie



Nairobi National Park: Increasing importance has been given to better animal management following a long period of poaching and inefficiency between 1975-85

A lapsed African role model

A new era dawns in Kenya with the re-introduction of multi-party politics, writes Michael Holman. Whoever wins the forthcoming general election will have to take tough economic measures under the watchful eye of donors who have linked aid to good government

not far below the surface.

However, the safety valve should be the general election ahead. "It is", says a member of the post-independence generation, "savouring the prospect of political choice for the first time, a 'fresh start', a chance to make up for mistakes made since independence."

Few Kenyans want to jeopardise this opportunity to restore their country's status as a rare African success story. Kanu can boast that for nearly 25 years real growth in gross domestic product outpaced an annual population increase of nearly 4 per cent.

However, during the 1980s doubts began to set in about Kenya's economic management, coupled with concern about a human rights record which, while better than much of Africa, was failing short of what donors expected from a leading recipient of their aid.

Although western assistance to Kenya was growing - the ratio of grants to GDP rose from 1 per cent in 1986 to more than 3 per cent in 1990 - the

shadowed these achievements.

Corruption, a problem since independence in 1963, became endemic, with kickbacks and inflated contracts undermining aid programmes and deterring foreign investors. Kanu became increasingly intolerant of outside criticism, while losing credibility with many of its own supporters through blatant rigging of party and parliamentary elections.

As power and wealth accumulated in the hands of a presidential clique, human rights abuses multiplied. They ranged from spurious charges of sedition as a way of crushing legitimate dissent, and restrictions

on press freedom, to torture, and detention of leading critics. The nadir was reached in early 1988 with the murder of Mr Robert Ouko, the popular former foreign minister. The public inquiry that followed implicated senior government officials, apparently determined to conceal a corruption scandal. Leading suspects remain at large, gravely undermining the government's reputation.

Frustrated and angry, and armed with the comparatively recent development strategy which links aid to political and economic reform in recipient countries, Kenya's donors last

November suspended new assistance, giving government six months to put its house in order.

Barely days later, against a background of growing domestic dissent, Mr Moi took the important first step. It may prove to be the easiest in what is likely to be a difficult road ahead.

Whatever party emerges triumphant at the forthcoming general election has to confront unpleasant economic realities and implement tough measures if it is to win back the confidence of donors.

These require severe cuts in state spending, pruning of a bloated civil service, new revenue-raising measures including university and outpatient fees, and faster privatisation of parastatals. All this and more has to take place against a background of rising unemployment and growing land hunger.

Two-thirds of Kenya is arid or semi-arid. Sub-division of smallholdings is approaching its limit, and more and more

school leavers look to the towns for work.

Though government has made headway in efforts to reduce the population growth rate, the economy needs to create 400,000 jobs a year for a population that will double in 17 years.

How much the electorate will blame Mr Moi for the state of the economy - still in better shape than almost any other in Africa - remains to be seen.

Government officials argue that the origins of some of Kenya's economic problems predate Mr Moi, who succeeded the late Jomo Kenyatta in 1978. But the fact that many of those long-identified problems have yet to be tackled suggests that the 1980s was a decade of lost opportunities.

As pertinent today as when written are the conclusions of a government inquiry into government expenditure appointed 10 years ago.

The government's "serious financial crisis" had two roots, concluded the committee, chaired by Mr Philip Ndegwa, a former governor of the central bank. It acknowledged the adverse impact of external events. But, the report went on, a "stronger but less well perceived root [is] the proliferation of commercial activities by government, which has diverted scarce management talent away from the central functions of government."

This, said the committee, together with heavily subsidised social and other services, had led to an "unmanageable growth" in government expenditure.

Ten years on, and the parasitic sector is costing the government Ksh2.6bn, or almost 1 per cent of GDP. It is the largest single cause of government's failure to meet spending targets. "The new Kenya needs better management, a crack-down on corruption, constitutional checks on the executive, and the support of donors," concluded a leading Kenyan businessman who has served in government.

If the post-election administration accepts this advice, there is every chance that Kenya, lapsed role model, could emerge as successful African test case for democracy, donors and development.

IN THIS SURVEY

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■ Trade & manufacturing: manufacturing industry must become the lead sector of the economy if structural adjustment is to be successful

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Editorial production: Phillip Halliday

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KENYA 3

■ THE ECONOMY: in trouble but not yet in deep crisis

Donors face up to the realities

LISTENING TO donors and some Kenyan businessmen, it is easy to believe that the Kenyan economy is in deep crisis. It isn't yet, though it could well become so if the political situation continues to sour. The truth - which almost all donors have denied until recently - is that the economy has been in trouble for some years, but it was neither political nor fashionable, to say so.

That it has become so, especially in the last year, reflects a sea-change in donor opinion. There are three clear strands to this: post-1989 focus on human rights and governance is arguably the most important, especially for Kenya, whose record in the field of pluralism, transparency and accountability is abysmal. Corruption has escalated and is a significant part of the country's economic and political difficulties.

Two other influences have been at work. One is the squashed snout syndrome: donors have lost patience with the African country, for so long their favourite son, reacting with indignation at what they see as betrayal. The fact that it took them so long to recognise that their money was failing to achieve the desired result is a sorry commentary on the quality of donor decision-making.

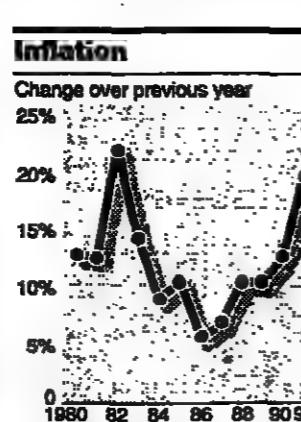
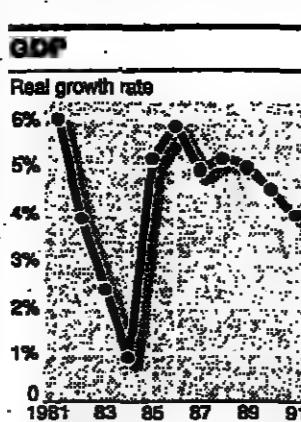
As one businessman puts it: "The donors went on taking Kenyan promises at face value for too long, while at the same time kidding themselves that reform was on track."

Thirdly, the theology of structural adjustment has changed. In Kenya, progress in the financial sector, in the decoupling of prices, agricultural marketing and trade liberalisation has been undermined by a deteriorating public sector.

Getting half the equation right is not good enough. Mr Lucas Ndingi, chairman of Nestlé in Kenya and president of the Kenya Association of Manufacturers, sums it up: "The private sector cannot move faster than government."

In the public and parastatal sectors a gap separates promises from performance. The absence of political commitment, the sense that no-one is wholly in charge of economic strategy, the determination of "rent-seekers" to secure their "unwarranted" slice of the action, and the familiar problem of motivating a bloated bureaucracy to push through politically unpalatable policies have combined to create the feeling of an economic crisis.

That a country whose econ-



urgent is that of restructuring both the parastatal sector and central government.

The country's near-term stabilisation difficulties have their origins in excessive public spending. Inflation, which averaged 20 per cent on the revised retail price index last year, is at its highest level for a decade - the result, mainly, of rapid monetary growth of 20 per cent annually in the last two years, currency depreciation, increased fuel prices and the decontrol of prices.

The main cause of money supply growth was government borrowing to fund the budget deficit of 5.6 per cent of GDP in 1990-91. The authorities are committed to reducing this to only 2 per cent in the fiscal year to June, but that target looks optimistic and about 4 per cent seems more likely.

The problem is partly struc-

tural - too many ministries, virtually all other African countries, is now deemed to be in crisis is hard for the outsider to grasp. At first glance, it appears to have achieved far more than most other African countries, judged by the normal yardsticks of economic performance. A comparison with Zimbabwe - a country widely regarded as another African top performer - illustrates the point.

However, Zimbabwe climbed to the structural adjustment bandwagon only a year ago, while Kenya has been on it for six years. Moreover, Kenya's performance is visibly deteriorating, while Zimbabwe's expe-

rience with reform is too short-lived for any meaningful conclusions to be reached. Also, Kenya has become increasingly aid-dependent in recent years, while Zimbabwe's aid reliance is among the lowest in sub-Saharan Africa.

Above all, there is the sense that, should Kenya, with its impressive growth record, be in danger of slipping into the crisis category, that is largely of the government's own making. But this is less than fair, given the one-third deterioration in the terms of trade since the mid-1980s.

Four problems loom when assessing economic prospects: public sector reform, aid dependence, export expansion and unemployment. The most

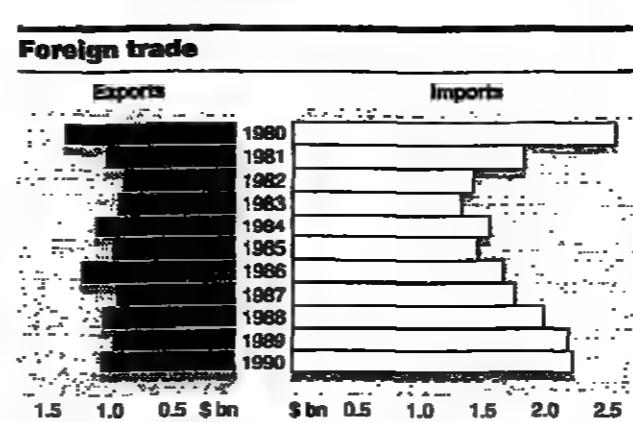
over 900,000 30 years ago. Education spending accounts for more than 40 per cent of recurrent public expenditure.

Much is rightly made of the contribution of education to economic growth, but the emphasis of Kenya's higher education programmes has been on turning out graduates qualified to work in the public sector. The government estimates that roughly two-thirds of graduates are best qualified to work in the public sector.

A second striking feature is the distribution of civil servants across departments, with the Office of the President employing some 48,000 people - more than such ministries as health, agriculture and public works.

The combination of rapid public sector employment growth, higher pay for civil servants, rapidly rising inter-

nal - too many ministries, too many civil servants and too much spending on wages rather than goods and services.



The result - a bloated, inefficient bureaucracy.

Parastatals are a big part of the problem. Over the years the government built up a portfolio of investments ranging from horse-breeding to Kenya

parastatal investment. If the profits of the central bank are excluded, the parastatal sector is costing the government KSh2.9bn or almost 1 per cent of GDP.

The elimination of the parastatal deficit is central to balancing the budget. While 129 non-strategic enterprises were listed in the July 1991 budget as privatised, little progress has been made. This is the root cause of donor disillusionment.

It also helps explain Kenya's difficulties in meeting targets set under the current loan agreement with the International Monetary Fund (IMF).

Today, Kenya can afford neither the financial burden of an inefficient public sector, nor donor disapproval. In the last

five years, the balance of payments has been in surplus only twice - in 1986, when coffee prices were buoyant, and again in 1989 when there were substantial aid inflows. Over that period aid grants averaged 2.5 per cent of GDP, while foreign capital inflows have financed more than 20 per cent of total investment.

The growth in aid dependence is reflected in the sharp rise in the ratio of grants to GDP - from 1 per cent in 1986 to more than 3 per cent in 1990.

In a world of capital shortages and heightened competition for the donor dollar, Kenya needs to improve its image with the donor community while reducing aid dependence.

This will be difficult. Kenya's trade policy reforms, designed to increase domestic efficiency and encourage exports have had little impact. Exports increased 10 per cent in the four years to 1990, while imports grew twice as fast, rising 23 per cent. Even after grants averaging \$365m a year the current account foreign debt averaged \$500m in 1989-90.

While tourism, whose 1990 earnings of \$465m matched those of tea and coffee combined, is partially financing the trade deficit, its growth is likely to slow, underscoring the urgency of an early, powerful export response.

The pieces are in place - strengthened export incentives, the launch of export processing zones, tariff reform and shilling depreciation - but Kenyan industry does not have an export culture and it will be competing against a world where dozens of developing

countries have similar strategies and where cost leadership is not enough. Quality is vital. Horticulture has set a precedent, demonstrating that an export culture can be created and high quality achieved.

Kenya needs to create 400,000 jobs a year to keep pace with a population that will double over the next 17 years. There is a large pool of unemployed, with urban unemployment estimated at 16 per cent.

In the last four years, formal sector job generation has averaged 90,000 a year, with the bulk (49,000 a year) occurring in small-scale enterprises.

Official figures point to the creation of more than 400,000 jobs in 1990 in the informal sector, but because informal sector incomes and productivity are not growing, this - in the words of a Kenyan report - is "neither growth nor development". Privatisation and fiscal stringency mean that the public sector, which accounts for virtually half wage employment, will make little contribution to employment expansion.

The fact that unemployment has risen rapidly in spite of economic growth of 5 per cent headlines the need for significantly faster expansion in the 1990s if a socio-political crisis is to be averted. But for the economy to grow more rapidly, the inter-related balance of payments and investment constraints must be loosened, underscoring yet again the need for Kenya to pursue an export-led growth strategy while making its peace with the donor and foreign investor communities.

Tony Hawkins

THE BUDGET

Battle to cut spending

	Kenya	Zimbabwe
GDP growth (1985-90)	4.9%	3.4%
Inflation (1991)	20.0%	23.0%
Budget deficit (% of GDP) 1990-91	5.6	10.8
BoP deficit (% of GDP) 1990-91	5.6	10.0
Wage employment growth (1985-90)	5.4%	2.8%
Aid dependence (1988-89)	11.1%	4.5%

rect taxes. User fees are to be imposed on university students, and outpatients fees reintroduced at hospitals.

The main challenge will arise on the expenditure side, where the government is committed to retrenching while freezing new appointments. There will be no increase in the number of primary school teachers, meaning an increase in pupil-teacher ratios. University enrolments are being halved, and civil service pay awards will be phased in over three years. Development spending will be cut with the cancellation of some projects and restricting new projects to those wholly-funded by donors.

Revenue will rise, due mainly to the imposition of VAT on fuel in February 1991 for the full 1990-91 fiscal year, along with increases in indi-

economic growth slower than predicted, the 2 per cent of GDP budget deficit target for the year looks optimistic.

There was a carry over of expenditure from the previous financial year, and the government has been forced to pick up the tab for parastatal debt servicing to avoid default. Higher interest rates will push up the cost of debt service, and parastatals are going to need continued financial support from central government.

Revenue is on target and in the absence of new public spending setbacks, always possible at a time of high inflation, the Treasury should manage to get the deficit close to 4 per cent of GDP, thereby convincing donors that Kenya is at last getting to grips with the problem of public expenditure.

TH

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CENTRAL BANK OF KENYA

KENYA 5

Manufacturing must become a lead sector, writes Tony Hawkins

Attacking the tariff barriers

IF STRUCTURAL adjustment is to succeed, manufacturing industry, and manufacturing exports in particular, must become the lead sectors of the economy for the rest of the century. This was the recognition in 1986 when the government's economic policy statement - Session Paper No 1 - set a target growth rate of 7.5 per cent a year for the industrial sector during the 1988 to 2000 period.

While manufacturing industry has been the lead sector since 1986 with growth of 5.5 per cent a year it has, in common with the rest of the economy, fallen behind target, in spite of the impressive momentum of reform, especially in fiscal policy.

Kenya's industrial sector ranks as the fourth largest in Africa, after South Africa, Nigeria and Zimbabwe. In 1988, it comprised some 580 medium and large-scale companies, more than 700 medium-scale businesses, and an estimated 1,500 micro-enterprises. In 1990, manufacturing value added was estimated at \$440m.

Food processing is the largest single activity, accounting for almost 30 per cent of value-added, followed by tobacco and beverages, with 11.5 per cent; while chemicals and machinery, and transport equipment account for about 10 per cent each. Manufacturing is the second largest employer, at 334,000 jobs, or a quarter of wage employment.

In 1987, a World Bank team studied a sample of 45 companies and concluded that the average company enjoyed 90 per cent protection. In spite of this, some import-substitution activities, notably food processing, beverages and tobacco, were relatively efficient. But when they were assessed as potential exports, the bank found that while their ex-factory prices were competitive against those of landed imports, once transport costs to export markets were taken into account, they were too costly to compete. Furthermore, packaging and quality did not measure up to international standards.

It concluded that the rest of the sector was inefficient. Highly protected activities such as steel, chemicals, transport and electrical equipment - would never be internationally competitive because of scale economies, and the bank was unhappy that so much investment had gone into these industries.

Critics of Kenyan economic policy tend to overlook the extent to which these shortcomings have been addressed, primarily by reducing protection and devaluing the shilling. Tax rates have been lowered, most prices decontrolled, imports liberalised and export incentives strengthened. The main thrust of reform has been to force industrialists to seek export-led growth and to improve efficiency as protection is reduced.

Quantitative controls on imports have been abolished, tariff rates lowered and tariff coverage narrowed. There are 12 tariff bands compared with 25 previously, and while maximum tariff rates have been cut and average tariffs reduced, the main reduction in protection was achieved by abolishing import controls. In the mid-1980s, import bans covered most of industrial production but by the end of 1989, the IMF estimated that only about 5 per cent of imports were restricted.

Today, protection is greatest for cars and textiles. Statistics differ about Kenya's capacity to become a significant exporter of manufactured goods. The optimists believe its geographical location is ideal for African and Preferential Trade Area markets and markets in the EC and southern Asia. Pessimists say the market is too small to secure scale economies while quality and packaging is inferior.

A worrisome aspect is the apparent reluctance of multinationals to invest or expand in Kenya. Bankers say that most of the new investment in manufacturing has come from smaller and newer investors, often Asians, including Asian businesses based abroad. This has led to increased competition in industries such as edible oils, previously a monopoly, and to improved performance in several sectors where cost-conscious entrepreneurs, using modern equipment, are transforming some of Kenya's industries.

IN COMMON with almost every other African country, Kenya is trying to reduce dependence on a narrow range of commodity exports and develop non-traditional exports, especially of manufacturers. It has made little progress, in spite of the reversal of policies which, until the mid-1980s, ensured that it was more profitable to produce and sell domestically than export.

Trade liberalisation and a supportive exchange rate policy are beginning to change that but since 1985 the dollar value of exports has increased less than 10 per cent.

The main reason for this sluggish performance was the collapse of coffee prices in 1987. Prices more than doubled between 1982 and 1986 before falling 36 per cent in 1987. After a strong recovery in 1988, they reverted to their depressed 1987 levels last year, and have since fallen still further. This has been partially offset by the rise in tea prices, which have risen more than doubled over the past 10 years.

The plan for the country's weak export performance could not be laid at the door of volatile commodity prices alone. At the end of the 1980s, the share of exports in GDP was averaging 12 per cent, compared with 15 per cent 10 years earlier.

The most exciting development has been the growth of horticulture. The value of horticultural exports has doubled since the mid-1980s to \$140m and they are the fourth largest foreign currency earner after tourism, tea and coffee.

An important element has been exchange rate policy, with the real effective rate for the Kenyan shilling depreciating more than 40 per cent since 1985. This, in combination with falling real wages, has improved the country's international competitiveness - though there is little evidence

TRADE

A weak export performance

and simplifying the tariff book. In theory, imports are freely available, but in practice there is a queuing system for licences caused by the foreign currency shortage.

The EC dominates the direction of trade accounting for 45 per cent of both exports and imports. Britain is the main trading partner with an 18 per cent share of the Kenyan market and purchasing 17.5 per cent of exports in 1990. Japan has a 9 per cent market share, while the United Arab Emirates, with 13 per cent of the market in 1990 (during a period of high oil prices), is the main supplier of oil.

Japan's imports from Kenya are negligible (\$13m in 1990) and there is obvious scope for broadening regional trade. Kenya has a \$170m recorded trade surplus with the rest of Africa, with exports of \$235m and imports of only \$85m. The actual trade surplus is significantly higher, given substantial unrecorded exports with neighbouring countries, especially Uganda and Tanzania. In 1990, these two countries accounted for 8 per cent of total exports and more than half Kenya's African business.

For adjustment to succeed, trade patterns must change, since the obvious market opportunities for manufactured exports are in Africa, and especially within the 18-member Preferential Trade Area (PTA), where Kenya, Zimbabwe and Mauritius are the big players.

South African imports are bound to grow rapidly over the next few years, and other African suppliers, the UK and some Asian exporters will lose market share.

TH

BALANCE OF PAYMENTS

Dependence on capital inflows

Foreign debt (including undisbursed) Dec 31 1990 (\$m)	
Year-end	226
Multilateral	5,245
Bilateral	2,278
Export credits	365
Banks	583
Supplier credit	154
Total	8,822

KENYA's current account deficit of more than \$400m annually - 5.5 per cent of gross domestic product in 1990 - highlights the country's dependence on capital inflows.

During the 1980s, Kenya ran up an accumulated current account deficit of \$3.5bn and was a net capital exporter to the tune of \$500m. It relied almost exclusively on foreign aid and loans from multilateral institutions such as the World Bank and IMF to finance its

\$3bn current account deficit. In fact, gross disbursements during the 1980s exceeded \$4.5bn, of which the World Bank provided almost one-third, and bilateral loans from donors another third. The balance was provided in the form of export and suppliers' credits and bank borrowings which totalled \$675m.

This is not a reassuring situation, at a time when Kenya is coming under intense, albeit largely politically-inspired,

pressure from donors, and when foreign aid budgets are being closely scrutinised and reallocated. The debt-service ratio peaked at 38 per cent in 1987 then fell to 29.5 per cent in 1990 and Kenyans have become proud of their status as one of only four sub-Saharan countries to have avoided debt-restructuring in the last eight years.

The government says that it will reduce the debt-service ratio to 24 per cent next year.

Balance of payments (SDRs m)		
1990	1991	1992
Exports	740	755
Imports	1,702	1,618
Trade deficit	962	863
Net services	341	324
Net transfers	275	235
Current account	-346	-304
Net capital	228	208
Overall Balance	-108	-96

1 SDR = 37.4

Source: Kenya government

though this is based on the somewhat optimistic assumption that export earnings will increase 10 per cent annually during the next two years.

Provided Kenya can keep the donors moderately happy while avoiding serious political upsets, the external debt situation should continue to be

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A statement from the office of the Director, Dr. Richard Leakey.

Kenya Wildlife Service can take a lot of credit for making Kenya one of the best tourist destinations in the world: KWS was established in January 1990 to meet the needs for conservation of Kenya's diversity of wildlife species which are the basis for the nation's profitable tourist industry.

Kenya's national parks vary in size from the smallest Saitwa Swamp National Park covering 2 sq.kms. to the largest Tsavo National Park covering 21,000 kms. Each area has a unique attraction which ranges from rare species to large concentrations of animal species. Saitwa Swamp National Park is the home of the rare Sitatunga; sable antelopes can be seen only in the Shimba Hills.

Kenya's national parks are definitely on the way up. The number of animals has increased tremendously and tourists can now see a large variety of animals which don't take off at the sight of a vehicle for fear of being killed. Kenya Wildlife Service has also increased the security in the parks so that tourists are not harassed by bandits. Programmes are currently under way to rehabilitate the structures as well as the roads in the National parks. For tourists to Kenya, things are certainly looking up.

Over the last two decades, poaching and loss of habitat have caused the decline, extermination and compression of elephant populations throughout East Africa. The factors that have contributed to the reduction of elephants include the illegal ivory trade, widespread poverty, civilian disruption, lack of arms control, lawlessness and land-use conflicts between humans and elephants. In Kenya between 1973 and 1989, poaching reduced the country's elephant population from some 130,000 individuals to an estimated 16,000. The Black Rhino population plunged from some 20,000 to just 300 in 25 years.

Although the African elephants and Rhino are not yet safe from the threat of extinction, their chances of reaching a peaceful and majestic old age have dramatically increased over the last 18 months. In 1990, the Kenya Wildlife Service under the leadership of Dr. Richard Leakey declared war on the poachers and took over the protection and management of Kenya's wildlife. Park vehicles were put back on the road, aircraft made airworthy again, and rangers were given proper uniforms and firearms to enable them to fight the poachers. The KWS Wildlife Protection Unit is now equipped with sophisticated equipment and has an extensive intelligence network. The incentive for ivory poaching was fuelled by a steady increase in the price of ivory on the international market which rose from less than US\$ 10 per kilo in 1970 to nearly US\$ 300 in 1989. Dr. Leakey joined the international outcry to save the elephant and instigated the decision to ban all international trade in ivory from early 1990.

As a result of the ban and an extensive public awareness campaign, the price of ivory in Africa has fallen dramatically. Prior to the ban, the price paid to the poacher for a kilo of ivory was US\$30. Today the figure is closer to US\$ 3. In 1990, the year the ban went into effect, Kenya lost only 55 elephants to ivory poachers while over the last 15 months Kenya has lost only 3 elephants.

Although this is good news for Kenya and the rest of the world, the war is not yet over. Kenya remains firmly against any reopening of the ivory trade. Even a limited reopening of the trade would signal to the consumer that it was once again acceptable to buy, sell and wear ivory and stimulate global demand and rising prices. This situation would undoubtedly encourage the illegal exploitation of these threatened populations. The reopening of a legal trade will result in the creation of an illegal trade.

If you want to send a contribution or for any further information, please write to:
Miss Carole W. Mwal, Personal Assistant to the Director, KENYA WILDLIFE SERVICE, P.O. Box 40241, Nairobi, Kenya. Tel: (254.2) 501081-7, Fax: (254.2) 505866, 505752.

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Produce	Duration of Export	Produce	Duration of Export
French Beans	All year round	Tomatoes	All year round
Courgettes	All year round	Pawpaws	All year round
Avocados	April-September	Limes	All year round
Pineapples	All year round	Melons, water	All year round
Mangos	Mid-Sept - June	and sweet	
Passion Fruit	All year round	Tamarillos (Tree tomatoes)	All year round
Asian Vegetables	All year round	Asparagus	All year round
Strawberries	Nov-Feb with capability of producing all year	Apple Bananas	All year round
		Red Bananas	All year round
		Horn Melon	All year round

Miscellaneous Vegetables including :
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KENYA 6



Market makers: fruit and vegetables on sale from the back of trucks in Nairobi

HORTICULTURE

Decade of growth

EVERY NIGHT the freight terminal at Nairobi's international airport comes alive in a frenzy of activity.

Vans pull up loaded to the limit with boxes of strawberries, French beans and fresh cut flowers. Anxious producers mingle with customs officials and handling agents under dim neon lights. Produce is carefully checked, loaded into airline containers and put on board flights heading for Amsterdam, Frankfurt, London and Paris.

In the past decade Kenya's horticultural sector has grown rapidly providing the country with vital new sources of foreign exchange and the only serious success in diversification of exports. In 1990, Kenya exported 49,920 tonnes of fresh horticultural produce, more than double the 22,388 tonnes of a decade earlier. Foreign exchange earnings from horticulture during the same period nearly doubled from \$76m in 1980 to \$139m in 1990. Exports are expected to rise by a further 12 per cent for 1991 with estimated earnings of \$157m.

Horticulture seems likely to overtake coffee as Kenya's third biggest foreign exchange earner (behind tourism and tea) if coffee prices remain depressed this year.

Much of the growth in horticulture has taken place in exports of fresh produce such as cut flowers, French beans, strawberries and pea. Fresh produce earned Kenya \$30m in 1990 up from \$31m a decade earlier. At least half of this figure has been made up of floral exports which have increased

from 2,746 tonnes in 1975 to 14,366 tonnes in 1990. Agricultural experts say there is great potential for further growth in the sub-sector - there are less than 1,000 hectares under cultivation for flower exports and ideal climatic conditions.

In spite of an average freight cost of \$1.20-\$1.40 a kilogramme Kenya retains a competitive advantage.

Britain and Germany have proved to be the main markets for Kenyan produce. There is a strong demand for fresh cut flowers in the Netherlands which re-exports them under Dutch labels. France has been a strong market for French green beans.

The success of the horticultural sector has primarily been due to the absence of excessive government regulation and controls and the presence of a big, private Kenyan business with political connections in the sector. Horticulture exports have benefited from Kenya's sensible depreciation of its currency and strong international prices.

The government has specifically recognised the mounting importance of horticulture to the Kenyan economy by granting some of the demands of producers - duties on aviation spirit were lowered, although by an insufficient amount, and the government abolished import duties on packaging materials - which had prevented Kenya packaging its produce competitively.

Opportunities for further expansion lie in taking advantage of the Sameer Industrial Park private sector export

Julian Ozanne

processing zone in Nairobi. Constraints to further growth remain, primarily the limited availability of air freight space to Europe. Many of the European flights originate in South Africa and Kenyan produce has had to fight for space with southern African producers.

It is unclear whether this will improve or deteriorate when Kenya Airways and South African Airways take up their monopoly of the Johannesburg-Nairobi route this April.

Bureaucratic regulations and controls implemented by the Horticultural Crops Development Authority and problems with the inefficient Kenya Air Freight Handling, which has a monopoly on handling cargo, has hampered growth. Another problem lies with the excessive valuation by Kenyan authorities of duty on air freighted imports which discourages charterers because they cannot get a return southbound load. Delays in handling, high handling charges and insufficient liberalisation of cargo at the airport have restrained growth.

Horticulture has demonstrated that opportunities for growth in non-traditional exports do exist if the private sector is given a relatively free hand. If the government can iron out the few remaining obstacles to expansion horticulture is likely to continue growing giving the government an excellent source of foreign exchange and opportunities for job creation.

Julian Ozanne

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For further information contact the Chief Executive, Mr. S.M. Ita, Export Processing Zones Authority, P.O. Box 30007, Nairobi, Kenya, Tel. 223301, Fax 330426.



THE Mauritian miracle, based largely on the success of that island's export processing zone (EPZ), has encouraged Kenya to try the export platform option.

Two companies are exporting processed vegetables and packaging materials from the privately-operated Sameer Industrial Park in Nairobi, owned by Firestone East Africa. Phase 1 of the development comprises 12 production units, of which two are operational and another two - one to export machine components and the other rubber and leather goods - will come on stream soon. There are some 45 candidates for the remaining eight units, and Firestone plans to develop the second phase of the park.

The Kenyan government is establishing a state-operated EPZ at Athi River, 25km from Nairobi, funded by the World Bank. It will have 12 units and should be open for business by mid-1993, and a second phase will be developed by private sector operators. The African Development Bank is inter-

ested in financing a second government-owned estate, this time at the port of Mombasa, which would be ready in 1994, while the Commonwealth Development Corporation is considering developing a privately-owned EPZ alongside.

At Nakuru, a Kenyan private developer has plans to create an EPZ and there are two more private proposals for estates at Thika and Nairobi.

The zones are outside the Kenyan exchange control system so that there are no restrictions on profit and dividend remittances. The organisations claim that Kenya is ideally located to penetrate regional markets, especially the 19-member Preferential Trade Area. There are no quotas on Kenyan exports of garments and textiles to North America

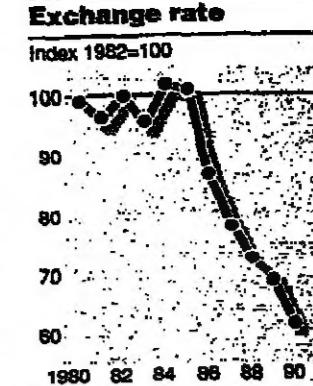
or the EC, and there is abundant cheap labour, with unskilled workers being paid \$50 monthly.

Hopes are highest for exports of textiles, electronics, rubber and leather goods and furniture.

Some businessmen believe there is scope for fruitful co-operation with South Africa, saying that businessmen from the south are considering using Kenya as an "offshore location both for the manufacture of exports to Third World countries and for processing products for re-export to South Africa. This strategy assumes that domestic South African production is going to be displaced by industrial and political unrest and undermined by high labour costs.

The EPZ programme expands and supplements the manufacturing-under-bond (Mub) scheme which has attracted more than 30 companies. In both cases all production must be for export, both schemes involve complete exemption of duties and enjoy different tax holiday arrangements. The main differences are that Mub is not confined to specific locations, and it is designed to foster processing of indigenous raw materials rather than imported ones, with an emphasis on agro-processing.

Mr Silas Ita, who chairs the EPZ authority, believes the two schemes will have a vital demonstration effect in the Kenyan economy. If the EPZ succeeds in increasing non-traditional exports, it will demonstrate to



sceptical old-school Kenyan civil servants that liberalisation is preferable to regulation and controls. On the private sector side, EPZ success would convince investors, local and foreign, that their scepticism about government policy is unjustified, while at the same time developing the export culture that manufacturing industry needs so desperately.

Tony Hawkins

fails to take account of the familiar constraints that exist in a developing economy - a shallow capital market with a weak stock exchange; a reluctance to sell "the family jewels" to foreigners and, more specifically, to Kenyan Asians whose economic clout is resented.

The government action plan shows just how much highly technical preparatory work must be done before companies are sold off, and the skills just are not readily available.

Kenya, which has been such a haven for donors in the past, will become happy hunting ground for international consulting groups with expertise in corporate restructuring and privatisation.

TH.

■ EXPORT ZONES: tempted by Mauritian miracle

The platform option

■ PRIVATISATION: few concrete achievements

Draining the economy

would benefit substantially from privatisation. The public sector is a drain on the economy in two other vital respects:

■ Parastatal losses account for approximately 20 per cent of the budget deficit, while their borrowings make up 17 per cent of Kenya's foreign debt.

■ Government borrowing to sustain state enterprise has contributed to rapid inflation and higher interest rates than would otherwise have been necessary.

Critics say the important weaknesses of the government's reform policy have been the absence both of a coherent overall strategy and of political commitment. This has changed.

In April last year the Cabinet approved a parastatal reform programme, and in the July budget, plans were announced to divest 139 state-owned companies while cutting back on financial support to the sector.

In mid-year, Maxwell Stamp consultants concluded a study of Kenya Posts and Telecommunications and will provide technical assistance for restructuring.

At the Paris donor's meeting in December, the government tabled a detailed action plan of measures to be introduced during 1992 and provided a checklist of benchmarks against which the pace of reform can be measured.

Parastatals have been classified into three groups: strategic, non-strategic and regulatory.

Strategic enterprises such as Kenya Railways and the Ports Authority are being restructured with the aim of improving productivity. Non-strategic parastatals are to be divested "in an orderly and transparent manner".

Many of the latter could - indeed should - have been sold off already. One reason this has not happened is that they are owned by state-owned financial institutions, established as venture capital operations, but which have become conglomerate holding companies.

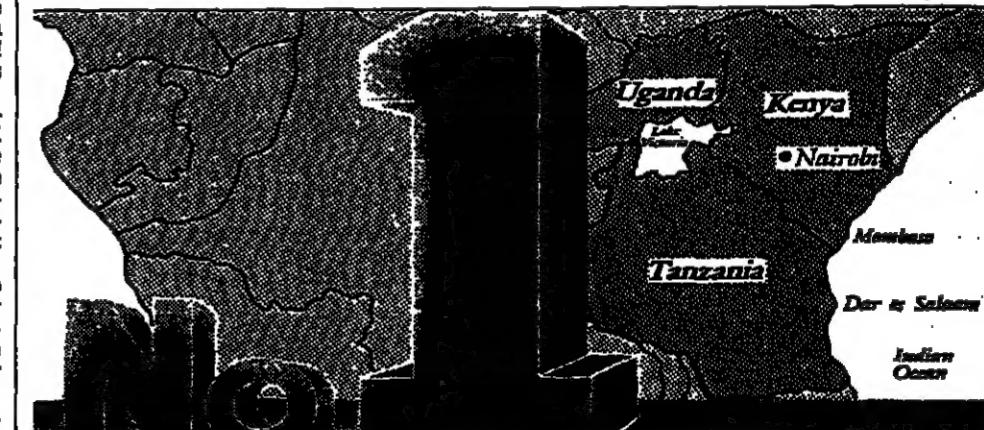
They are only too happy to have successful privately-managed companies in their portfolios to compensate for losses.

In spite of this, the government says 32 investments have

been divested or are in the process of being sold off, while 14 have been liquidated and 22 classified as "consistent losers" on the verge of bankruptcy". Independent valuations are being prepared for a number of companies in which existing joint-venture partners have shown an interest in buying equity, including Evergreen Batteries, Firestone and Grindlays Banks International.

Shares in 10 companies - including East Africa Oxygen, East African Portland Cement, BAT Development - are to be sold off through the Nairobi stock exchange by the end of the year, while competitive bids are to be sought for three other companies - Kenya Film, the Milling Corporation of Kenya, and Kenya Cashew Nuts. Government shareholdings in a third list of nine enterprises, including CMB Pacific, East African Match and Grindlays Banks International, are to be sold following shareholdings in the sector.

A good deal of the criticism of the pace of privatisation



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KENYA 7

The coffee sector is under pressure while tea production increases

Crops bend to price fluctuations



Tea growers are reaching out for further growth . . .



White coffee farmers are pruning output as prices fall

COFFEE and tea continue to form the backbone of Kenya's merchandise exports and the bulk of cash income for smallholder farmers who are their main producers.

However, both crops are highly sensitive to international price fluctuations, conditions in other producing nations, the local incentives system given to farmers and political interference.

While Kenyan coffee and tea remain largely at the mercy of external developments, many of the pressing domestic reforms necessary to make the best of a poor international climate have either not been taken or have had to sit their way through the opposition of powerful vested interests.

Coffee, until 1987, Kenya's top export earner, has been severely hit. Production has slumped from 180,000 tonnes in 1987-88 to an estimated 75,000-80,000 tonnes for 1990-91. Foreign exchange earnings have fallen from \$284m in 1988 to an estimated \$40m for 1990.

Bad weather and a fall in

international prices after the collapse of the price-supporting International Coffee Organisation have played a critical role in the decline of the Kenyan coffee industry. But serious mismanagement in the government and the state-run agencies involved in the coffee

industry have contributed significantly to the coffee slump.

The government has been fairly candid about corruption in the industry.

An official report compiled last year said there was "chaotic mismanagement of financial affairs" in the state-run Kenya Planters Co-operative Union which processes coffee on behalf of farmers. It said that senior KPCU officials had

obtained nearly Ksh70m (\$2.5m) in unsecured loans while others had fraudulently received gifts of Mercedes-Benz cars.

The decline in coffee production has mostly taken place in the smallholder sector, which traditionally accounted for about 70 per cent of annual production.

Farmers have faced not only

low international prices but

also a hopelessly inefficient and tortuous payments system which gets money back to them as much as 18 months after crops have been delivered and after several unexplained and large deductions have been made by the various agencies between the producer and the marketing board.

The result has been that many small farmers have neglected their coffee trees, failed to apply fertiliser and pesticides and even gone as far as breaking the law by uprooting their trees and replacing them with other, more lucrative crops. Smallholder production fell from 85,000 tonnes in 1988 to 45,000 tonnes in 1990.

To improve incentives to

farmers, the World Bank is lending Kenya \$40.8m for a Second Coffee Improvement Project.

A primary aim of the project is to set up a much faster flowing payments system to the farmer, using a \$10m revolving fund at the Co-operative Bank to cut out the lengthy and obscure cash flow, particularly by eliminating the role of the KPCU. The project aims to provide speedy loans to farmers to pay for vital inputs, such as fertilisers and fungicides.

However, for the past five months the KPCU has been fighting a rearguard action to sabotage the project and maintain its financial hold over the industry. As vested interests have threatened its reforms, the government has appeared a helpless spectator.

Falling international prices have exposed the inefficiencies of the coffee industry. In tea, however, Kenya has been able to exploit strengthening world prices and strong demand for its quality tea.

The closure of plantations and processing plants in Assam, because of terrorist activity, and the poor levels of production in Sri Lanka, are

Agricultural exports (\$m)		
	Coffee	Tea
1970	62.3	37.0
1975	65.3	62.5
1980	291.6	156.3
1985	280.7	223.0
1986	478.8	213.0
1987	238.5	198.5
1988	275.8	208.9
1989	188.2	264.3
1990	191.0	273.0

Source: Kenya government

likely to lift Kenyan tea even

of the Tea Board of Kenya, has said that the misuse of funds collected from levies imposed on farmers, which are supposed to go toward improving tea access roads, could affect the steady growth in production. He has alleged that Ksh90m collected by local authorities from tea farmers in 1990 was misappropriated.

Foreign exchange earnings and agricultural incomes from coffee and tea will continue to be vital to future economic growth.

However, if the Kenyan authorities are to give encouragement to expanding tea production and save coffee from spiralling into crisis, the reforms which the government has articulated need to be implemented more swiftly and with greater disregard for vested interests.

Julian Ozanne

WITH A rapidly expanding population, desperate shortage of arable land and an unsustainable rural-urban drift, the importance of Kenya's agricultural sector to the economy and to increasing standards of living has never been more important.

Yet in spite of the generous flow of foreign aid to Kenyan agriculture the government still appears to have failed to have grasped the three fundamental policy reforms necessary to increase agricultural growth by more than 3.5 per cent per year. These are: price and trade liberalisation, rolling back excessive government interference in marketing and creating a payments system which will provide greater incentives to smallholder farmers to increase yields by applying fertiliser.

The signs of the government's failure in agriculture are apparent. In 1990, for example, Kenya will have to import at least 50 bags of its annual maize requirement of about 30m-35m bags, the main food staple. Although maize production has been hit by bad weather in 1989 and 1990, inadequate government reforms

have meant that for the first time in several years maize will join wheat and sugar as deficit crops. A poor policy environment, combined with a slump in world prices, has also severely affected smallholder production of coffee.

The government continues to articulate the ambition of food self-sufficiency for a land-hungry population of 27m people growing at about 3.6 per cent a year. Wheat will always be difficult, with the government having to import about half of the annual demand of about 440,000 tonnes but there is no real reason why Kenya should not be able to produce enough maize and sugar to meet domestic demand.

The recent changes needed in agriculture were first identified by the government in the mid-1980s and were followed up by an Agriculture Sector Adjustment Operation, funded by the World Bank. The problems of maize production and marketing and reducing the suffocating role of the state-run National Cereals and Produce Board were high on the reform agenda. Next year's import needs of maize are a clear sign that the reforms

identified have only been addressed half-heartedly. It has once again revealed that a powerful alliance of vested interests, both private sector merchants and public sector bureaucrats, continue to frustrate the goals outlined by government.

Agriculture continues to play a pivotal role in the country accounting for 30 per cent of gross domestic product, 70 per cent of employment, and 60 per cent of the foreign exchange earned from merchandise exports. Smallholder farmers (less than 10 acres) are the dominant part of production, combining subsistence food crop and livestock production with varying amounts of cash crops.

Throughout the 1980s the average rate of agricultural growth was 3.1 per cent a year - not enough to keep pace with population which grew

about 4 per cent a year in that decade. With only 18 per cent of Kenya's land judged to be of high or medium potential, prospects for further growth depend on increasing crop yield. The World Bank estimates that yields of crops and livestock could be doubled with progressive farming techniques. With a better policy environment exports of coffee, tea, horticulture, milk and beans could be increased.

The constraints to growth in agriculture are: poor price incentives, delayed payments by government marketing boards, low use of yield increasing inputs such as fertiliser, the suffocating role played by government in marketing and inadequate availability of financing to smallholder farmers.

Progress was made between 1986-88 under the first agricultural adjustment operation in

increasing producer prices and beginning the deregulation of maize and beef marketing. But the government showed poor commitment to a fundamental overhaul of NCPB and other parastatals, the removal of supply constraints on fertiliser availability and a critical examination of public sector investments in agriculture. Grain marketing and the role of NCPB became the main theme in the side of international donors.

These last policy objectives

have become the focus of the ongoing Second Agricultural Sector Adjustment Operation signed with the World Bank in late 1990 and funded by a bank loan of \$75m with additional financing from bilateral donors and the African Development Bank.

This two-year operation has two main aims. First, to improve maize producer incen-

tives through prompt payments to farmers, increase efficiency of maize marketing by abolishing controls on the movement of maize and to reduce the role of the NCPB and therefore its budgetary burden. The second is to increase the timely availability of fertiliser at lower costs. According to the bank, to achieve an agricultural growth rate of over 4 per cent per year, fertiliser consumption must increase at an estimated rate of 11 per cent per year.

In addition, the bank and other donors are involved in reforms of the coffee payments system to farmers and restructuring of the cotton and sugar industries.

In the maize sub-sector the government has made some reforms - it wrote off NCPB's Ksh55m debt, closed down over 400 NCPB buying centres, slashed the staffing levels of

the board and began the phased liberalisation of trade and movement of maize across district boundaries. But in the face of concerted pressure from vested interests the government recently retracted some of the progress in movement of maize, cancelled the provision to allow free movement of 90 bags (eight tonnes) and revoked licences given to private traders. This backtracking has put in jeopardy the disbursement of the second tranche of the loan. "The NCPB is fighting for its life," said one western donor. "It does not want to go down and it is fighting to the bitter end."

The influence of vested interests in the private sector is much more apparent in wheat and sugar. In 1990, private traders were allowed to import 300,000 tonnes of wheat - above the import needs of about 220,000 tonnes. Much of the imports came from Saudi Arabia where wheat is heavily subsidised. Large profits were made by private traders exploiting the difference between the world market price of about \$130 a tonne and the controlled Kenyan price of about \$230 a tonne. The British

government complained about the opportunities for corruption and absurd profits from private imports and wheat farmers said they were being driven out.

In sugar, private traders have made large profits. Kenya should be self-sufficient in sugar but the price incentives for growers and processors are inadequate to guarantee supply. Of the five sugar processing factories in which the government has a majority share holding only one makes a profit on more than 200,000 tonnes of output. Much sugar production is smuggled across the border into Uganda with the involvement of senior government officials.

Like many other sectors of the economy agriculture continues to suffer from a lack of real commitment to the necessary reforms and poor government implementation capacity. The worrying signs of food insecurity should encourage the government to grasp the nettle of reform and combat the powerful vested interests who are doing so much to hold back agricultural growth.

J.O.

■AGRICULTURE: government must grasp the nettle of reform

Vested interests stall growth

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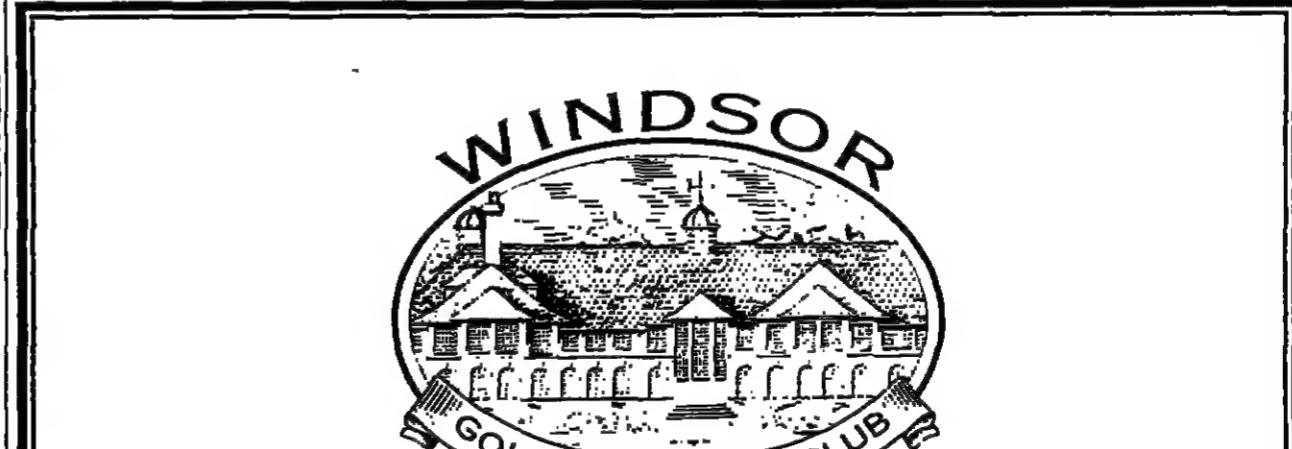
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KENYA 8

■ TOURISM: from potential disaster to mild success

Strategies for all seasons

THE worldwide downturn in tourism last year, fuelled by the Gulf crisis, the international economic recession and the escalating costs of air travel, has proved a watershed in Kenya.

Kenya's dynamic tourism industry, although faced by the prospect of a severe loss of jobs and hard currency in what is its biggest foreign exchange earning sector, has turned 1991 from being a potential disaster into a mild success.

The private sector and the government, with cancellations running at up to 60 per cent for the peak season of January to March, rallied with a series of measures.

The boldest move by government was the decision to open up Kenya to South African tourists, several months before the October Commonwealth head of government conference in Harare. Visa, previously denied to South African tourists granted at the airport and an agreement was reached to allow South African Airways and Kenya Airways to operate one flight each a week between Nairobi and Johannesburg.

The government also gave new incentives to the hotel training college, established an autonomous arts authority and started the rehabilitation of Nairobi's international airport and continued to strengthen the newly-created Kenya Wildlife Service, a semi-autonomous parastatal in charge of security and management in Kenya's national parks.

The private sector moved quickly, reducing rates and increasing charter flights, particularly from Spain and Britain. In August and September there were 42 such flights a week arriving in Kenya, each with about 200 seats, in addition to scheduled flights.

These measures appear to have averted a slump in tourist arrivals which in 1990 nearly reached 900,000 people, while foreign exchange earnings last year should approach the 1990 level of \$487m.

Sustaining the remarkable growth which Kenya's tourist sector has enjoyed since independence will not be easy.

Since 1963 the numbers of visitors a year have increased from 110,000 to 889,000 in 1990 and foreign exchange earnings

Tourism Profile		
	Total receipts (\$m)	Total visitors
		Aver. length of stay (days)
1985	30.2	147,400
1970	51.8	326,500
1980	222.4	362,700
1985	239.8	541,200
1987	354.9	662,100
1988	363.3	678,900
1989	417.0	729,700
1990	467.0 (est)	889,000 (est)

Source: Ministry of Tourism

in the same period have mushroomed from \$25m to \$467m. In 1987, tourism overtook coffee as the country's number one foreign exchange earner.

The impact on the rest of the economy has been vast. Throughout the last decade employment in the sector has grown by at least 5 per cent a year and tourism has contributed to the expansion of the services sector - hotels, restaurants, road and air transport - and to allied industries such as construction and food.

Much of the rapid growth in tourism in the past quarter of a century has been due to declining costs of air travel and the extensive infrastructure which was in place at independence.

The government has created

nised the need to create a better environment.

Mr Philemon Mwaisaka, permanent secretary in the Ministry of Tourism, says the government is targeting two key areas for growth over the next three years: diversifying the type of tourism available and drawing in visitors from new markets.

Diversification away from game parks and beaches will depend on giving greater importance to attractions such as cultural, conference and specialty tourism, scuba diving, fishing or mountaineering, and opening up new areas of Kenya to tourist development such as the volcanic desert around Lake Turkana.

Attracting visitors from outside the traditional markets of the US and Europe will require a big publicity drive in the Asia Pacific area, particularly Japan and Singapore.

In order to realise both ambitions a overhaul of Kenya's hitherto weak overseas marketing is necessary. So far the government has been content to leave most of the marketing to the private sector. Unlike many other countries Kenya does not have an autonomous tourist board. Between 1988

and 1990 the government spent a mere \$25m on marketing.

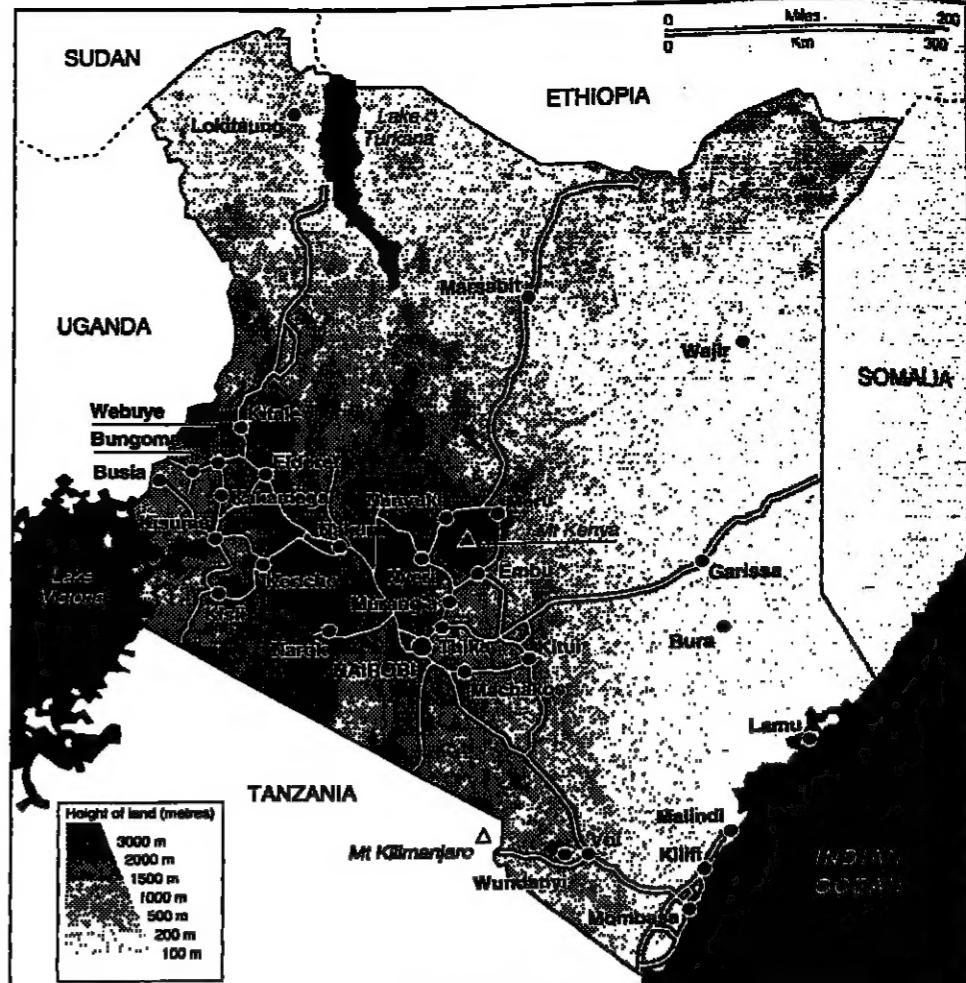
Kenya's well organised private sector has been lobbying hard for a tourist board to be set up under an autonomous director to launch a concerted marketing campaign of research, information gathering and publicity to enable the industry to better tailor and target their products in a competitive market. The government has given its blessing to the appeal but progress appears slow.

Good marketing and closer links with airlines will be vital to attract the high income from the choosy Japanese market.

Plans for Kenya Airways to open up a route to Bangkok next year may prove insufficient to penetrate Asia and South Africa is proving a formidable competitor with Singapore Airlines operating a flight to Johannesburg.

A number of issues need the government's urgent attention. Problem areas include privatisation of government share holdings in hotels, developing a strategy for high income VIP tourism, planning how to cope with the growing demand for combination tourism with tourists visiting at least two African countries, better harmonisation of visa and health requirements and more incentives, such as import duty exemption on vehicles for the tourist sector.

Julian Ozanne



KIWAYU

Coping with tranquillity

amenities and cheap caravans.

Kiwaway, at the other end of the market, has fought to preserve its solitude and its Robinson Crusoe atmosphere while ensuring that its guests receive all the creature comforts of a fine hotel.

Balmy monsoon winds blowing down from Arabia roll in across the tropical, arid Indian ocean in front of the camp. With the fragrant breeze comes rough-hewn fishing boats and Arab dhows, their frail, dirty white sails fluttering in the wind, laden down with spiced to sell along the ancient trade routes of the African coastline.

The four passengers who disembarked, this welcome to Kiwayu, one of Kenya's most splendid and exclusive beach resorts, was both unexpected and unnerving. Secession is what Kiwayu - inaccessible by road and serviced by irregular flights - is all about.

To the south lies the beach of hotels catering mainly for the package holiday visitor, lured by keen prices, modern

matting. There are no doors and no locks, just mats which unrail to give visitors privacy from the few local fishermen walking along the beach. Basic plumbing, showers and bush toilets have been installed but, one suspects, with the reluctance of the proprietors of the camp.

Fresh seafood is standard. Kiwayu fare - huge prawns, lobster and crab caught locally and bought each day in the fishing villages which dot the area around the site. All other produce has to be flown in when there are new arrivals at the camp.

"In the past at Kiwayu," Mr Pellegrini recalls, "it was possible to shoot an elephant in the morning on the beach and catch a huge marlin in the sea

in the afternoon." Today, hunting is banned and elephants run rampant, but guests at Kiwayu can at least still take advantage of Kenya's terrific big game fishing for marlin, sailfish and tuna. More leisurely activities of wind surfing, water-skiing and day excursions by speedboat along the coast are available.

For most visitors, Kiwayu provides a rare opportunity to walk along a deserted beach at night with crabs scuttling across the sand, the moon shimmering across the bay and only the African night-time sounds of crickets to break the silence.

Most guests stay several days. A few, unable to cope with the tranquillity hard to find in the western world, leave early. According to Mr Pellegrini, they find "Kiwayu is something beyond their comprehension". For the rest of us, this is part of Kiwayu's charm.

J.O.

KEY FACTS

Area	582,644 sq km
Population	24.03m (mid-1990 estimate)
Head of State	President Daniel arap Moi
Currency	20 Kenyan shillings = £1
Average Exchange Rate	Latest \$1 = Ksh28.13

ECONOMY	
1980	1990
Total GDP (\$m)	8.35
Real GDP growth (%)	4.5
GDP per capita (\$)	347
Consumer price (% change pa)	12.6
Gross external debt (\$bn)	5.69
Debt service ratio (%)	29.5
Current account balance (\$m)	-488.4
Exports (\$m)	1,010.5
Imports (\$m)	2,008.7
Main trading partners (1990 %)	2,200.0
Exports	Imports
UK	17.5
Germany	12.2
United Arab Emirates	0.3
Japan	1.2
US	4.9
EC	45.4

*Estimate
1990 figures are the first three quarters at an annual rate

Source: IMF, Datastream, Economist Intelligence Unit

Kenya has been described as having everything that is beautiful in Africa: abundant wildlife and birdlife living free; hospitable people; a culture that is both complex and fascinating; and outstanding scenic beauty, from majestic highlands to over five hundred kilometres of white sandy beaches along Kenya's Indian Ocean Coast.

The quality and quantity of Kenya's tourist circuits are so great that visitors can return year after year and still find new sights to see.

Kenya has become increasingly popular as both a winter and summer holiday destination due, in part, to the unique double attraction of the great variety of wildlife and the Indian Ocean coast. Kenya can also claim a higher proportion than most destinations of visitors returning year after year.

Specialist holidays of all kinds are catered for - from camel safaris in Samburu Land, through walking safaris for ornithologists, to mountaineering on Mt. Kenya and sports from golfing to big game fishing. Conference organisers can use Nairobi's Kenyatta International Conference Centre with seating for up to 5,000 or the many exotic conference locations which are either surrounded by wildlife or on the luxuriant Indian Ocean Coast.

For the tourist and businessman with time to spare all the travel amenities are there. Fast modern roads link one natural wonder to another and each is amply provided for with hotels, game lodges and tented camps. All accommodation is graded with one to five star ratings classifications of all hotels and lodges. Most parks and reserves are easily accessible - and for enthusiasts of great game viewing Nairobi Game Park is less than 15 miles from the City centre.

Kenya is a golden destination for the incentive groups. Participating executives are highly motivated to attain exceptional levels of achievement in their places of work or education; by the fulfilment and memory of an exceptional holiday experience after returning from an incentive tour of Kenya. Corporate clients have a great variety of holiday opportunities to Kenya any time of the year.

Most Credit Cards are accepted for accommodation in the restaurants and shops in the major towns and at the coast. Transport is available, from hire cars to coaches and luxury minibuses; from scheduled air services to the most sophisticated air charter network outside North America; it even includes one of the world's most romantic train journeys, between Nairobi and Mombasa. On arrival or on departure, welcome to the world of Kenya Duty Free where a new concept of creating large duty free shops at both departure and arrival areas has been tested.

While in Kenya, the visitor has now an opportunity to enjoy the scenery of our coastline as admired from the comfort of luxury cruise ships. (An exciting sea voyage along this most beautiful stretch of the Indian Ocean coastline is a reality now that Mombasa has home-based cruise ships). The romance of a cruise awaits you in Kenya.

Kenya is within easy reach. There are regular daily flight services from Mombasa and Nairobi to most European capitals with onward connections to most parts of the world. Kenya is a 365 days all year round holiday destination and a holiday spent in Kenya is one of the most rewarding travel experiences of a lifetime. Kenya overwhelms all who visit her. Above all, a Kenya holiday is for all seasons.

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MINISTRY OF KENYA

KENYA:

FOR FULFILMENT AND MEMORY OF AN EXCEPTIONAL HOLIDAY EXPERIENCE.

1. Western Kenya is a tourist circuit not yet well patronised, yet for variety, it contains much of interest. The roads are better than in most other areas.

Enclosed between three ranges of hills, the Lamu valley is such an attraction. Three unusual antelopes may be seen with ease. The rare Jackson's hartebeest and the oribi. Leopard is easy to spot, it is the only large predator. There are three species of monkeys, the red-tailed, the olive and the blue monkey. A number of many species gather and create a bird species which, in terms of activity and behaviour, is one of the most rewarding sites in Kenya for ornithologists.

The Kakamega Forest is the only forest in Kenya which is West African in character and its flora and fauna are of immense interest to scientists and naturalists. Species such as Great Blue Turaco, Grey Parrot, Joyful Cuckoo and Blue-headed Bee-eater are found. Butterflies are abundant and a delight as they fly amongst the great trees. North of Kakamega is the heart of the magnificent forest country of Trans-Nzoia. Kitale National Museum near Endebess is developing fast and Kitale is a base for Mount Elgon Tents and Samburu Chelangat Hill excursions.

Western Kenya provides a rich tourist circuit and accommodation is fairly comfortable and well spread out.

2. Samburu and Buffalo Springs provide a different face of Africa in the hot semi-desert area before the desert stretches to the north. It is a favorite with many a returning visitor to Kenya. It contains a number of wildlife species only found elsewhere (including the grey stork, the reticulated giraffe, and the shy, long-necked gerenuk, (the antelope giraffe), rarely found elsewhere in Kenya).

Meru contains the widest range of mountain landscapes and wildlife habitats and was home to Elsa, the lioness, whose story was told in the book and film, *The Lion King*. Meru has its own unique flora and fauna, including the rarest species of antelope, the roan and the sable. Meru contains a great variety of wildlife, some in huge quantities and includes the Big Five - elephant, rhino, buffalo, lion and leopard.

The Great Rift Valley, one of the wonders of the world, contains the planet's largest and deepest lake, Naivasha, and the most dramatic and overhanging escarpments. The most dramatic scenery. Close to Lake Naivasha, in the Naivasha National Park, is the first black rhino sanctuary constructed as part of the government plan to save the rhino from extinction. At Lake Naivasha more than a million pink flamingos can be seen feeding on the abundant algae. A few miles north of Naivasha are the hot springs of Lake Bogoria, described by an early explorer as having "the most beautiful view in Africa".

From Bogoria lies Lake Baringo where over 400 species of birds have been identified, while further north still is Lake Turkana, the Jade Sea. On the shores of the lake, at Keekorok, the earliest fossil remains of man have been discovered. This has led to Kenya being known as the "Cradle of Mankind". The lake itself can be found the Great Nile Parch, the fierce Tiger fish and the world's largest single concentration of crocodiles. Close to Nairobi, at the southern end, is Lake Naivasha, the highest - and parent of the Rift Valley lakes with a teaming birdlife and resident population of hippo. Naivasha is a fertile area where a wide variety of horticultural produce is grown for export and where three of the country's newly developed vineyards are to be found.

3. The Peaks of Mt. Kenya, second highest mountain in the whole of Africa, dominate the fertile countryside that runs north from Nairobi. Its slopes, and those of the nearby Aberdares, provide beautiful settings for one of Kenya's most popular and scenic drives. The Aberdares are the home of the Aberdares National Park. The Ark and The Ark are set in mountain jungle and provide the perfect opportunity to view the wildlife in close-up. Elephant, rhino, buffalo, giant forest hog, antelope and many other species can be watched from comfortable verandas and camera positions as they come out of the forests to enjoy the salt lick.

Close by are the Ostrich Hotel and Aberdares Country Club, each set amongst lawns and trees, overlooking the valley and over the peaks of the Aberdares. A few miles further north is the Nairobi River Lodge, also here for close-up Mt. Kenya or to fly-fish for trout in the mountain streams. Also on the slopes of Mt. Kenya is the world-famous Mt. Kenya Safaris Club, the ultimate in luxury living in an area featuring some of the best game viewing in Africa. The Ark and The Ark are set in mountain jungle and provide the perfect opportunity to view the wildlife in close-up. Elephant, rhino, buffalo, giant forest hog, antelope and many other species can be watched from comfortable verandas and camera positions as they come out of the forests to enjoy the salt lick.

4. Nowhere in Africa is wildlife more plentiful than in the Massai Mara. It is famed for its great concentrations of gazelle and antelope and their natural predators the big cats. The Mara is also famous for its herds of black-faced lions, cheetah and even the elusive leopard. Mara provides one of nature's most dramatic spectacles, unequalled in the world, and migration over a massive wilderness and across borders to the south, to the Serengeti, is the ultimate in wild life viewing. The Ark and The Ark are set in mountain jungle and provide the perfect opportunity to view the wildlife in close-up. Elephant, rhino, buffalo, giant forest hog, antelope and many other species can be watched from comfortable verandas and camera positions as they come out of the forests to enjoy the salt lick.

For those wanting more varied game viewing, many of the lodges and camps provide a balloon safari - another Kenya innovation. Rising above the Mara plains with the morning mist, the visitor can drift over the game for an hour or more to be met on landing with a sumptuous champagne breakfast.

